

FINANCIAL TIMES

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D 8523 B

EEC: frustrations
on road to
freer market, Page 16

France pursues aircraft agreement Italian telecom units to be merged

France is increasing its efforts to win support for greater European military aircraft collaboration by sending Claude Armand, a senior ambassador, for talks with 12 West European governments during the next few weeks.

The move carries forward an initiative by President François Mitterrand aimed at strengthening Europe's defence procurement co-operation by harmonising long-term aircraft requirements.

France is launching the move shortly to complete the failure of five European governments to agree this summer on building a common fighter aircraft for the 1990s. This resulted in France and the other four countries - Britain, West Germany, Italy and Spain - deciding to build separate aircraft.

Ulster deal backed

British MPs voted 473 to 47 in support of the Anglo-Irish agreement on the future of Northern Ireland, which for the first time gives the Irish Republic a say in the government of the province. Unionist MP the Rev Ian Paisley and his deputy, Mr Peter Robinson, immediately tendered their resignations. Earlier stage Page 11

Envoy to be recalled

An Israeli diplomat will be recalled from Washington because of his contacts with US intelligence analyst Jonathan Pollard, who is accused of selling secrets to Israel.

Sikh priest wounded

Sikh extremists shot and wounded the head priest of the religious Hindu shrine, the Golden Temple, at Amritsar, in Punjab, while he knelt in prayer before 20,000 worshippers. Page 4

Liverpool inquiry

The UK Labour Party's internal executive committee has suspended its local party in Liverpool while an inquiry is made into allegations of malpractice. Page 11

Aquino may stand

Corason Aquino, widow of murdered Philippines opposition leader Benigno Aquino, indicated at a rally that she might stand against President Ferdinand Marcos in elections expected in February.

SA warns Harare

South Africa said it would send troops into Zimbabwe in pursuit of guerrillas unless Harare stopped planting landmines inside the country. Four South African soldiers were injured when a troop-carrier was blown up by a landmine near the Zimbabwe border. Page 4

Airports paralysed

Italy's 25 civil airports were paralysed when airport firemen went on strike for six hours over reforms of the fire service.

Spanish strike threat

Spain's air traffic controllers said they would escalate their strike action in December after they failed to agree with civil aviation authorities on their demands for higher wages. Page 2

Diplomats accepted

The British Foreign Office has obtained visas for UK diplomats to join the British embassy in Moscow to replace those expelled in September in the tit-for-tat spy row with the Soviet Union.

War games

Some shops in the UK have refused to sell a computer game based on the Falklands war with Argentina because it allows either side to win.

Snake forces landing

An Indonesian pilot made an emergency landing in 'Ujungpandang' when he found a snake, 1 m long, loose in the cockpit. It had escaped from a box of reptiles on board.

Brussels to probe sharp fall in EEC steel prices

BY IAN RODGER IN LONDON

A SHARP fall in European steel prices is causing considerable unease among steel producers and the European Commission.

The fall, which comes just ahead of the planned transition to a less restrictive market, management system in the EEC at the beginning of next year, has been most pronounced in the UK and France.

The Commission acknowledged yesterday that there was a problem and that it was being investigated. British steel officials are blaming France for the fall.

According to the MEPS, a UK consulting group that monitors EEC steel prices, the price of hot-rolled coil in the UK has fallen from £220 (£321) a tonne to £210 since July. Stainless steel sheet prices have dropped from £1,320 a tonne to £1,125 over the same period.

Prices in France, where the market for some key products has been sluggish for several months, are among the lowest in Europe. British steel industry officials say that despite the soft market in France, the country's producers have been maintaining output and selling their surplus elsewhere in the EEC, thus pulling down prices, particularly in West Germany and the UK.

Kohl and Thatcher closer on Community reform

BY ROBERT MAUTHNER IN LONDON

BRITAIN and West Germany yesterday reached a substantial understanding on the reform of the EEC, aspects of the EEC reform package which will be discussed by Community leaders at the European Council in Luxembourg next week.

Mrs Margaret Thatcher, the UK Prime Minister, and Mr Helmut Kohl, the West German Chancellor, said after their regular six-monthly summit meeting in London yesterday that their views were particularly close on how monetary policy, political co-operation and majority voting should be treated.

The two governments still disagree on the extent to which the Treaty of Rome, which created the EEC, needs to be amended, with Mrs Thatcher maintaining a formal reservation on any amendments.

But she and Mr Kohl yesterday agreed that monetary issues, at least, should not be written into the treaty.

Mr Kohl said that, before this was done, the member countries had to put into practice what had already been agreed in this field and that point had not yet been reached. Second, much greater progress had to be made towards the harmonisation of member countries' economic policies before monetary policies were introduced in the treaty.

UK sells all of £1bn gilt issue

BY ALEXANDER NICOLL IN LONDON

THE British Government yesterday held its most successful debt sale for almost two years as investors oversubscribed an 'innovative' £1bn issue of gilt-edged securities.

The easy absorption of the issue, which was given an extra fillip late in the day when the pound recorded a modest bounce on the foreign exchange market.

Long-term government bonds finished about 4 pence higher on the day, while sterling closed in London at £1.4740, up less than half a cent on the day but well above the day's low of £1.4600.

Based on results published by the Bank of England, stockbrokers estimated that subscriptions for the four-year, 10% per cent Emuqueer convertible stock totalled roughly twice the amount on offer. It was the first time an issue had sold out at tender since January last year.

HOME MARKET PRICES OF SELECTED STEEL PRODUCTS (DM)			
	West Germany	France	UK
Stainless 304 sheet			
July 1984	4,300	4,100	4,420
July 1985	4,780	4,215	5,287
Nov 1985	4,300	3,882	4,297
Hot-rolled coil			
July 1984	780	716	740
July 1985	785	727	800
Nov 1985	785	721	785

Exchange rates: July 1984, DM = FF 3.37, £ = DM 3.74; July 1985, DM = FF 3.04, £ = DM 4.05; Nov 1985, DM = FF 3.05, £ = DM 3.74.

Source: MEPS Management Engineering & Production Services, Sheffield

The French vigorously deny these accusations. They acknowledge that their domestic market has not been strong, but neither has their output.

An industry official said: "We are aware that the British have been making these charges, but they are just not true." He said that demand for some products in France - such as structural and coated steels - was up, while for others, such as plate and stainless and engineering steels, it was down. Demand for hot-rolled coil was flat.

Overall, in the first 10 months of the year, crude steel production in France was up 0.3 per cent, whereas in the UK it was up 4 per cent.

Continued on Page 18

EEC budget plan freezes social spending

BY QUENTIN PEEL IN BRUSSELS

A FREEZE on social and regional spending by the EEC in 1986 was approved yesterday by budget ministers as they trimmed Ecu 1.37bn (£1.24bn) from the European Parliament's Ecu 34bn draft budget.

The plan was approved against the opposition of both the UK and Ireland, which voted against the draft for conflicting reasons.

It seems certain to run into further fierce criticism in the Parliament, which had already cut Ecu 3bn from the budget requested by the European Commission.

The new draft totals Ecu 32.7bn and includes special provision for the extra costs of Spain and Portugal joining the EEC from January 1. It also adds Ecu 400m for an accumulation of past commitments, which threaten to drain all the cash from the social and regional funds.

Agricultural spending, which accounts for about two thirds of the budget, is kept strictly within the overall rate of increase.

British opposition, voiced in a night-long budget session by Mr Peter Brooke, the new Minister of State at the Treasury, was at the insistence of an extra Ecu 400m to pay off the backlog, which he said should be met over several years.

Mr Jim O'Keefe, the Irish Budget Minister, was furious that his colleagues were enforcing a cash freeze on current social and regional

spending in the 10 present member states in order to pay for the backlog and provide extra money for Spain and Portugal.

The draft also came in for attack by Spain, attending as an observer in advance of full EEC membership on January 1, for failing to provide all the cash estimated as necessary to keep the country's budget contribution neutral.

None the less, the ministers did reinstate most of the money earmarked for Spain and Portugal into the social and regional funds - an extra Ecu 321m, to make a total of Ecu 416m, compared with the Commission request for Ecu 448m. They also agreed that the Commission could keep Ecu 250m as a special reserve, for unforeseen spending in the new member states, which could be released in the course of the year.

The freeze on social and regional spending in the Ten - for schemes intended to retrain unemployed workers, support job creation, and help investment in the economically depressed parts of the Community - is certain to put a severe squeeze on new projects. Already this year the Ecu 2bn Social Fund has been deluged with spending applications.

Delors condemns reform move, Page 2; Summit outlook, Page 18

European helicopter chiefs to meet on Westland

By Bridget Bloom, Defence Correspondent, in London

SENIOR aerospace executives from three European countries are to meet in London tomorrow in the latest step in Britain's effort to find a European solution to the problems of the financially troubled Westland helicopter group.

The chief executives of Italy's Agusta, Aerospatiale of France and the helicopter division of West Germany's Messerschmitt-Bölkow-Blohm, have been invited to meet Mr Michael Heseltine, the British Defence Secretary. Senior armaments officials of the four countries are also expected to attend.

Mr Heseltine convened the meeting after urgent consultations showed that his ministerial counterparts in Bonn, Paris and Rome also believed that a European solution to Westland's problems was politically desirable.

Westland's problems centre on its lack of work over the next few years before production starts of the EH301, a naval and utility helicopter, which is building jointly with Agusta. Westland faces an imminent financial reconstruction as it tries to plug both the gap in its work load and in its balance sheet.

Westland, under the chairmanship of Sir John Cockney since June, favours selling a minority shareholding of up to 30 per cent to Sikorsky, the helicopter subsidiary of United Technologies of the US. It is not known whether Westland will be represented at tomorrow's meeting.

Westland's preference, however, greatly worries Agusta, which sees Sikorsky's planned new anti-tank helicopter as a joint project with Westland.

The other European governments and companies fear that the Sikorsky solution would spell the end of their plans to build jointly with Westland and a number of other European companies - a middle-weight helicopter for the 1990s - the Nato NH90. This is because Sikorsky is expected to offer its Black Hawk, a competitor to the NH90, to fill Westland's work gap.

Final agreement for tomorrow's meeting was apparently reached yesterday in personal discussions in London between Mr Heseltine and Dr Manfred Wörner, his German counterpart. The two ministers met in the context of the Anglo-German summit between Mrs Margaret Thatcher and Chancellor Helmut Kohl and the foreign ministers of the two countries.

Greek budget aims to cut deficit by 4%

BY ANDRIANA IERODIACONOU IN ATHENS

THE GREEK Government yesterday unveiled an ambitious budget for 1986, in which it hopes both to slash the budget deficit by 4 per cent from this year's figure and to increase education, health and social welfare spending in real terms.

The EEC has told Athens that it must reduce its public sector borrowing requirement (PSBR) to 13 per cent of gross domestic product (GDP) by the end of next year. This was one of the terms set by Brussels after approving a two-part Ecu 1.75bn (£1.5bn) loan earlier this month to help Athens through its balance of payments crisis.

Greece's net PSBR is expected to reach about 18 per cent of GDP this year. The current account deficit is projected at \$3bn.

The budget proposes to balance a 20.3 per cent increase in expenditure with a 21.8 per cent increase in revenue in order to limit the overall

deficit to Dr 569.9bn (\$3.5bn), 4 per cent less than in 1985. The Greek authorities expect an inflation rate of 16 per cent in 1986, against about 20 per cent at present.

In marked contrast to previous years, the 1986 budget imposes a strict limit on wages, salaries and pensions, for which the increase in expenditure is trimmed exactly to the projected inflation rate of 16 per cent.

The budget aims to reduce the overall deficit of public sector corporations, estimated at about 3 per cent of GNP this year, by 24.6 per cent at current prices, mainly through cuts in spending, but also through increases in earnings. Hiring will be more strict, procurement programmes more carefully vetted and only "strictly necessary" investment projects carried out in 1986.

Continued on Page 18

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EUROPEAN NEWS

Spanish air traffic faces fresh disruption

By David White in Madrid

SPAIN'S main air traffic controllers' union has taken aviation authorities by surprise by announcing a further series of strikes next month in pursuit of its claim for substantial pay increases and shorter hours.

The union, Acea, plans to call strikes on nine days between Saturday December 7 and Friday December 20 if a settlement is not reached. The threat marks an escalation of the dispute which has already disrupted services twice in recent weeks for periods of 40 hours.

Government civil aviation chiefs are due to hold talks with Acea and other unions representing air controllers today in an effort to find a way out of the stalemate. The authorities say the pay claim amounts to a 70 per cent increase.

Maintenance staff at the Spanish national carrier Iberia have announced industrial action on five days next month, threatening a further complication in the airline's bid to reduce losses this year.

Irish shipping dispute continues

By David Thomas in London

THE IRISH shipping company B&I yesterday considered four sets of proposals designed to solve the dispute which has disrupted all its passenger, ferry and freight services across the Irish Sea since Tuesday. The Seamen's Union of Ireland has been on official strike against a B&I plan which would mean about 525 job losses out of about 2,000 employees.

B&I carries about a third of the Irish Republic's total trade, including a large share of freight trade with Britain.

The UK's National Union of Seamen has instructed its members not to operate additional ferry sailings or handle identifiable B&I cargo during this dispute. The B&I board is to meet again on Sunday to consider reactions to the four proposals. In the meantime, it has appealed to the Irish seamen's union to suspend its action.

COMMISSION PRESIDENT APPEALS FOR CONCESSIONS

Delors condemns reform package

BY QUENTIN PEEL IN BRUSSELS

THE PACKAGE of reform measures being prepared for approval by EEC leaders at their summit in Luxembourg next week was damned yesterday by Mr Jacques Delors, the president of the European Commission, as failing to provide "the minimum necessary for the revival of Europe."

In a wide-ranging appeal for final concessions from the member states to give more power and substance to the institutions of the Community, Mr Delors made clear his own disappointment with the reform plans.

In particular, he called on the heads of government to back his vision of a "Europe without frontiers" as the basis for a European revival, and urged them to include reference to a monetary capacity for the EEC in a revised Treaty of Rome.

"The Europe without frontiers which we proposed has

become the victim of a Texas chain-saw massacre," he declared, referring to the determination of member states to hold back on any final commitment to sweep away all border controls.

He dismissed suggestions that he would resign if he did not succeed in his call for more substantial changes in the EEC rules, needed to speed up decision-making, improve efficiency and increase the democracy of the system by extending the powers of the European Parliament.

"Commissioners were appointed for four years," he said at a news conference. "They do not intend to desert the battlefield the first time the guns go off. You can lose a battle, but you don't lose the war."

He insisted that the modest progress in the inter-govern-

mental conference on reform was not the end of the reform process, and work for greater change would continue. "It is difficult to think that 10 or 12 leaders will not find a way to map out the future of Europe," he said.

In a criticism directed at governments like Britain's seeking progress on an open common market above all, he said: "The big market alone is not enough. If we can't have Europe without frontiers, then our economies will lose the economies of scale."

He also criticised the British Government for its resistance to including monetary responsibility in the Treaty. "How can we have a free movement of capital if we don't have a minimum of co-operation on monetary matters?" he asked. But the UK was totally opposed and West Germany "hesitant,"



Mr Delors: call to sweep away all border controls in Community

Right says it will sell French state groups

By David Housego in Paris

FRANCE'S right-wing opposition, which expects to win power next March, says it will pass a "framework" denationalisation law early in the new Parliament to allow it to change the heads of nationalised banks and industries.

The right-wing parties have now agreed on a denationalisation programme, and have also prepared a draft law giving more independence to the Bank of France and strengthening its hand in the management of monetary policy.

Mr Alain Juppé, of the neo-Gaullist RPR, said yesterday that the new government would appoint a Minister of Denationalisation. It would also name a consultative commission to evaluate the worth of the nationalised groups to advise on share disposals and to ensure transparency in the operations.

The "framework" law would provide for the main nationalised banks, insurance companies and competitive industrialised groups to be transferred to the private sector.

It would remove President Francois Mitterrand's veto in the appointment or dismissal of the heads of nationalised groups, vesting this power in the Prime Minister.

Though the "framework" Bill would be passed early, privatisation would be spread over a five year period at a rate of about FFr 20bn-FFr 25bn a year. Of this some FFr 10bn-FFr 15bn would have to be raised in cash on the capital market.

Mr Juppé did not believe that financing the programme at this pace would pose any problem. The new government expected an inflow of French capital from abroad in the wake of an amnesty on previously illegal transfers of funds. The tax system would also be changed gradually to make equity purchases as attractive as bonds.

The right favoured cross-holding between French denationalised groups and other international companies seeking to make strategic alliances. But foreign holdings in denationalised companies would be limited to 20 per cent and no individual holder would be able to hold more than a fixed percentage

France pursues joint action on military aircraft

BY DAVID MARSH IN PARIS

FRANCE IS stepping up its efforts to win support for greater European military aircraft collaboration by sending Mr Claude Arnaud, a senior ambassador, for talks with 12 West European governments during the next few weeks.

The move carries forward an initiative by President Francois Mitterrand aimed at strengthening Europe's defence procurement by harmonising long-term air force requirements.

The action is partly intended to compensate for the failure of five European governments to agree this summer on building a common European Fighter Aircraft (EFA) for the 1990s. France and the other four countries—Britain, West Germany, Italy and Spain—decided to build two separate aircraft.

Mr Arnaud, who also carried out a roving mission to European capitals in the early summer to win support for France's Eureka technology co-operation programme, will be conferring with the governments in the 13-nation Independent European Programme Group (IEPG).

The group was re-created a year ago by European defence ministers to try to act as a forum for greater arms co-operation.

Mr Arnaud's mission follows announcement of a scheme for long term aerodynamics co-operation between France and the Foreign Minister, at a meeting by Mr Roland Dumas, the of the Western European Union in Rome a fortnight ago. It helps explain Mr Mitterrand's own proposals—put forward on November 8 in Bonn—that France should take a small stake in the EFA project as a way of bolstering European unity.

Mr Mitterrand, speaking in London last week, said his proposal for a French stake of perhaps 5-10 per cent was "more psychological than commercial or technical." But the idea of "mutual reciprocal financing" of European aircraft projects would be one way of building up an industrial consortium producing a "family" of military aircraft in line with the co-operation in manufacturing Airbus airliners. French officials said yesterday that Mr Arnaud would be

"testing the ground" in a "pragmatic" way in his talks with European governments. He would be exploring ways of co-operating above all by bringing airforce requirements for new equipment into better harmony. Mr Mitterrand suggested in London that governments look to needs over a 30-year horizon so that air forces would be in the position of ordering "the same type of aircraft at the same time."

The problem of aligning "windows" for co-operation—the relatively short periods during which governments need to make major decisions on re-equipping their air forces—greatly preoccupied officials working on the EFA project.

As well as trying to make up for this summer's setback, Paris also has an eye on the imbrolio over the future of Westland, the British helicopter maker. Officials from Aerospatiale, the state-owned aerospace group, have been in London this week to try to help work out a European solution to Westland's problems, in line with efforts being made by Mr Michael Heseltine, the British Defence Minister.

The French Government and aerospace industry believe that the bid by Sikorsky, the US helicopter manufacturer owned by United Technologies, to take a stake in Westland would be greatly damaging for the European industry in the long term.

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Yugoslavs sound economic alarm

BY ALEKSANDER LEBL IN BELGRADE

YUGOSLAVIA'S collective presidency has issued a dramatic warning about the social and political consequences of the country's worsening economic plight, after summoning the federal Government to an unprecedented joint meeting on Monday night and telling it to do better.

The nine-strong presidency, representing each of the country's eight republics and provinces plus the Communist party, complained that falling living standards were causing rising dissatisfaction among ordinary Yugoslavs and that the Government was being too lax in pushing through reform.

Prime Minister Milka Planinc, whose four-year term of office ends next May, responded by promising that her

cabinet would work as if it were at the start, not nearing the end, of its term. She has fought hard, even using resignation threats, for such reforms as a better foreign exchange distribution system against entrenched opposition from republics defending their parochial interests. But her increasingly "lame duck" status as outgoing premier has evidently weakened her influence.

The state presidency is reported to want one of its younger members as the next Prime Minister. In a lengthy statement this week, the presidency called for increased official austerity in terms of fewer official celebrations at home and trips abroad, but also measures to stem the decline in living standards for ordinary

Yugoslavs, including a cut in taxes on consumer goods, fuel and utilities by the end of this year.

It noted that the "long-term stabilisation programme," adopted two years ago as the basis on which the International Monetary Fund has been lending to the country, was still not fully implemented.

One manifestation of the erosion of political authority in Yugoslavia has been the declining appeal of the Communist Party, especially for workers and young people. For the first time in nearly 30 years, more people left the party this year than joined it. In Croatia, for instance, for each worker joining the party there are now three disenchanted workers leaving it.

Oslo lifts ban on Swedish banks

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

NORWAY HAS lifted its ban on Swedish banks entering the Norwegian banking market in response to Sweden's move to open its own frontiers to foreign banking operations.

Norway opened its banking market to foreign banks last year and the first operations began in early 1985. The

authorities approved applications from seven banks, Chase Manhattan, Citibank, Manufacturers Hanover Trust from the US, Banque Nationale de Paris, Banque Paribas and Banque Indosuez from France and Samuel Montagu from the UK. Requests were blocked, however, from Swedish banks.

Svenska Handelsbanken, and Wernlandsbanken and Uplandsbanken (which made a joint application), were refused because Stockholm failed at that time to grant reciprocity. Agreement to allow Swedish banks into Norway was reached at a meeting of Nordic finance ministers in Copenhagen

Hijacker may face trial in Malta

By Our Foreign Staff

THE MALTESE Government was continuing its investigation yesterday into the storming of the hijacked Egyptian airliner by Egyptian commandos last Sunday, when 59 people were killed.

Police have interviewed the lone survivor among the five terrorists. Thought to be a Tunisian, he is said not to be critically ill. If there is sufficient evidence, charges will be brought against him under Maltese law, said the government spokesman. Malta does not have specific anti-terrorism laws and no longer invokes the death penalty for murder.

The government is known to be unhappy about the great loss of life. Although some passengers were asphyxiated in the fire which broke out in the cabin after the terrorists hurled grenades, others, including children, are thought to have been killed by gunfire from the Egyptian commandos.

Tony Walker in Cairo adds: Egypt has demanded the extradition of the surviving hijacker. The official Middle East News Agency reported yesterday that Cairo wanted the man to stand trial in Egypt. Tunisia has said his passport, carrying the name of Omar Marzouki, is a fake.

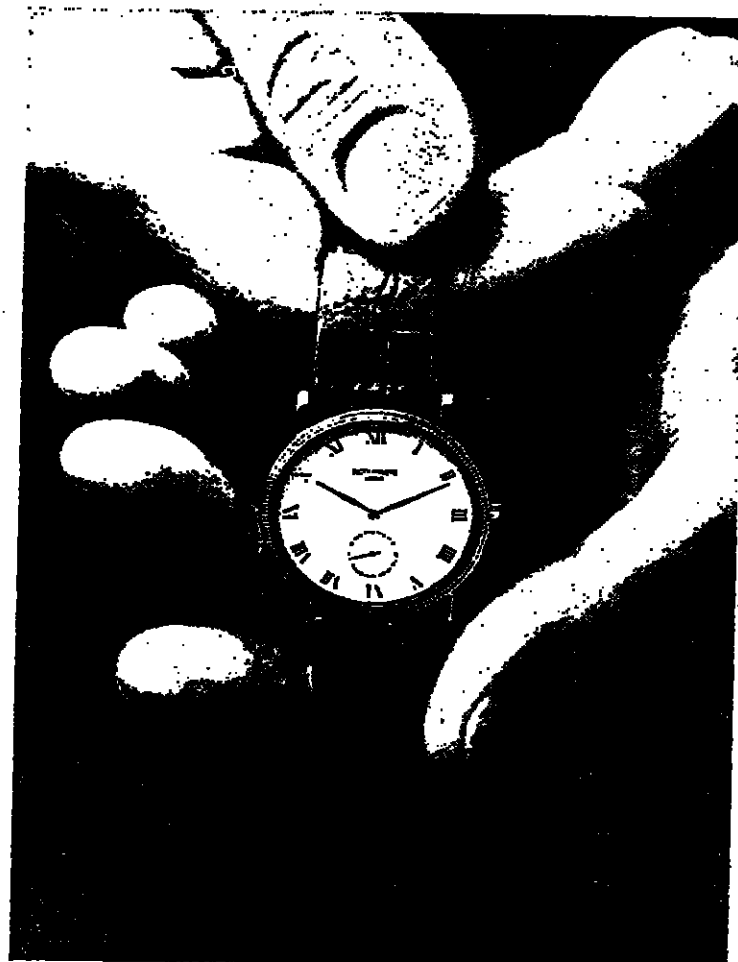
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Financial Times Thursday November 28 1985

EUROPEAN NEWS

Gorbachev's summit report aims to reassure military

BY OUR MOSCOW CORRESPONDENT

MR. MIKHAIL GORBACHEV, the Soviet leader, said yesterday that his Geneva summit with President Ronald Reagan helped to stabilise international relations. But he stressed once more that Mr Reagan's refusal to drop Star Wars plans blocks further relaxation of East-West tensions.

In a report to the national parliament also broadcast live on Soviet television, Mr Gorbachev said that "it is absolutely essential to slam shut the door through which weapons could get into outer space. With out this, no radical reductions in nuclear armaments are possible. We hope that what was said in Geneva was not the last word of the American side."

The speech, formally labelled a report to parliament on the summit, seemed intended to reassure the influential Soviet military and Kremlin conservatives that he had not dropped his insistence on a space weapons ban before any other arms cuts or improvements in relations are agreed.

The Soviet media have given optimistic assessments of the summit, presenting it as a diplomatic success for Mr Gorbachev and Soviet foreign policy.

The ruling politburo, in a

Hungarian company 'bankrupt'

By Leslie Collett in Berlin

ONE OF Hungary's largest companies, the Hungarian Cable Works (MKM), is technically "bankrupt" after losing a record Forints 700m (£10m) this year, and £500m last. All its bank loans have been frozen and top management dismissed. White collar staff at its headquarters in Budapest have a choice of production line jobs or dismissal.

The company will not be allowed to collapse, however. MKM's tax liabilities are to be reduced to a "minimum" and a committee from the national bank has recommended a 5 per cent increase in domestic cable prices next year as well as a partial respite from taxes over the next five years.

The bank is expected to provide a short-term loan to cover operating deficits. Individual plants are to be given a maximum amount of autonomy.

MKM's losses stem from £30m in investments in new plant to produce power cable, based on estimates that domestic demand would grow by at least 10 per cent annually. But sharp cuts in investments reduced growth in demand to 3 per cent.

The company also failed to fulfil contracts to build overhead transmission lines in Jordan and Abu Dhabi.

Survey on Nordic aid to industry

By Olli Virtanen in Helsinki

FINLAND and Denmark have given considerably less public support to their industries in 1980-84 than Sweden and Norway. At the same time the Finnish and Danish economies have grown faster than those of the other two Nordic countries.

A recent study by the industry ministries of the four Nordic countries shows that public aid to the Finnish industry during 1980-84 amounted to \$585 for each employee and to the Danish industry \$575. In Sweden, the figure was \$1,725 and in Norway \$1,360.

Much of the support to the Swedish and Norwegian industries has been directed towards restructuring various branches of industry, including mining, shipbuilding and steel.

More than 60 per cent of the support in Finland has been in the form of aiding industries in the sparsely populated "development areas." In Norway and Sweden, the regional aid amounted to 10 per cent of the total.

The study notes that Nordic countries generally put more emphasis on regional aid, whereas most European countries concentrate on restructuring ailing branches of industry.

Public aid, which was calculated on a net cost basis, amounted to 0.2 per cent of GDP in Denmark, 0.3 in Finland, 0.4 in Sweden and 0.5 in Norway.

Placement November 1985

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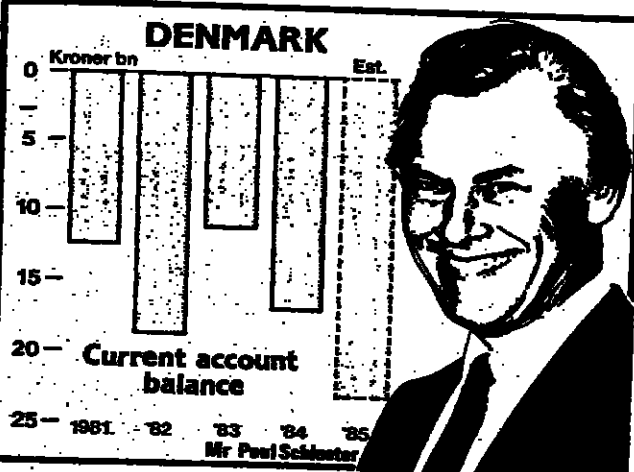
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External account sparks concern

BY HILARY BARNES IN COPENHAGEN

PRIME MINISTER Poul Schlüter, leader of Denmark's four-party non-socialist minority coalition Government, has rarely appeared in public over the past three years with out a sunny smile and an optimistic commentary on the country's economic progress.

The grin, however, has become less wide of late as evidence has accumulated that one of the country's most critical economic problems, the deficit on the current account of the balance of payments, is getting steadily worse.

It is now widely expected that the Government, having postponed action again and again in the hope that an export-led boom would develop, will now have to take tough measures, probably within the next few weeks, to reduce domestic demand.

This is the interpretation placed by Danish commentators on the Prime Minister's comment this week on the October trade figures. "The new trade change in consumer prices over the 12 months to October, is now running at about 3.5 per cent a year."

Hourly wage rates in industry are increasing by between 4 and 5 per cent, compared with up to 11 per cent before the government took over.

Unemployment has fallen from an annual average peak level of 10.7 per cent in 1983 to about 9 per cent this year, while about 60,000 new jobs, almost 3 per cent of total employment, were created last year, almost all in the private sector.

The budget deficit, one of the most critical problems inherited by the Government, has been sharply reduced. It had reached about Dkr 53bn, or 11 per cent of GDP in 1982. This year it will be about Dkr 35bn, 5.8 per cent of GDP and the projected deficit for 1986 is Dkr 20bn, 3.2 per cent of GDP.

The expected action by the Government to deal with the external account may have political implications, following the poor showing by the Government parties in local government elections earlier this month. Socialist parties represented in the Folketing (parliament) polled 49.1 per cent of the votes in county elections, compared with 45.4 per cent by the non-socialist bloc.

Dissatisfaction with tight controls on government expenditure, construed by the opposition as an assault on the welfare state, was probably one reason for the poor showing by the non-socialists.

If the Government now has to admit that its economic policies have been unsuccessful in important respects, the slide to the Left could continue. However, the next Parliamentary election is not due for another two years, so there is still time for Mr Schlüter to find new reasons to smile.

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OVERSEAS NEWS

China officials guilty of economic crimes

BY ROBERT THOMSON IN PEKING

TWENTY THREE Chinese government officials have been sentenced for offences including bribery, fraud, illegal speculation and tax evasion as the Government toughens its campaign against economic crime.

Peking's municipal intermediate court heard that the 23 defendants, aged between 27 and 64, illegally received 256,000 yuan (about \$55,000) and the country lost about 1.126m yuan because of them.

The Chinese leadership is greatly embarrassed by the economic crimes of party and government officials. It has introduced ambitious economic reforms, only to find that

officials have abused them to line their own pockets.

The crimes are a sensitive political issue. Diplomats suspect that the leadership is toughening the campaign in a bid to head off attacks by conservatives within the Politburo who have condemned corruption.

Among those sentenced was a 64-year-old revolutionary veteran, Yin Zhinong, who had been deputy manager of Peking's iron and steel works. He was jailed for six years for price speculation.

Yin, who was also expelled from the Communist Party,

allegedly placed orders in June last year for 200 tonnes of rolled wire for a welding rod factory in Chongqing, in south-west China. Then, in collusion with a Chongqing official, he resold 50 tonnes of the wire for a profit of 8,000 yuan.

Yin pleaded not guilty to the charge, which the prosecutor alleged he had attempted to cover up. Any accused person before a Chinese court is presumed to be guilty; the case would not have proceeded had he admitted the charge. So Yin's jail term was increased for not having pleaded guilty.

Zhou Kangyuan, a former

official of the Ministry of Astronautics, was jailed for 10 years after denying accepting 30,000 yuan in bribes. The court was told that he took the money after agreeing to supply a provincial department with 400 Fiat cars.

The Economic Daily said 21 of the 23 officials were jailed for periods from one to 15 years. Two others were shown leniency because "they had taken the initiative to confess their crimes and show signs of repentance."

Since the open door policy was introduced, crime has flourished in spite of the long and frequent lectures given

to government workers in a position to be corrupted. They are told of the importance of their roles in China's modernisation drive, but as these cases show, money gets the better of many of them.

One of those who received a severe sentence for abusing his position was Wang Bin, a cadre (high official) of the Peking branch of the Bank of China. Wang allegedly opened illegal foreign exchange accounts for factories, purchasing large amounts of the scarce exchange and reselling it at a handsome profit to himself and several associates.

Singapore share index hits three year low

By Chris Sherwell in Singapore

SINGAPORE'S weakening stock market went into a virtual free fall yesterday, driven down by the near collapse of a well-known local company and deep pessimism over domestic economic prospects.

After what brokers called "panic selling" and a "crisis of confidence" the Straits Times index of 39 industrial stocks fell more than 20 points, through the psychological 700 barrier, to 697.31, a three-year low.

The index has fallen almost 65 points since the shares of Pan-Electric Industries and two related companies, Growth Industrial Holdings and Sigma International, were suspended last Tuesday.

Pan-Electric had failed to make a \$87.5m (\$2.5m) debt repayment on Monday and owes a total of \$340m. Bankers and brokers say the knock-on effect of its collapse — on other companies, including firms and banks — would be disastrous.

A further dip in share prices seems likely today following the revelation last night that Singapore's real gross domestic product contracted 2.5 per cent in the third quarter of this year compared to the corresponding period last year.

The Ministry of Trade and Industry, saying the fourth quarter outlook is "bleak," projected a two per cent negative growth rate for 1985 as a whole.

This would represent Singapore's worst economic performance since 1964, and confirms that the economy's deceleration this year from 8.2 per cent growth last year will be one of the severest in the world.

Although a plan of action to rescue Pan-Electric was finally agreed in principle on Monday, implementation cannot begin until all details are settled.

Since Pan-Electric's shares are part of the Straits Times industrial index, analysts say the true figure for the index after yesterday's trading should be under 690. Even with a rescue, they say, the shares are likely to be worth little more than their par value of 50 Singapore cents when requested compared with \$91.46 at the time of suspension and a 1982 high of \$83.36.

South Africa hit by series of land mine explosions

BY ANTHONY ROBINSON IN CAPE TOWN

MR PIK BOTHA, the South African Minister of Foreign Affairs, has called on the Zimbabwe Government to ensure that its territory is not used for the "planning of violence against South Africa," following a series of land mine explosions close to the frontier.

The Czech-made land mines embedded in a dirt farm road exploded under a heavy truck and a light van on Tuesday and another explosion injured two black soldiers when it detonated under their troop carrier 10 km away yesterday.

Police believe the mines were planted by a three-man African National Congress (ANC) commando team from across the nearby border, which runs across the Limpopo River dividing South Africa and Zimbabwe.

Local black farm labourers told police that three unidentified blacks had crossed the river on Monday night and returned to Zimbabwe early on Tuesday morning.

Army units searching roads in the area discovered two more unexploded mines. It was during the search that the troop carrier was damaged yesterday.

South Africa has constructed an electrified fence along stretches of the border and strengthened its border defences generally in the interval since the March 1984 Nkomati agreement with Mozambique.

It appears to face a new

US and Angolan officials yesterday opened their first formal talks on possible independence for Namibia since Angola suspended contracts with Washington four months ago, writes Patti Waldmeir from Luanda. The talks, which bring together a US delegation led by Dr Chester Crocker, assistant secretary of state for African affairs, and Angolan officials including Interior Minister Alexandre Kito Rodriguez, were expected to continue over several years have failed to yield an agreement on the critical issue of the timetable for the withdrawal of Cuban troops from Angola.

security problem in the sparsely populated border farming areas of the northern Transvaal.

South African and Zimbabwean officials meet occasionally to discuss security matters but there is no formal security agreement between the two countries on the lines of the Nkomati accord and the similar agreement signed two years earlier with Swaziland.

Mr Botha said that South Africa's trade representatives in Harare had been instructed to "bring the facts of the incident to the attention of the Zimbabwe Government."

Golden Temple head priest wounded by gunmen

BY JOHN ELLIOTT IN NEW DELHI

THE head priest of the Sikhs' Golden Temple in the northern Indian city of Amritsar was wounded and a body guard killed by three gunmen as celebrations began for 516th anniversary of the birth of Guru Nanak, the founder of the Sikh religion. Police later detained about a dozen people for questioning.

Giani Sahib Singh was attacked on his way to the shrine to start the day's ceremonies, which 10,000 people attended.

It was the latest of a series of attacks believed to have been mounted by Sikh extremists who want to overturn the peace accord in their home state of Punjab which led to elections two months ago to the state's provincial assembly.

Last weekend two people died when a bomb blew up a passenger train in Punjab and there has been a series of other attacks which have shown that the extremists have not yet been curbed by security forces.

Suharto in warning on jobs

PRESIDENT Suharto of Indonesia has warned that Indonesia is facing the danger of uncontrollable unemployment as a weakening oil market brings slower growth to the nation of 165m people. Reuter reports from Jakarta.

"While the number of people looking for jobs continues to increase, the Indonesian economy is not expected to grow at a very high rate," Mr Suharto told a labour conference.

"If we are not careful, our economy won't be able to cope with the growing number of job seekers," he said.

Mr Rudianto Prawiro, Finance Minister, said in parliament that Indonesia's oil-dependent economy would find it hard to achieve 5 per cent growth because of the bleak outlook for oil and the world economy.

Western bankers and diplomats said that widespread unemployment in this predominantly Moslem nation could fuel fundamentalist Islamic opposition to President Suharto's Government.

Oil and gas account for more than 70 per cent of Indonesia's foreign exchange and since the boom years of the 1970s have funded Mr Suharto's ambitious development plans and met costly food bills.

Bankers and diplomats said the government appeared to be preparing the nation for an austerity budget for the year starting next April—a draft of which must be presented to parliament in the first weeks of 1986.

Wong Sulong and Bob Vincent on a misjudgment over development

Malaysia misses the industrial boat

MALAYSIA'S ambition to be counted among the world's major industrialised nations by the year 2000 has suffered a major setback in the face of prolonged economic recession.

In the past five years, this country of 15m people, has invested more than \$5bn in a string of major industrial projects, most of which are now suffering from reverses on world markets. Proposals for further schemes, such as a cold roll steel mill, an oil refinery, an aluminium plant, a copper smelter and a pulp and paper mill, have now been shelved.

When Dr Mahathir Mohamed became Prime Minister in 1982, the country was at an economic crossroads. Malaysia was already a major commodity producer of rubber, tin and palm oil and had oil and gas reserves. It also had a fairly strong manufacturing base, in textiles, electronic components and import substitutes.

Policy planners agreed that there was a need for a second round of industrialisation, and Dr Mahathir, a man of vision in a bit of a hurry, chose the path of heavy industry. He felt the world recession would not last, and heavy industries appeared to make sense in a country which could use its natural gas as a cheap feed-stock.

The Heavy Industries Corporation of Malaysia (Hicom) was established to spearhead this drive. The country now has two hot briquetted iron plants, one owned by the Federal Government through Hicom in Trengganu state, the other owned by the Sabah state



Bintulu LNG plant... a successful venture

government on Labuan Island, with a combined capacity of 1.2m tonnes a year.

Unfortunately, scrap iron is now much cheaper than hot briquetted iron on world markets, so that the Labuan plant has been able to sell only small quantities to some Asian countries. Recently, China agreed to take 200,000 tonnes.

The plant at Trengganu is undergoing production trials, and Hicom is considering mothballing it, for price is another problem. The price of steel billets (a main product from HBI) was over US\$3,000 per tonne when the plants were started. Today, the price has fallen by more than half.

Malaysia's cement factories are also in trouble because of a serious glut and high production costs. Due to a slowdown in the construction industry, the country's cement requirements for this year have been scaled down to 4m tonnes from a projected 4.9m tonnes.

Existing cement factories have a combined capacity of 6.4m tonnes and quotas are being worked out, with new entrants to the market having a smaller share. Hicom's \$186m cement plant on Langkawi island in Kedah state, with an annual capacity of 1.2m tonnes, has received a quota of 700,000 tonnes.

The situation will become worse when the \$187m Perak Hujung plant — a joint venture between the Perak state government and a South Korean company — comes into operation next year with a capacity of 1.2m tonnes.

The most successful project so far has been the liquid natural gas venture at Bintulu in Sarawak, state, between Petronas, the national oil company, Shell and Mitsubishi Transport. The plant, costing over \$1bn produces 6m tonnes of LNG annually for export to Japan over a 20 year period.

The most publicised and the most criticised project — Malaysia's car — ironically

appears to be on the road to success. The Proton Saga, went on sale in September, and has orders solidly booked until April next year.

According to Mr Saufi Bin Haji Abdullah, vice-president of Hicom, if sales of the Proton Saga are sustained, the company should be making money after three years. A big worry remains the 17 per cent appreciation of the yen against the Malaysian dollar this year.

Sixty per cent of the Saga is still sourced from Japan. In addition, for the year ended March 1985, Hicom has also contracted loans of M\$352m (\$146m) in yen. Hicom made a pre-tax loss of M\$17.7m, 60 per cent of it yen-related.

Mr Saufi is philosophical about Hicom's prospects. He acknowledges that the group's HBI and cement plants are incurring heavy losses, but points to its ownership of Heavy Industries Valley, which he describes as a "cash cow."

The 2,220 acre former rubber plantation outside Kuala Lumpur was purchased from Sime Darby for M\$89m and converted into an industrial estate. Factory lots are being sold at four to five times the cost Hicom paid for the land.

Datuk Joseph Pairin Kitingan, the Sabah Chief Minister, is in a more problematical situation, having inherited several economic white elephants from the previous Government.

These include the HBI plant, a methanol factory and a gas utilisation project, costing a total of M\$2.4bn.

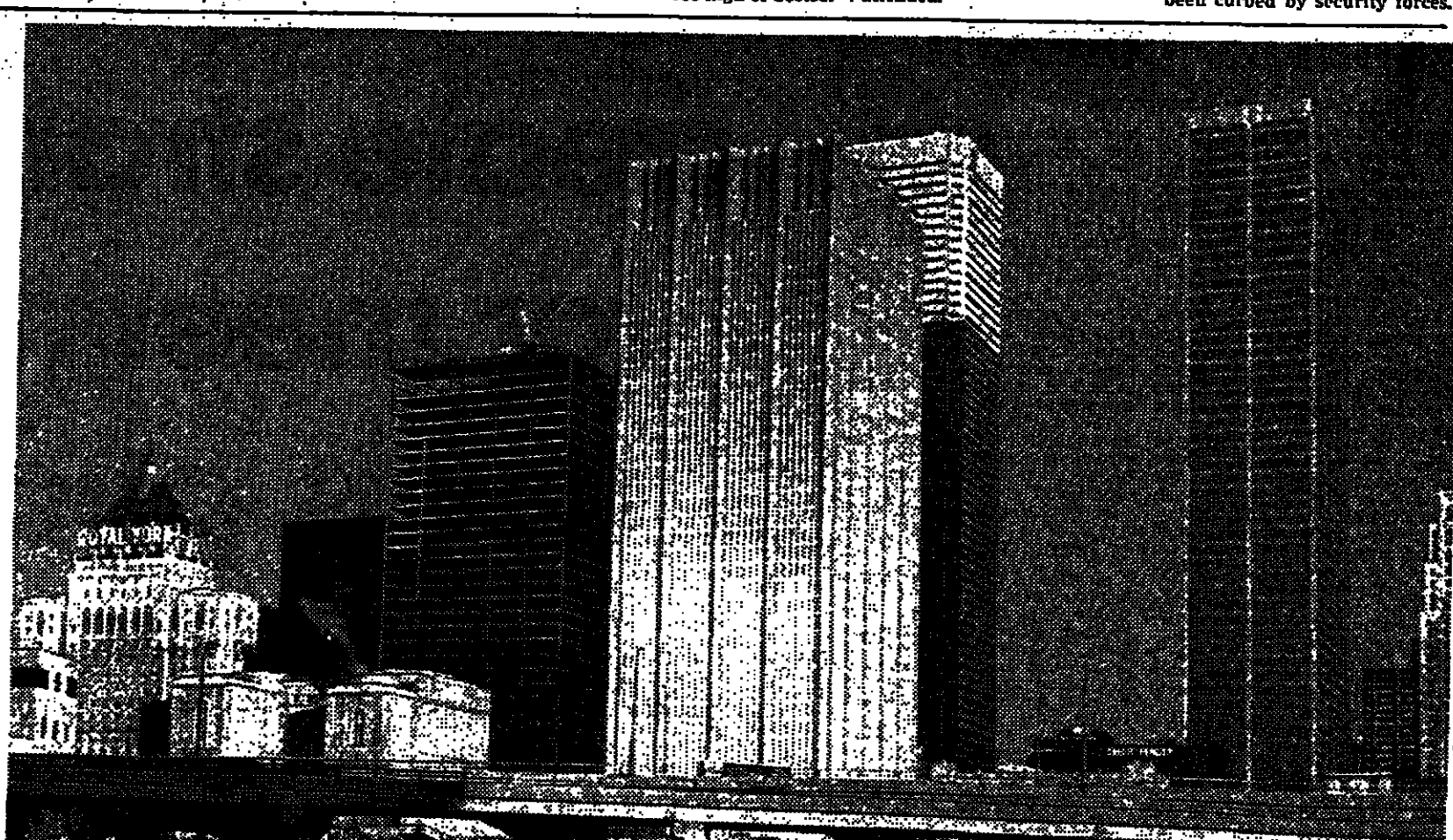
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AMERICAN NEWS

Budget cuts force star wars down to earth

BY REGINALD DALE, US EDITOR IN WASHINGTON

CONGRESSIONAL budget cuts have forced the US star wars research programme to shift its emphasis from exotic space-based weaponry to less complicated land-based defensive systems, according to the programme's director, General James Abrahamson.

The reduced funds available had obliged researchers to focus on systems that had shown the most early promise and could be pursued most economically. Gen. Abrahamson told a Washington news briefing. These were land-based lasers and rockets, rather than the complex space gadgetry largely responsible for the programme's star wars nickname.

Congress cut the Administration's request of \$3.7bn (\$2.5bn) for the programme this year to \$2.7bn on its most

unlikely to provide the full \$2.5bn that President Ronald Reagan wants for the programme by 1989. Congress is also expected to reduce the \$4.9bn that the Administration is likely to ask for the programme, officially known as the strategic defence initiative, next year.

Gen. Abrahamson insisted that the programme was nevertheless moving very quickly towards its goal of developing an effective anti-missile defence. A substantial amount of work has to be done and we're not going to have this system tomorrow, but I'm confident the job can be done," he said.

The original concept of space-based laser weapons had been downgraded in priority, though not abandoned, following unexpected advances in

ground-based systems using a relatively new type of beam known as free electron lasers, he said. The development of such ground-based lasers, firing at relay mirrors orbiting in space, now appeared more feasible, he said.

Mr. Kenneth Adelman, director of the US Arms Control and Disarmament Agency, told another news conference that the Soviet Union was still insisting that the US abandon all star wars research and making no distinction between ground-based and space-based systems. The Soviet strategic defence effort is predominantly ground-based and Moscow has hitherto appeared to have been most concerned about US space-based weapons and their offensive potential.

Mr. Adelman added, however, that he thought Moscow would

drop its insistence that the star wars programme be halted as a pre-condition for any agreement limiting offensive strategic weapons. He pointed to the wording of last week's joint statement at the end of the Geneva summit in which both countries called for "early progress, particularly in areas where there is common ground" on arms control.

"Common ground" was defined as including the principle of 50 per cent cuts in offensive weapons and the idea of an interim agreement on intermediate range missiles (INF), but not defensive systems, Mr. Adelman pointed out. It was clear from the sense behind the language that there could be progress on offensive weapons without US concessions on star wars, he said.

Costa Rica to hold debtors' conference

By Peter Montagnon, Euromarkets Correspondent

COSTA RICA has called a conference of smaller Latin American debtors for next month in San Jose to discuss what it claims are unfair terms meted out to them in rescheduling arrangements.

"Smaller debtors end up facing harsher terms, shorter grace periods (before amortisation begins), higher spreads, and higher commissions. It's been more difficult for us to get fresh money," Mr. Emilio Rodriguez Cespedes, Debt Minister, said in London yesterday.

The ministerial level meeting which would assemble Central American debtors alongside representatives from Jamaica, Dominican Republic, Ecuador, Uruguay, Bolivia and Panama did not signify the formation of a cartel, but "we do want to discuss the point that the harsh terms imposed on smaller debtors have no financial justification," he said. Collectively the group owns more than \$20bn (\$13.5bn).

Also attending will be senior representatives of a number of international organisations including the International Monetary Fund, Inter-American Development Bank and World Bank.

The meeting follows concern among a number of smaller debtors over the lack of urgency with which their debt problems have been handled by creditor banks. It carries an implicit criticism of the three investment banks — S. G. Warburg, Lazard Freres and Kuhn, Loeb Lehman Brothers — which have been advising Costa Rica.

Venezuela has reached agreement with its main bank creditors on the legal contract for its \$21.2bn public sector debt rescheduling. The document contains a clause allowing Venezuela to propose amendments in the event of a sudden change in its economic circumstances, which is regarded as a compromise solution to Venezuela's request for a full contingency clause.

The documents will shortly be sent to all creditor banks and a further cut of 1 per cent has been agreed on debt repayments pending signing of the formal agreement.

Hugh O'Shaughnessy on a new way of cutting costs

Peruvian leader launches anti-armaments crusade



Mr. Garcia... moral campaign

PERU'S peace offensive, perhaps the most ambitious scheme by a Third World country to beat its swords into ploughshares, is getting under way fast.

Since the 36-year-old President Alan Garcia came to power in Peru at mid-year, and announced he was keen on a regional pact which would cut spending on arms throughout South America, the Peruvian diplomatic machine, headed by Mr. Allan Wagner, his 43-year-old Foreign Minister, has been in top gear.

When the Garcia administration took over from the palsied regime of President Fernando

'When the Garcia administration took over it was clear that Peru could neither pay for the arms it had already acquired nor maintain its recurrent military budget.'

Belaunde. In July it was clear that Peru could neither pay for the arms it had already acquired nor maintain its recurrent military budget.

The decision was immediately taken to cut the number of French Mirage 2000 fighters Peru would take from Dassault from 26 to 12 and to try to find a buyer for the remainder, thus slashing many hundreds of millions of dollars from the acquisitions bill.

It was also decided to continue paying off the \$1bn debt to the Soviet Union for arms — from T-54 tanks to Mi-8 helicopters — which had been supplied to previous Peruvian governments, by obliging Moscow to take Peruvian commodities rather than money.

But that still left a defence budget of \$1.33bn which Peru, in deep economic crisis, could ill afford. At the same time President Garcia decided to transform a domestic economic imperative into an international crusade. Pointing at the upward spiral of Third World expenditure on arms, he said in a speech prepared for the 40th anniversary of the UN: "I am sure that more human beings have died because money used on arms

period. Peru's formidable corps of diplomats felt slighted by a President who reproached them for being too identified with the previous reformist military governments and their non-aligned international strategies.

At the end of last month Mr. Wagner made the first trip by a Peruvian Foreign Minister to Ecuador, whose relations with Peru have been clouded for over a century by a border dispute dating back to colonial times.

A brief and inconsequential war was fought between the two countries in 1941 and shots were fired across the border again in 1981. Mr. Wagner's

'Every bullet, 99 per cent of which are used in firing practice, represents a meal which could have been given to a child, to protect him from death.'

trip to Quito, if it did not put an end to the dispute, certainly laid the basis for talks about a mutual reduction of armaments.

This month Mr. Wagner undertook the more delicate task of talking to Peru's southern neighbour Chile on arms reductions. Chile seized Peruvian territory in the 1879 War of the Pacific, a situation which still rankles in many Peruvian breasts.

In a low-key meeting with his Chilean counterpart Mr. Jaime del Valle, Mr. Wagner pressed from the Chileans an undertaking to work for better relations and a reduction of armaments.

The Pinochet regime, anxious to modify its status as something of an international diplomatic pariah, is clearly willing to cut its arms budget in exchange for some kind words from a democracy like Peru, especially now that Chile's relations with its powerful Western neighbour Argentina are better. Chile and Argentina this year signed a definitive agreement on their dispute over the Beagle Channel and consequently the Chilean regime's defence needs are less than they were.

SOUTH AMERICAN DEFENCE EXPENDITURE

(\$ per capita)

Argentina	431
Brazil	10
Chile	141
Colombia	17
Ecuador	23
Peru	75
Venezuela	58

Source: International Institute for Strategic Studies

Argentine manufacturing upturn

BY JIMMY BURNS IN BUENOS AIRES

THE NUMBER of Argentine workers laid off in manufacturing industry as a result of the Government's tough austerity package introduced in June has declined significantly and a modest industrial recovery could be under way according to a report released this week by the reliable independent economic think-tank Fiel.

The report, based on the performance of 300 manufacturing companies responsible for 80 per cent of domestic industrial production, should provide President Raul Alfonsín with useful ammunition prior to next week's planned summit with Mr. Saul Tlidi.

The report also noted that the recently-elected president

of the main trade union organisation, the General Confederation of Labour (CGT).

Preparatory talks between Mr. Juan Sourrouille, the Economy Minister, and labour leaders on Tuesday ended in apparent deadlock with the Government refusing to lift the wages freeze. The CGT claimed that real salaries since June have fallen by 22 per cent.

According to Fiel, only 1.3 per cent of the labour force in the companies surveyed was laid off in October. This compares with 8 per cent in September and 10.1 per cent in August when the problems of manufacturers — already criticised because of inflation — were further compounded by credit curbs and cutbacks in government spending.

There are continuing signs that some companies may still be liquidating existing stocks rather than stepping up production in response to increased demand. Nevertheless, Fiel generally appears to support the view of government economists who earlier forecast that in the last quarter of 1985 re-stocking would generate a limited recovery, opening up the prospect of a more pronounced reactivation next year.

Only 3 per cent of the companies interviewed believed the situation would get worse over the next few months.

Falklands invasion a 'glorious gesture'

BY OUR BUENOS AIRES CORRESPONDENT

THE TRIAL of 18 Argentine officers accused of negligence in the planning and conduct of the Falklands conflict has entered its final phase with a military court martial board adjourning to analyse evidence.

On Tuesday evening former President General Leopoldo Galtieri, speaking in his own defence, described the invasion of the Falkland Islands on April 2, 1982, as a "glorious gesture" which would be vindicated by history.

The court martial proceedings were initially declared a military secret when they began two weeks ago. But extracts of

Gen. Galtieri's speech, along with those of 14 other officers, were leaked by defence lawyers to the local press. The move was interpreted by some observers as a deliberate attempt by sectors of the armed forces to embarrass Mr. Dante Caputo, the civilian Foreign Minister.

Mr. Caputo, speaking in New York during the United Nations General Assembly debate on the Falklands, spoke on Tuesday of a "non-existent Argentine military threat" in support of his country's claims to the islands.

"I have placed my conduct during the glorious days of 1982

under the most severe analysis I know," declared Gen. Galtieri, "and this has led me to the inexorable conclusion that what was done was done well."

The general argument of the defence significantly follows the broad outlines of Mr. Caputo's speech in laying the onus on "massive British aggression."

Nevertheless the court martial is expected to find Gen. Galtieri and the two other members of the junta guilty of military misconduct for having ordered the invasion without the necessary preparation.

Europe's success story

Panavia Aircraft GmbH is the tri-national company formed by British Aerospace in the United Kingdom, Messerschmitt-Bölkow-Blohm GmbH of Germany and Aeritalia of Italy for management and coordination of design, development, production and in-service support of over 800 Tornado all-weather combat aircraft ordered by the three nations. With nearly 500 aircraft now delivered to the Royal Air Force, German Navy and Air Force, and Italian Air Force, Panavia has proved itself a model for the successful industrial management, within strict performance and cost-control disciplines, of major multi-national defence programmes.

Successful aircraft and weapon system

Tornado IDS has successfully met the low-level requirements of the four launching Services and for the past 2 years in succession has proved itself the Western World's premier strike aircraft with its spectacular successes in the USAF Strategic Air Command Bombing Competition. The Air Defence Variant is fully meeting the RAF and NATO requirement for long-range all-weather air defence.

Successful multi-national concept

During series production, 99% of the money provided for the programme by the participating governments has flowed into the industries of the respective countries and thus ensured that taxpayers' money has been turned into national employment.

Successful cost control

Over the 10-year period embracing prototype development through to operational squadron service, real costs have risen less than 10%. Final fixed price of production batches has averaged 6% less than the maximum price agreed with the customer.

Successful central management

With Panavia, one authority was established for selection and procurement of systems and equipment, ensuring unanimous decisions and applying common contractual procedures. A central computer system, linked with main industrial partners and customer agencies and the operating Services, has enabled a streamlined organisation to operate with a manpower of only 200 employees in control of a tri-national programme involving up to 70,000 people.

Successful experience

Excellent communication, with full visibility, has been built up between the key national aircraft companies, with industrial consortia for Tornado's avionics and engine, and with a large number of leading industries in the equipment field. In this, Panavia has earned the confidence of the three customer governments and four NATO air arms. Not without good reason have the highly developed Omani and Saudi Arabian air forces now also chosen to put their trust in Panavia and will soon be flying 80 Tornados.



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Gruppo Ferruzzi: planet earth

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Ferruzzi Group. Europe's leading agro-industrial group of companies. A major industrial and financial force. Solid yet diversified, the group's activities range from sugar production (where it is a world leader) to grain, soya, farm products, concrete and cement. It farms almost every known crop, as diverse as coffee, oranges and latex, across 2,500 million acres in every climatic and agricultural environment throughout the world.

Born of the land, the planet Ferruzzi has grown and developed on the land; ever since its beginnings in Ravenna, Italy, forty years ago, when the Ferruzzis were still a family of farmers.

At that point, farming methods which had not changed for centuries suddenly began to develop. Agriculture began to learn from industry. The Ferruzzis, with their keen understanding of the land's potential, were quick to move with the times.

Sensing the need for change, they became first businessmen, and then industrialists. They applied the latest techniques to agriculture. They exploited biology and genetics to turn food farming into a modern business. They turned the group into a leading producer of such raw materials as cereals, soya, yeast, corn and sugar throughout Italy, Europe and the world.

The planet Ferruzzi has gone on to generate new businesses in manufacturing and banking. Annual turnover has risen to 10,000 billion Lire. Over the past three years the group's investment has touched the 1,000 billion Lire mark. Four companies in the group have been quoted on the Italian Stock Exchange for many years: Agricola Finanziaria, Silos di Genova, Eridania and Beghin Say. Agricola Finanziaria, the group's holding company, is entrusted with responsibility for seizing new investment opportunities. The group stays on the move.

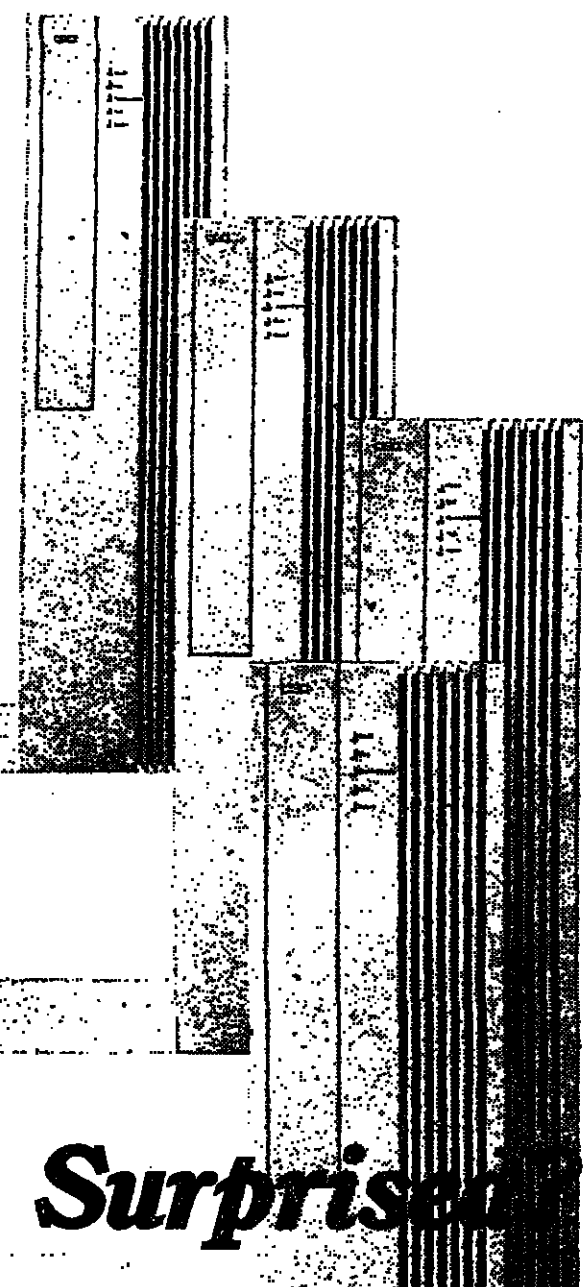
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WORLD TRADE NEWS

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FTS/25/11/85

French fear more liberal MFA may reduce jobs

By David Housego in Paris

THE FRENCH textile industry is worried that more liberal import quotas into the EEC for cotton yarn and undyed cotton cloth could result in the loss of thousands of jobs in France.

The European Commission is proposing a further easing of the quotas in position papers it has drawn up as the first stage towards defining the European position before the forthcoming negotiations on a renewal of the Multi Fibre Arrangement (MFA).

The proposals represent a compromise on initial suggestions put forward by Mr Willy de Clercq, the EEC External Trade Commissioner, that basic cotton goods should be removed from the list of sensitive products in a new MFA agreement.

France is by far the largest European producer of cotton yarn and grey cloth, with some 50,000 people employed in the industry. Mr Jean Francois Viret, the president of the French Cotton Industry Federation, says that over half these jobs would be lost if import quotas are relaxed.

A new MFA is due to be negotiated by next summer. The French industry fears that its cause could be jeopardised by electioneering in France in the spring when talks will be at their most crucial stage.

The MFA, which came into force in 1982, provides for a minimal 0.1% increase in imports of cotton yarn and undyed cloth - reflecting the then crisis conditions in the textile industry. The French cotton cloth producers would like a further four to five years of tight restraint to enable them to further modernise.

Britain and West Germany, which favour a more liberal MFA, have both phased out the bulk of their basic cotton goods production.

French textile producers concede that the cotton industry, concentrated in the two areas of the Vosges in eastern France and the North, has not been sufficiently modernised.

French production of cotton yarn and basic cloth is about 200,000 tonnes a year. But the market is stagnant and imports of other yarns and fabrics are tending to displace cotton.

One of the cotton industry's major fears is that the US will take a tough stand in the MFA talks - thus pushing those who export to the US towards Europe.

Jaguar races in as a star UK exporter

BY FRANK GRAY

A WIDE range of non-energy-based UK companies enjoyed a substantial improvement in their export sales in 1984 compared with 1983. The performance of these companies, whose products varied from computer hardware and cars to aerospace equipment, engines and earth-moving equipment, added to the continued growth in the exports of oil and chemical products experienced by Britain's major corporations.

The figures also showed that sales abroad in the tobacco and bullion sectors underwent considerable growth. Nevertheless, there were also downturns in export sales for some mainstream UK companies, some of which represented oil, automotive and shipbuilding interests.

Among the major non-oil groups to boost turnover were IBM, whose overseas turnover rose to £1.17bn last year against £745m the previous year, a rise of 57.5 per cent.

While IBM's results placed it seventh on the overall list, it was followed close behind by Jaguar Cars, which, as a result of being hived off from British Leyland, emerged from nowhere to the 13th position, largely on the strength of U.S. sales, its foreign turnover rose by 40 per cent and stood at £525.3m at year end compared with £375.1m at the end of 1983.

BL, its former parent, also performed strongly with export sales of £682m, placing it in tenth position against sixth the year before, when foreign sales were an even healthier £917m. Were the two results to be combined, the former single company would have enjoyed stronger results than Ford UK.

The major competitor, whose export sales over the period rose by 17 per cent to £880m as against £834m, Ford's position, however, slipped to eighth position from seventh.

A significant improvement was reported by BAT Industries, the tobacco and financial services multinational, which recorded receipts from abroad of £407m compared with £319m, up 27.6 per cent. BAT's position remained at 18 on the top 100 scale.

Bullion dealers Johnson Matthey climbed to 21st from 30th position on the strength of receipts of £354m compared with £319m.

Other non-oil groups showing substantial improvements were Vickers (£213m in 1984 against £174.7m in 1983, up 26.7 per cent), Case International (£165.8m against £122.8m, up 34.9 per cent), and Cummins Engines (£161.2m against £127.6m, up 25.9 per cent).

Among smaller groups on the top 100 list with improved export turnover were Short Brothers (£115m against £84.1m, up 36.9 per cent) and Marks & Spencer (£83m against £67.9m, up 22.7 per cent).

It was the oil and chemical groups themselves that maintained their export dominance and, as a result, took the top four places on the 1984 list. BP remained in the top position with exports worth £5.25bn, compared with £4.18bn, up 26.9 per cent.

It was followed by Esso UK with export sales of £3.21bn, against 1983 figures of £2.37bn. ICI, with an export turnover of £2.83bn against £2.67bn, up 6.0 per cent, continued in third position. Shell UK figures were 21.1 per cent up to £2.59bn, compared with £2.13bn, but the company's ranking slipped to fourth position from number two, given the

stronger performance of its competitors. Britain's top industrial company was British Aerospace, with 1984 exports worth £1.56bn, compared with £1.41bn the year before, placing it in fifth position.

Those companies suffering the largest percentage decreases were led by British Shipbuilders, with export turnover down to £232.7m for 1984 from £318.2m the year before, a fall of 26.9 per cent. NCB, crippled by the miners' strike, (£224m against £273m, 17.9 per cent), Mobil (£207m against £263m, 21.3 per cent), NEI (£154m against £253m, 39.1 per cent), and troubled Westland Helicopters (£116.9m against £148.7m, 20.3 per cent).

This year's list of top 100 exporters is generally based on the 1984 fiscal year, but in some cases represents the 1984 calendar year.

THE TOP 100 EXPORTERS 1984

(Previous year's ranking in brackets)

Ranking	Exports 1984 (£m)	% of Exports 1984 UK %	Ranking	Exports 1984 (£m)	% of Exports 1984 UK %
1	BP	5.25	1	Babcock International††	160.7
2	Esso UK	3.21	2	Beecham Group††	154.9
3	ICI**	2.83	3	NEI	154
4	Shell UK	2.59	4	Wellcome Foundation†††	143
5	British Aerospace*	1.56	5	London & Scott Marine Oil	142.3
6	GIC	1.39	6	De La Rue*	141.9
7	IBM	1.17	7	Caterpillar Tractor	137.2
8	Ford	0.88	8	Reed International	135
9	British Steel*	0.87	9	TI Group	134.6
10	BL	0.68	10	British Alcan*	134
11	Conoco	0.62	11	Grand Met	132.5
12	Tesco*	0.58	12	Assoc. Octel	132.3
13	Jaguar Cars	0.52	13	Sengram Distillers	131.8
14	Rolls Royce	0.51	14	Westland*	116.9
15	Distillers	0.47	15	Nio Tinto Zinc*	116.1
16	Massy Ferguson	0.46	16	Albright & Wilson	115.2
17	Courtaulds***	0.42	17	IMI	115
18	BAT Industries	0.40	18	Short Brothers	115
19	Unilever	0.39	19	Ferruzzi	112
20	STC†	0.38	20	Talbot	111.6
21	Johnson Matthey	0.35	21	Pilkington	108.3
22	Hawker Siddeley*	0.34	22	Michelin Tyre	101.2
23	Rothmans International*	0.34	23	May & Baker	101
24	Racal*	0.31	24	C. Bamford*	98.1
25	Lucas	0.29	25	C. Bamford*	98.1
26	Monsanto	0.26	26	Simon Engineering	92
27	Glaxo	0.26	27	AE	91.7
28	Rank Xerox	0.25	28	Metal Box	89.3
29	Philips††	0.23	29	Lilly Industries*	89.1
30	British Shipbuilders	0.23	30	Costa Patona*	89
31	BLIC	0.21	31	Cadbury Schweppes*	87.4
32	NCB	0.22	32	Morris & Spencer	84
33	Inco Europe	0.19	33	Du Pont	83.2
34	Petrofina UK	0.17	34	Smith Industries†††	82
35	Dowdy	0.17	35	Ingersoll Rand*	79.6
36	Kodak	0.16	36	Portals	78.3
37	Vickers†††	0.13	37	Turner & Newall††	77
38	GKN	0.12	38	Delta	75.2
39	Ciba-Geigy*	0.07	39	Allied Lyons	74.1
40	Wessex	0.07	40	The 600 Group***	72
41	Thorn EMI	0.03	41	Rowntree	71.1
42	Esso Chemicals	0.03	42	Polaroid	68.4
43	Davy	0.01	43	Lonrho	65
44	John Brown	0.01	44	Burroughs†††	64.5
45	Royal Ordnance Factories	0.01	45	Fisons*	64.5
46	Wessex	0.01	46	Mellors	64.5
47	English China Clays	0.01	47	Burmah Oil Trading***	61.4
48	Case International	0.01	48	Borg-Warner	61.1
49	Plessey@	0.01	49	DRG	58
50	Cummins Engine	0.01	50	Bedford Trucks	57.3

NOTES: * Group turnover. ** Figures changed from exports f.o.b. value to the invoice value exports. † 1984 figures include combined figures with ICL 1983 (ICI and STC would be £206.7m). †† 1983 figures restated by the company. ††† 1984 UK turnover. 1983 group turnover. @ Case International formerly Case Tractors. 1984 figures include International Harvester which was taken over during year. @ @ Includes exports to overseas subsidiaries. *** y/o 31.35 & 84. **** y/o net duties.

Sony says Europe can compete in electronics

BY CHRISTIAN TYLER, TRADE EDITOR

EUROPE has the technical resources to compete with Japan in future generations of electronic goods, according to Mr Akio Morita, chairman of Sony, the Japanese electronics giant.

In some areas, such as integrated circuits, word processors and "home automation" Europeans could even find themselves leading producers. But if European companies are to exploit their technical capacity, shareholders must realise the need for investment in marketing as well as in research, engineering and product quality, he said.

Mr Morita was speaking in London yesterday as chairman of the Electronic Industries Association of Japan. He was attending the third annual meeting of Japanese and European consumer electronics companies.

The purpose of the meetings is to set common standards for future products and to discuss what kinds of product will emerge eventually from technologies being developed today.

Answering the common charge that Japan still denies fair access to western exporters Mr Morita said: "There are still some complicated processes which are difficult to understand for foreigners."

"But Mr Nakasone (the Japanese premier), the Diet (parliament) and Japanese

industry have decided as a basic policy that we would work harder to simplify, and get rid of those obstacles."

The Sony chairman, a co-founder of the company, is a member of a committee that advises Japan's trade ombudsman appointed to deal with exporters' complaints.

If westerners encountered a "buy Japanese" attitude in the market it was often because they were poorly represented in Japan and potential buyers insufficient information, he said.

For example, US companies like Texas Instruments and Motorola which set up micro-chip factories in Japan have no such difficulties, he said.

Sony itself, like other well-known Japanese companies, has submitted to government plans for buying more foreign-made components.

The Sony chairman compared the West's problems today with Sony's own struggle to establish itself overseas more than 20 years ago.

"I was almost desperate, trying to compete with British companies," he said. "In those days Japan had a bad image. Sony's British subsidiary had encountered similar administrative obstacles - difficult credit terms, an import deposit scheme, and competitors' reluctance to license patents."

Tunisia to launch \$22m oil products storage depot

BY FRANCIS GHILLES

THE FIRST "tank farm" to be built in the Mediterranean will start operating next month in the southern Tunisian port of La Skhira.

The \$22m (£15m) bonded oil-products storage and transit depot was built by Granges Graver International of Belgium, the Faktank Mediterranean, a joint venture between the Faktank International of the Netherlands, which has a 47 per cent stake and a number of Arab investors.

These include the Arab Petroleum Investment Corporation (Apicorp) which holds a 20 per cent stake, the Banque Tuniso-Koweitienne de Developpement

(20 per cent), the Stusid, Tunisian-Saudi bank, and Enap, the Tunisian state oil company.

La Skhira has for two decades acted as the terminal for two major pipelines bringing oil from the Algerian and Tunisian oil fields for export. It was chosen by Faktank both because of reliable weather conditions and because of Tunisia's political stability.

The 1.9m barrel capacity of the tank farm, which is expected to attract about 50 ships a month will be used for the storage and blending of products such as naphtha, methanol and ethanol coming by ships

Tokyo may offer Gandhi special aid deal

BY JOHN ELLIOTT IN NEW DELHI

A SPECIAL package of Japanese financial aid to support construction of gas fired electric power stations costing about \$250m (£170m) in the north-eastern Indian state of Assam is being considered during a three-day visit to Japan by Mr Rajiv Gandhi, Indian Prime Minister, which starts today.

This is Mr Gandhi's first visit to Japan and neither he, nor Mr Yasuhiro Nakasone, the Japanese Prime Minister, want to make it a primarily trade-oriented event.

But India is anxious to obtain extra aid in addition to Japan's annual quota of \$100m (\$30.2bn) for 1985-86 signed in New Delhi earlier this week. Japan may respond with the Assam power stations offer, having rejected an Indian request for an extra \$700m aid when Mr Nakasone visited New Delhi in 1983.

A science and technology agreement will also be signed this week to cover co-operation in fields to be identified by a joint committee of scientists and civil servants.

A 36-man mission of Indian industrialists is also in Tokyo for talks on joint ventures which may include projects to modernise India's textiles industry, railway and steelworks.

The visit is important because after years of limited trade based on India selling iron ore and shrimps and Japan selling steel and machinery, the two countries have developed a large number of joint industrial ventures.

This started in 1982 when the Indian government-owned Maruti Udyog company linked with Suzuki to produce 800 cc cars. Virtually every other Japanese automotive manufacturer now has link-ups to produce two wheelers and commercial vehicles and several want to produce more cars.

As a result Japan has the fourth largest number of new technical and financial collaborations in India. These totalled 214 in the four years 1981-84 compared with 478 from the US, 430 from West Germany and 430 from the UK.

Japan is also doing increasing business in India within two-way annual trade of \$2.5bn which is marginally in Japan's favour by about \$30m. It is playing a major role in constructing a cross-country gas pipeline, and the new aid package signed this week will help fund the purchase of pipes for that project as well as financing a large fertiliser plant, two hydro electric plants, and telecommunications contracts.

But there are clashes of culture and attitudes which could cause problems. India is determined that production of vehicles and other items should be indigenised within five years.

Mr Gandhi will no doubt try to persuade his hosts during two days he is spending in Tokyo and one day in Osaka that, as a proud non-aligned developing country, India intends to maintain relationship with both super powers and expects more advanced countries like Japan to co-operate in its industrial development instead of regarding it merely as a home for exports.

Politically, Japanese businessmen are also concerned that India's socialist traditions may suddenly lead to policies alien to the private sector, in spite of the industrial liberalisation policies being introduced by Mr Gandhi. India's close relationship with the USSR and its differences with the US also caused concern.

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and that this should take precedence over consumers' demand.

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UK NEWS

'Realignment' warning to motor industry

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

MORE RATIONALISATION and realignment among Western Europe's car and commercial-vehicle assembly groups can be expected before long. That will put renewed pressure on the UK motor industry, the Department of Trade and Industry suggested yesterday in a paper presented to the House of Commons Trade and Industry select committee.

Giving evidence to the committee, Mr Michael Cochlin, head of the department's vehicles division, said that in the past five or six years, about 250,000 to 300,000 jobs had been lost in the components sector as a result of the decline in vehicle output in the UK.

He disclosed that component companies had attracted £70m to £80m of Industry Act support during the past three or four years; and that since 1983, some £30m had been provided to component groups

via the department's "Support for Innovation" aid scheme.

The department's submission suggested that as the further reorganisation of the European motor industry took place, price competitiveness would remain a critical factor for the component sector.

Design, innovativeness and quality of the product would also be key elements in determining who won the business.

"Companies will need to invest sufficiently in research and development, capital equipment, products and people in order to be successful in an ever more competitive market," the department added.

Mr Kenneth Warren, the committee chairman, announced that the inquiry into the motor components industry would be suspended while the committee made an urgent study of the crisis in the tin market. The components inquiry is expected to resume in January.

MPs demand action on Japanese trade

BY KEVIN BROWN

THE GOVERNMENT came under renewed pressure from both sides of the House of Commons yesterday over the difficulty facing British companies exporting to Japan.

Ministers faced repeated demands for rapid retaliatory action to force Japan to remove barriers to free trade.

Mr Paul Channon, the Trade Minister, urged MPs to await the publication of a report on trade with Japan due to be published by the European Commission and discussed by the Council of Community Foreign Ministers in December.

Mr Channon said it was important that British attempts to deal with the problem were concerted with other EEC nations. He reminded MPs that the Japanese Government had reduced some tariffs on imports as a result of previous complaints by other manufacturing nations.

In the first of a series of angry questions on the issue, Mr John Townend, (Conservative) said the European Commission's investigation confirmed that the Japanese believed in free trade only for themselves.

Mr Townend said it was time the Government stopped playing around and told the Japanese to remove discrimination against British products such as Scotch whisky and insurance.

"It is no good politely talking to the Japanese. The only thing they appreciate is action," he said.

Mr Sydney Chapman (Conservative) said that in view of the worsening visible trade deficit with Japan it was high time the Government convened an urgent conference of all countries in a similar position to plan specific retaliatory action.

Dominic Lawson explains how the oil lobby failed to influence privatisation plans

Gas holds key position in energy stakes

THE OIL industry appears to have had remarkably little success in using its famed lobbying skills to persuade the Government to agree to any of its proposals for a privatised British gas industry.

To make matters worse, the Government has announced that the privatised British Gas would be given back the right to explore for oil. A company to which the oil industry would have to sell its gas would, therefore, also become a big rival in the search for hydrocarbons.

A number of oil companies made representations to ministers at the Department of Energy after these decisions were taken in a fruitless attempt to get the Government to change its mind, particularly with regard to British Gas's part as an oil explorer.

Aside from being a misjudgment of the parliamentary process, it should have been obvious to these lobbyists that to prevent the privatised British Gas from engaging in a highly topical and competitive business would run counter to the whole spirit of the privatisation programme.

Even when these points were conceded, the oil majors failed to present a united front in their campaign to influence the thinking of ministers and backbench MPs.

The UK Offshore Operators Association is a body designed to represent the views of the large North Sea oil companies to Government. If the oil industry wants a change in the taxation rules, as it always does, it is through the association that the approaches are channelled.

According to Mr George Band, the association's director general, the association's director general,

"Our members have such diverse opinions on the matter of British gas privatisation that anything we could all have agreed on would have been so anodyne that it wouldn't have been worth expressing." The association, therefore, gave up the attempt to present a united front to Government.

The problem is that the major oil companies were too much concerned with their individual competitive position to sink their differences. Esso wanted the privatised British Gas to have full freedom to import without interference from Government.

Esso owns 40 per cent of the Norwegian Sleipner gasfield which British Gas wanted to buy but which the UK's chairman Mr Bob Reid has publicly called on the Government to prevent a privatised British Gas from negotiating a large import deal. He fears that the corporation would use this as a lever to force down the price of UK North Sea gas supplies.

The most often stated fear of small exploration groups is that British Gas, with a restored licence to hunt for oil and gas allied to an enormous cash flow, will buy them all up at a time when their share prices are depressed.

At a meeting last month, between small companies and ministers at the Department of Energy, the politicians attempted to give an assurance on this point by saying that they would use their discretionary powers to the full to prevent a reduction of Britain's independent oil sector by British Gas.

Whether those assurances

amount to much remains to be seen. Future energy ministers would be under no obligation to honour such an informal understanding made by predecessors.

It is doubly galling to the quoted oil companies that British Gas will be given a golden share, as was British, which will safeguard it from takeover while the smaller brethren will have no such statutory protection. "This system is a charade and is neither in the interests of management nor the investor," says Mr Tony Craven Walker, chief executive of Charterhouse Petroleum.

The overriding concern of the oil industry is to have a free and competitive market for their gas. In the past, British Gas monopoly powers have blocked that. But the industry has had the feeling that if British Gas as a state corporation was too ruthless in exploiting its position then they could appeal to the shareholder, the Government.

Now the oil industry is afraid that a British Gas free of state control would act in the way they themselves would, given the same privileges - to use its virtual monopoly position in the UK gas market to drive the hardest possible bargain with suppliers.

The re-emergence of British Gas as an active explorer on the UK continental shelf compounds the problem from the oil industry's point of view. They fear that British Gas will say to them: "We would like very much to buy a stake in your North Sea licence block. If you do not let us in, we would not look very favourably at your proposal to

sell us gas from one of your undeveloped fields."

British Gas could well reply that that is the kind of negotiating tactic favoured by a multinational oil company.

The oil industry believes that the only way a free market in North Sea gas can be created is by a lifting of the government requirement that all North Sea gas is landed in the UK. This has ruled out exports.

The companies argue that a lifting of the landing requirement would at least ensure that British Gas would have to match gas prices on the European continent to prevent the gas being sold to European utilities.

Although the export argument has its backers in the Treasury and on the Conservative backbenches, it is strongly opposed by Mr Peter Walker, Energy Secretary, who is likely to get his way on this issue. He doubtless recalls vividly the occasion in 1973 when he was Industry Minister. In the face of the Arab oil boycott, he called in the chairman of BP and Shell and asked them to ensure that the UK was supplied with oil, come what may. The chairmen refused, saying that they could not show preference to any one country.

Mr Walker proposes to strengthen the 1962 Oil and Gas Enterprise Act which, for the first time, permitted companies other than British Gas to supply gas direct to the industrial consumer, by using British Gas's pipeline network if necessary.

So far this liberalisation measure has failed dismally, in large part because oil companies selling from one field cannot match the fluctuat-

ing demands of a big industrial customer. So the Energy Department now proposes that British Gas should be required to top up the gas supplied by an oil company, if there is a shortfall from the company's field, and take gas from the field itself, if the supply is too great for the oil company's customer.

The oil industry regards these liberalisation measures as irrelevant window-dressing designed chiefly to appease the Conservative backbenchers and the Treasury. Companies have three main objections:

● They may have to pay British Gas the average cost of sending gas through its network. But British Gas, in competing for the same industrial customer, will charge itself only the much smaller marginal cost of using the network.

● British Gas will for many more years be able to offer a lower price because of its bedrock supply of cheap first-generation North Sea gasfields. The oil companies will be offering only expensive new gas from smaller fields.

● The most profitable part of the gas market is the domestic sector, while the oil industry appears likely to be limited to the much more competitive - although unregulated - industrial sector.

The more widely wise oil company executives have come to recognise the inescapable political fact that the Government's need to push through the gas privatisation legislation at breakneck speed, to ensure a windfall of sale proceeds before the next general election, effectively rules out any thorough-going attempt to change the way in which the UK gas industry is run.

Statutory regulation for City supported

By John Moore, City Correspondent

A WHOLLY statutory system of regulation for London's financial community is the best protection against future parliamentary criticism, Sir John Nott, chairman of Lazard Brothers, the merchant bank, said yesterday.

Sir John, a former Defence Secretary in the Conservative Government, said that if he was in the Government or the Bank of England he would "go for" wholly statutory regulation of the City of London, "instead of the half-way house which is apparently being proposed."

A regulatory system proposed by the Government which would allow securities practitioners to supervise their own affairs within a statutory framework "may be the most effective method of controlling markets," said Sir John. Such a system, he warned, "would founder politically in the next bear market."

Parliament would not distinguish between fraud and bankruptcy. "When firms go bust, parliament will cry 'foul'. When firms bearing excessive overheads and taking new risks in the new environment go into liquidation and lose depositors' or small shareholders' money, a wholly statutory system will be irresistible."

Sir John was speaking at the Coopers & Lybrand London Weekend Television symposium on the City. He said that a wholly statutory system of regulation "is the best protection also for the City because the small depositor and the widow are perceived to have the full protection of statute based on the rule of law instead of the perceived protection partly of expert practitioners, who will be truly exposed to parliamentary rhetoric and abuse. I do not like the prospect of City experts being parliamentary scapegoats for failures in the system."

Mr Michael Howard, Minister for Corporate and Consumer Affairs, said he had a high regard for the US system of regulation of the financial community.

"I do not believe that it is the right model for us. It is too legalistic and too bureaucratic. On the other hand, I would agree that pure self-regulation of investment business is no longer adequate."

Energy price-inflation formula criticised

BY MAX WILKINSON, RESOURCES EDITOR

THE IDEA of relating gas prices to the inflation rate was extensively criticised in a series of memoranda published by a Parliamentary committee yesterday.

The 90 pages of memoranda were published by the all-party Energy Committee of the House of Commons as part of its inquiry into the way in which British Gas should be regulated after it is privatised next year.

The document contains submissions from 18 interested bodies ranging from the Department of Energy to a number of individual experts.

One of the most important themes was the need for the new gas industry regulatory body to have the fullest possible information when approving price rises.

The Government is intending to apply a pricing formula of inflation minus X plus Y, where X is a figure intended to reflect increased operating efficiency by British Gas and Y is an allowance for the expected increase in the price of its supplies from the North Sea.

In its evidence to the committee, the National Consumer Council says that a system which relies on setting prices without reference to

costs provides an incentive to reduce the quality of service.

In the case of Ofel, the telecommunications industry regulatory body, the Council says there is no provision for British Telecom to either collect information on the quality of service offered or pass it on to the regulators.

This view is echoed by the National Gas Consumers' Council, the statutory body which represents consumers in disputes with British Gas. It suggests that gas prices should be related to profits, and to the contribution of different divisions to dividends.

It says: "The regulatory body should have powers to investigate British Gas costs and accounting methods, as they affect gas users, not least to identify control and cross-subsidisation that would have an adverse effect on customer prices and standards of service."

The Council adds: "It should be able to require British Gas to produce and where necessary publish adequate financial information on the separate components of the business."

In its own submission, the British Gas Corporation argues for as little as possible regulation. It strongly

argues for price control rather than control of profits, on the ground that "profit control significantly reduces the incentive to cut costs, because the supplier does not thereby derive any financial benefit."

It says: "A well designed system of price control should ensure that customers and shareholders share the benefits of improved efficiency."

The corporation claims that over a large part of the gas supply market there is already competition with other potential gas suppliers, as well as effective competition between gas and other fuels.

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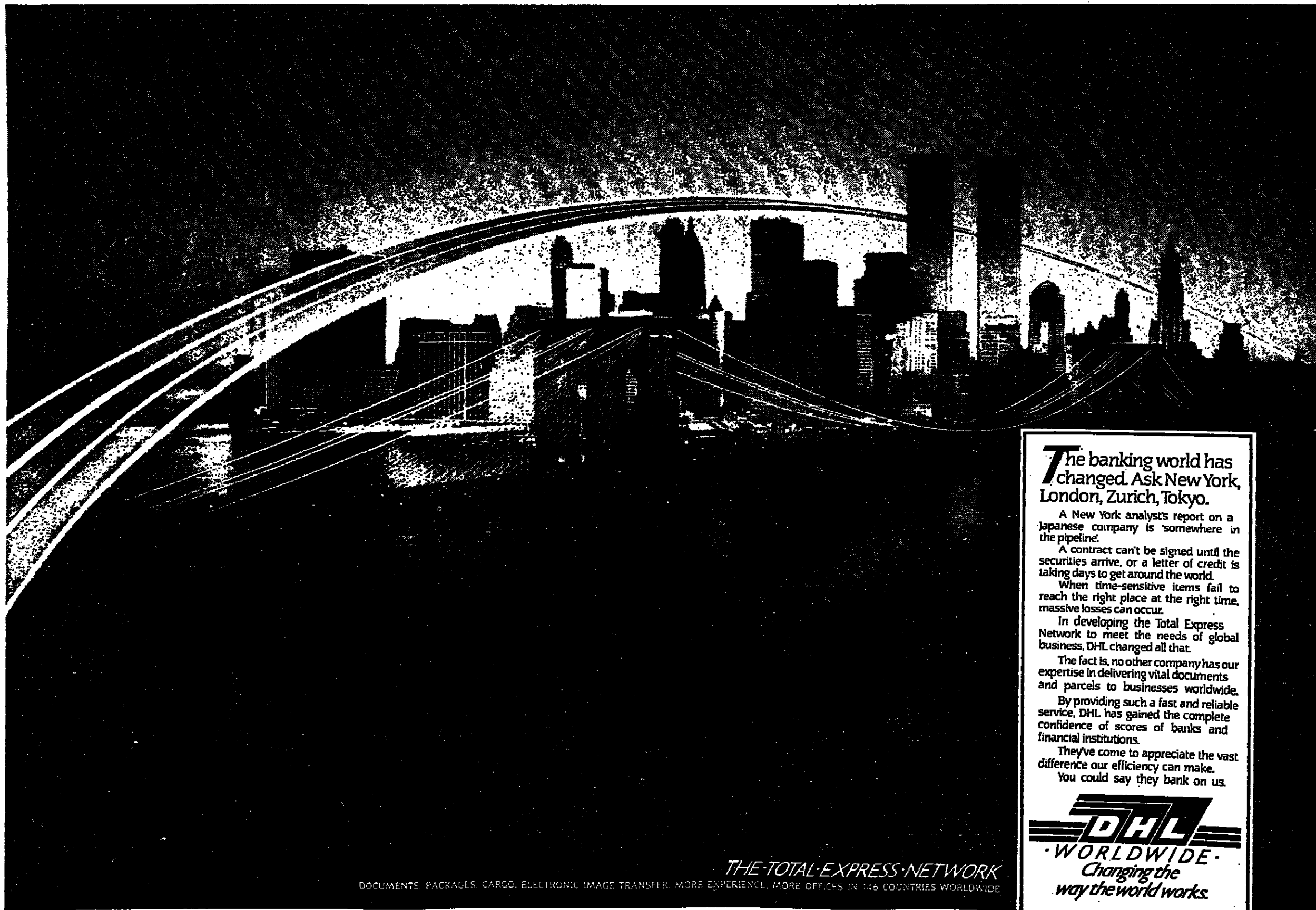
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UK NEWS

Further powers promised to curb City fraud

By JOHN MOORE, CITY CORRESPONDENT

THE GOVERNMENT intends to grant more powers to fraud investigators in legislation planned for the future regulation of London's financial community as part of an effort to curb theft and deception in the City of London.

Mr Michael Howard, Minister for Corporate and Consumer Affairs at the Department of Trade and Industry, said yesterday that the Financial Services Bill, expected to be introduced to Parliament next month, will contain further powers to strengthen the hands of the investigators.

He told a conference in London that the Government was committed to "vigorous enforcement of the criminal law, and this includes action in the financial areas where evidence is obtained of theft, fraud and deception."

To maintain high standards in the regulation of the financial services industry, City regulators would need to co-operate with the Fraud Investigation Group at the office of the Director of Public Prosecutions. The group was set up in January this year and uses the services of Department of Trade officials, lawyers, accountants and the Government Insolvency Department, and maintains close contact with the police. It was set up to co-ordinate efforts on serious fraud cases.

The new Financial Services Bill will attempt to deal with insider dealing - share dealing carried out by practitioners in securities markets or company executives who use price-sensitive information about companies to buy and sell shares on their own behalf. Few successful prosecutions have been mounted against individuals for insider dealing.

"Insider dealing is a difficult problem because it is neither easy to prevent, nor to prosecute," Mr

The Stock Exchange has issued a detailed timetable to its members of plans leading up to the establishment of the new securities market in October next year. It will next month estimate the number of broker-dealers who are likely to need licences to operate on the trading floor of the Exchange.

In February next year construction of the market floor will begin. In its rule-making programme a "compliance manual" will be published in April. In August next year the new electronic system - the Stock Exchange Automated Quotation System - will be installed on the trading pitches. Construction on the trading floor will have been completed at that time. Trials on the new system will take place in September.

Howard said. "The standard of evidence needed to prove any criminal charge is very high and, in many cases, we have found that the information is not adequate to secure a conviction."

The new legislation would rely less on criminal offences "although there will be several of them." More emphasis would be placed on civil remedies and disciplinary sanctions "for which a less high standard of proof will be necessary for action to be instituted."

Mr Howard said the new legislation would give the Secretary of State for Trade and Industry a wide range of powers to authorise, regulate and monitor business. He would have provisions to transfer those powers to one or two main boards. No one would be able to carry out investment business in the UK without either satisfying the boards or a recognised self-regulating organisation that they are fit to do so.

Plan to privatise Docklands railway

By Nick Bunker

THE GOVERNMENT has announced plans to involve private interests in the £77m Docklands Light Railway in London, together with the proposed £35m western extension from Tower Hill to Bank, in the City of London.

The plans hinge on an understanding that the western extension will be financed by the consortium of US banks intending to build a £1.5bn world financial centre at Canary Wharf on the Isle of Dogs, in London's Docklands.

An agreement to that effect reached this week between the Government and the US consortium opens the way for the creation of the first large-scale privately-owned passenger rail network to be built in Britain for at least 50 years.

The US consortium comprises companies backed by, or associated with, Credit Suisse-First Boston, Morgan Stanley International and First Boston Real Estate.

They will contribute £30m directly to the western extension of the light railway, Mr Nicholas Ridley, the Transport Secretary, said last night. The consortium has also agreed to secure outside financing for another £50m.

ATTEMPT TO REASSURE UNIONISTS

Ulster not on slippery slope, says King

BY IVOR OWEN

MR TOM KING, Northern Ireland Secretary, yesterday sought to allay the fears of the Ulster Unionists by again strongly denying that the Anglo-Irish agreement, which for the first time gives the Government of the Irish Republic a say in the affairs of the province, marked the beginning of some "slippery slope" to a united Ireland.

He emphasised that the inter-governmental conference established by the agreement in which representatives of the Dublin Government would participate had no decision-making powers. He announced that the Government was prepared to enter into discussions with Ulster MPs to establish machinery which would keep them informed about the matters which were to be discussed by the new body.

Mr King welcomed the undertaking given earlier in the debate by

Mr John Hume, leader of Ulster's Social Democratic and Labour Party, that in the light of the agreement he would be prepared to sit down and determine how the affairs of the province could be advanced in a manner acceptable to "both traditions." He told Mr Hume: "I believe there is now a very clear responsibility on you and your colleagues to do all you can to honour that pledge."

Difficulties involved in implementing the pledge were quickly demonstrated in an angry clash between Mr Hume and the Rev Ian Paisley, leader of the Democratic Unionist Party.

Mr Paisley insisted that the agreement could never be the basis for discussions between the majority and minority communities.

Unionists would conduct their battle against it by constitutional

means, and he denied any intention to lead the province into an illegal declaration of independence.

Mr Paisley, who acknowledged that the Unionists and other opponents of the agreement faced overwhelming defeat at the end of the two-day debate, argued that once the extent of the delisting of the pact in the province was confirmed through the voting in the by-elections caused by Unionist MPs resigning their seats as a protest against the deal, MPs would be obliged to reconsider the decision.

The agreement was firmly endorsed by Mr Edward Heath, the former Conservative Prime Minister, and by Dr David Owen, leader of the Social Democratic Party, who urged the Unionist MPs to accept the vote at the end of the debate and "live with the consequences."



Mr Tom King

Labour to probe Liverpool 'corruption'

BY IAN HAMILTON FAZEY

THE LABOUR PARTY'S national executive committee yesterday set up an inquiry into the Militant-dominated Liverpool district Labour Party. It suspended the party pending a report on its activities.

A report is expected in January. Meanwhile, the party and its executive will be banned from holding

meetings or organising any other political activity.

The inquiry is to be headed by Mr Larry Whitty, Labour's general secretary, working with eight executive committee members, who will look into allegations of intimidation, ballot rigging, corruption and other malpractices within the district Labour Party.

Mr Neil Kinnock, Labour leader, said he did not believe inquiry would cause divisions in the party as a whole. The Militants represented a small parasitic growth on the main body of the party, he said.

The main aim was to investigate the serious complaints made

against party members, including allegations that at a meeting last week delegates were excluded; people who were not delegates were allowed to vote; and others had been intimidated.

He promised a thorough investigation including receipt of evidence from many people.

Gas Bill to fuel regulatory debate

By Max Wilkinson

THE BILL to privatise British Gas, widely expected to be published today, seems likely to be the start of a long argument on whether the regulatory powers envisaged by the Government are too feeble.

The Bill, which sets out the main structure of the regulations for the new private monopoly, proposes a regulatory office which would stand partly aloof from the running of the gas industry.

It will approve price increases on a formula related to the inflation rate and the cost of gas from North Sea fields, but with a provision for increased efficiency to be passed on to the consumer.

The proposals are expected to show that the Government has followed the general outlines of what British Gas itself wanted.

However, trade unions and consumer organisations have been arguing for tougher regulations which would probe deeply into the corporation's activities.

British Gas's view was set out yesterday in a memorandum of evidence to the House of Commons Energy Committee. It said: "As a general principle, British Gas believes the new privatised company should be subject to a minimum degree of regulation consistent with the need to satisfy public concern that it should not abuse its position in the energy market."

Otherwise, British Gas says, it should be allowed to operate with the freedom of any other public company, including the freedom to diversify.

The corporation also argues that regulation of prices should be based on overall price control rather than the control of profits. It opposes the idea of giving a regulator general duties.

Plea to clear bar on TSB flotation

THE LEGAL dispute which has delayed the £1bn stock market flotation of Trustee Savings Bank (TSB), originally scheduled for February, must be cleared up "as rapidly as possible," Sir John Read, TSB Group chairman, said yesterday, Clive Wolman writes.

"No financial institution of the size and range of TSB - with 4m customers and 25,000 staff - can continue indefinitely without clear and proper accountability," he said. "It seems almost inconceivable that it has done so for so long."

He said that the TSB's customers would suffer unless its "outdated structure" was changed to allow the TSB to raise additional capital and offer new services.

Sir John's speech is the first public explanation of the TSB's attitude to the government-imposed postponement of its flotation plans earlier this month. The decision was made in response to the ruling of a Scottish court that the TSB belonged to its depositors. The flotation was planned on the basis that the TSB belongs to no one.

The TSB also announced yesterday a move into large-scale commercial lending.

THE EEC has approved £94m in grants from its regional development fund for 141 projects aimed at generating jobs in the UK.

A CONSERVATIVE MP has questioned the Government's plan, expected next month, for a campaign aimed at encouraging companies to employ more black youngsters. Mr Peter Brunsford told the House of Commons the plan was "totally unreal and unnecessary."

THE BRITISH Council of Churches has urged a direct Argentine-British diplomatic solution to the Falkland Islands sovereignty question in which residents would be "informed and consulted, but not given a total veto."

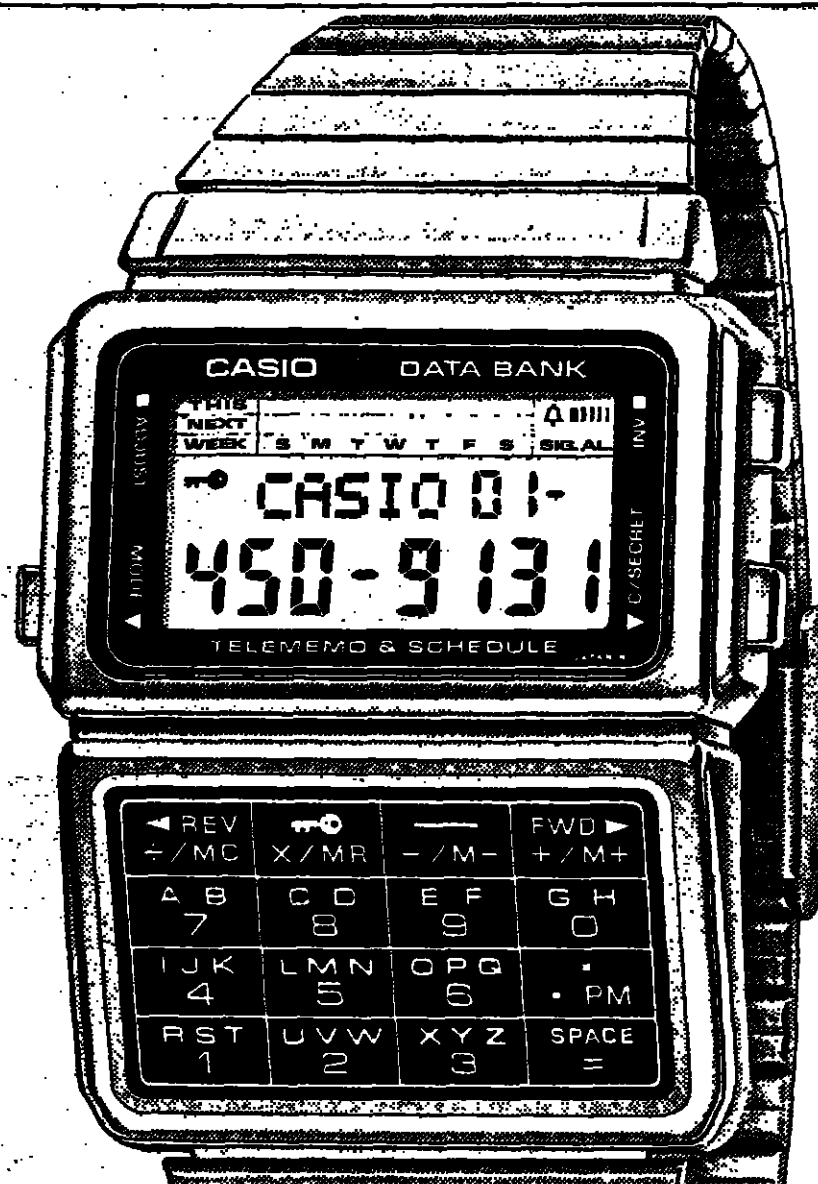
BRITAIN lost 324,000 working days through strikes last month - more than half of them from only three stoppages, according to figures released by the Department of Employment.

THE GOVERNMENT has published a plan under which EEC producers and importers would be made liable for damages caused by defective products as part of a Community consumer protection plan.

SHORTS, the Belfast-based aerospace manufacturer, has reached a single-union deal with the Transport and General Workers' Union at its new West Belfast plant.

WARNER-LAMBERT, the US drug company is to close its UK factory at Eastleigh in Hampshire with the loss of 400 jobs.

THE VALUE of Britain's North Sea oil output in October rose to £55m a day, with production rising close to the record levels of last January, the Royal Bank of Scotland reported.



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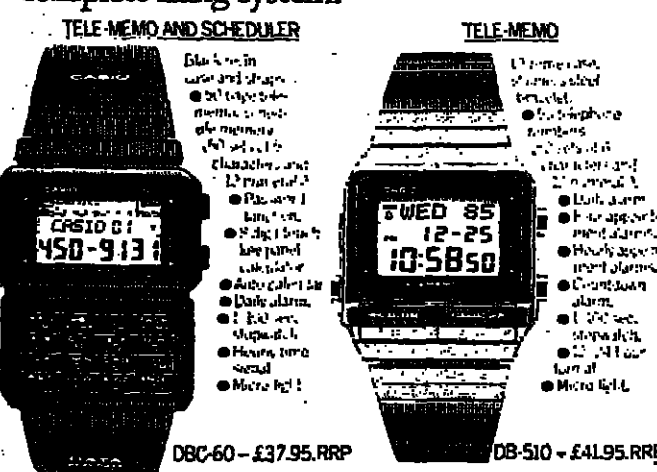
You can use the DBC-600 to log all your important phone numbers (they're automatically listed alphabetically) schedules, times and dates. An alarm will sound and your appointment

will automatically show on the screen. You can even use it to store vital information such as your PIN code or bank account numbers. They're all protected from prying eyes by your own secret code.

The DBC-600 comes in handy when it comes to the figure work too. It's got its own 8 digit calculator with all the regular functions and its own independent memory.

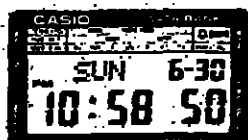
You'll find it's pretty hot on timekeeping as well. It has a 1/100 second stopwatch giving net, split, 1st and 2nd place times; daily alarm and automatic calendar. Plus a full specification time display featuring a 12 or 24 hour readout, and a microlight for night viewing.

Surprisingly, even with all these features, the DBC-600 costs just £45.95 RRP. A small price to pay for a watch, let alone a complete filing system.



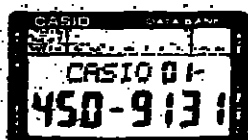
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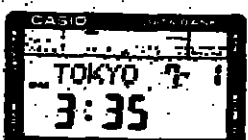
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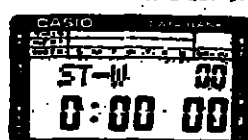
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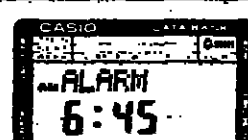
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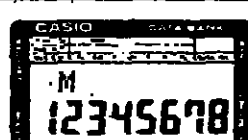
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UK NEWS

Jaguar invests in new facility

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

JAGUAR, the luxury car group, is to spend £37m on a new engineering centre at Whitley, near Coventry.

The company has acquired for an undisclosed sum the administration complex vacated two years ago by the former owner, the French-owned Peugeot-Talbot group.

Jaguar will progressively move all 600 people involved in product engineering to Whitley from the Brown's Lane, Coventry, site, which will release space for future expansion of car production.

The site, used as a motor components manufacturing centre by the Rootes Group after the Second World War, offers 500,000 sq ft of covered area. Jaguar is to pull down

20 per cent of it and rebuild and refurbish the rest.

Construction work will start at the beginning of next year and is scheduled to be completed by the end of 1987.

When fully completed, the centre will accommodate all Jaguar's product engineering operations, including drawing offices, engineering workshops, engine test facilities, a styling studio and product legislation offices to deal with emission controls, among other things.

Jaguar wants to increase the number of engineers it employs to about 1,000 over the next 10 years and put more emphasis on computer-aided design to catch up in engineering technology and efficiency

with its main rivals, Daimler-Benz and BMW of West Germany.

The engineering centre is part of the £400m, five-year investment programme that will boost substantially Jaguar's annual spending.

© Ford's top-of-the-range Scorpio/Granada has won the body contest of 1986 Car of the Year award from a list of 18 candidates.

The Landia Y10 "supermini" from Fiat's subsidiary, came second with 291 points compared with Ford's 337. The Mercedes 200 300 E from Daimler-Benz was third with 273.

The award, decided by 56 motor writers and editors from 17 West European countries and organised by seven of Europe's leading publications, carries considerable

prestige, particularly on the European continent.

The award should help Ford in its attempts to build sales of the model except the UK, where it carries the Granada name - towards the 200,000 a year which the company hopes for.

Value for money, general design excellence, safety, comfort, performance and driver satisfaction, as well as handling and roadworthiness, are all taken into account by the jury when assessing candidates. Scorpio/Granada is extremely important for Ford because it competes in the high-price bracket which gives manufacturers and dealers much more room to make a profit.

Business failures highest for 10 years

By Lionel Barber

BANKRUPTCIES last year reached their highest level for 10 years, according to government statistics published yesterday.

Figures show a rise of 17% per cent in the number of personal and business failures and a rise of more than 200 per cent in liabilities, compared with 1983.

The largest bankruptcy case - the demise of Real Commodities headed by Mr Rajendra Sethia - had estimated liabilities of £140m and assets of only £10,000. Five other cases each had liabilities of more than £10m.

Bankruptcies involve proceedings taken against individuals and partnerships and do not cover company liquidations which are also running at a high level.

According to a Department of Trade and Industry report, the main areas affected were retailers (1,500), the construction industry (900), hotels and catering (507), transport (472) and business services (223). Non-trading bankruptcies totalled 1,850, including 584 directors and promoters of limited companies.

The total figure of 7,777 personal and business failures in 1984 compares with 6,627 in 1983 and 6,698 in 1975, the year of the property collapse and secondary banking crisis in the UK.

Committee to review low UK research and development funds

BY PETER MARSH

THE LOW PRIORITY given by British companies to research and development was a matter of considerable concern, Mr John Collyear, chairman of a new committee that will advise the Trade and Industry Department on science and technology, said yesterday.

Mr Collyear, chairman of AE, the Rugby-based engineering company, is to take charge of a 14-man technology requirements board of industrialists and civil servants that will review spending by the Trade and Industry Department on research and development, now running at some £420m a year.

He said he was worried by recent statistics which showed that the level of resources injected by Britain into civilian research and development was lagging behind other industrial countries.

The Trade and Industry Department's annual review of science and technology spending pointed out last month that, of the five leading industrial nations, the UK devoted the smallest share of its gross domestic product to civil research and development.

According to a report from the Science Policy Research Unit at Sussex University, industrially financed research and development in Britain grew at 0.9 per cent a year between 1967 and 1982. This compared with 9.8 per cent a year in Japan, 7.1 per cent in Belgium, 5.9 per cent in France and West Germany and 4.1 per cent in the US.

Mr Collyear said that the financial system in which many UK public companies operated discouraged investment in research activities

which were by nature "long-term, intangible and risky."

Big financial institutions, which had a poor appreciation of the need for technological research, had a larger stake in many of Britain's public companies than was the case in Japan and West Germany.

Furthermore, the stock market in Britain was extremely active, he said. So companies that showed decreased profits due to extra research spending ran the continual risk of plummeting share prices or even a takeover bid.

Other factors identified by Mr Collyear as reasons for UK industry's poor research performance were the high interest rates of recent years, which led to a drive to reduce costs to preserve profitability, and the low priority attached by companies to building up scientific expertise in their own laboratories.

TGWU rift on public ballot funds

BY PHILIP BASSETT, LABOUR CORRESPONDENT

LEADERS of the Transport and General Workers' Union (TGWU) will next week be pressed by one of the union's own constituent regions to take money from the Government to fund the union's own internal ballot.

The TGWU is one of the most active supporters of the policy by the Trades Union Congress (TUC) of blanket opposition to the Government's labour legislation, in the current row within the unions over decisions by the AEUW engineering workers' and EETPU electricians' unions to apply for public funds.

Accordingly, acceptance by the TGWU's quarterly general executive council of a proposal to take government money looks unlikely - but its significance lies in the fact that it is being raised at all in such a union.

The council will have before it next week a motion from the union's No. 10 region, covering Yorkshire and Humberside, which states that in the regional committee's view, "the TGWU should accept monies from the Government in order to carry out ballots of our membership."

A confidential TGWU document to be considered by next week's executive points out that in the debate on the issue in the No. 10 region, Mr Mal Snow, the regional secretary, stressed both the TGWU's policy of non-compliance with the law, and its strong involvement in the original TUC conference which formulated the overall policy.

In contrast with present TUC thinking, Mr Snow told the region that even under a Labour government he would not necessarily support taking public money for ballots.

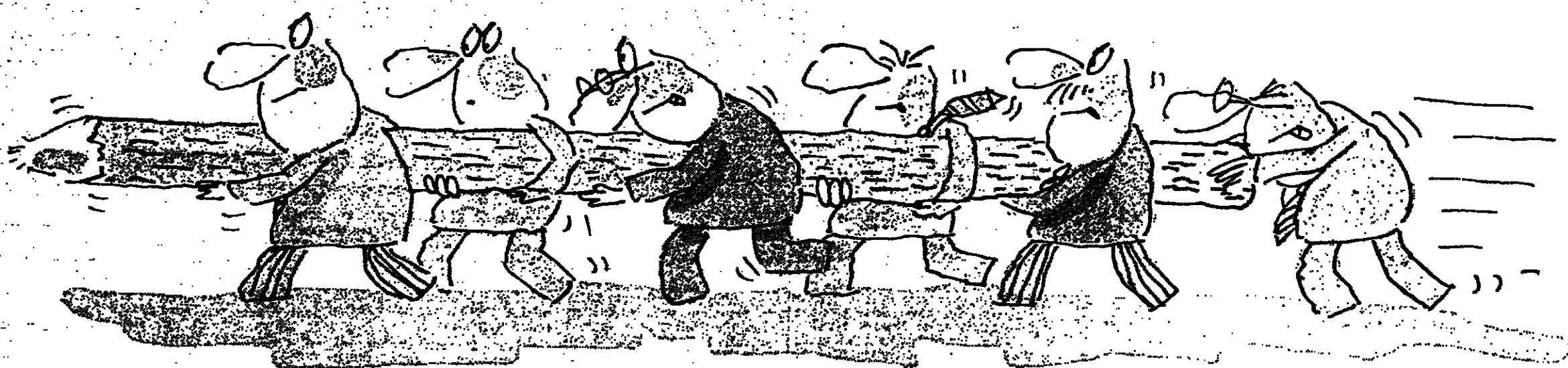
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US\$ 100,000,000 12½% Guaranteed Notes due 1992

NOTICE IS HEREBY GIVEN that pursuant to Condition 5 (b) of the Notes, US\$ 11,000,000 principal amount of the Notes has been drawn for redemption on the 10th January 1986, at the redemption price of 101% of the principal amount, together with accrued interest to 10th January 1986.

The serial numbers of the Notes drawn for redemption are as follows:

3	1083	2020	3003	3854	4018	5053	6800	7978	9046	10105	11065	12089	13118	14070	15142	16056	17054	17976	18931
7	1138	2023	3014	3859	4945	5071	6884	7980	9047	10108	11073	12092	13127	14143	15145	16065	17063	17989	18959
19	1139	2025	3021	3870	4949	5096	6908	7986	9051	10110	11075	12106	13146	14162	15165	16085	17083	17984	18975
20	1140	2029	3028	3871	4960	5098	6926	7996	9076	10122	11121	12105	13173	14084	15146	16070	17074	18004	18980
25	1144	2056	3046	3892	4966	5101	6937	8009	9078	10124	11119	12117	13179	14097	15148	16080	17077	18021	18995
32	1150	2072	3047	3893	4990	5101	6953	8016	9086	10128	11129	12134	13187	14111	15154	16087	17079	18022	19000
38	1151	2088	3064	3900	4994	5121	6974	8028	9091	10134	11131	12130	13189	14119	15159	16105	17087	18028	19014
43	1154	2082	3066	3901	4997	5137	6980	8047	9102	10147	11143	12146	13191	14141	15163	16122	17105	18074	19020
47	1157	2083	3063	3906	5133	6956	7046	8048	9105	10164	11144	12157	13194	14156	15170	16128	17114	18075	19021
55	1171	2085	3067	3914	5104	6958	7047	8052	9106	10174	11164	12171	13214	14160	15181	16131	17118	18078	19034
59	1190	2089	3100	3939	5018	6961	7080	8062	9112	10181	11167	12188	13221	14173	15213	16134	17121	18084	19035
72	1210	2101	3106	3961	5023	6974	7066	8065	9119	10189	11176	12205	13232	14174	15219	16143	17121	18103	19045
119	1216	2122	3111	3947	5053	6988	7068	8068	9123	10192	11176	12253	13277	14176	15223	16164	17178	18122	19053
121	1217	2123	3113	3950	5071	6107	7085	8071	9124	10201	11185	12259	13231	14178	15234	16173	17181	18125	19054
160	1231	2133	3116	3955	5075	6112	7098	8081	9130	10217	11188	12260	13246	14183	15240	16177	17184	18136	19063
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401	1539	2344	3300	4335	5410	6389	7374	8354	9396	10525	11484	12558	13499	14488	15505	16476	17365	18335	19395



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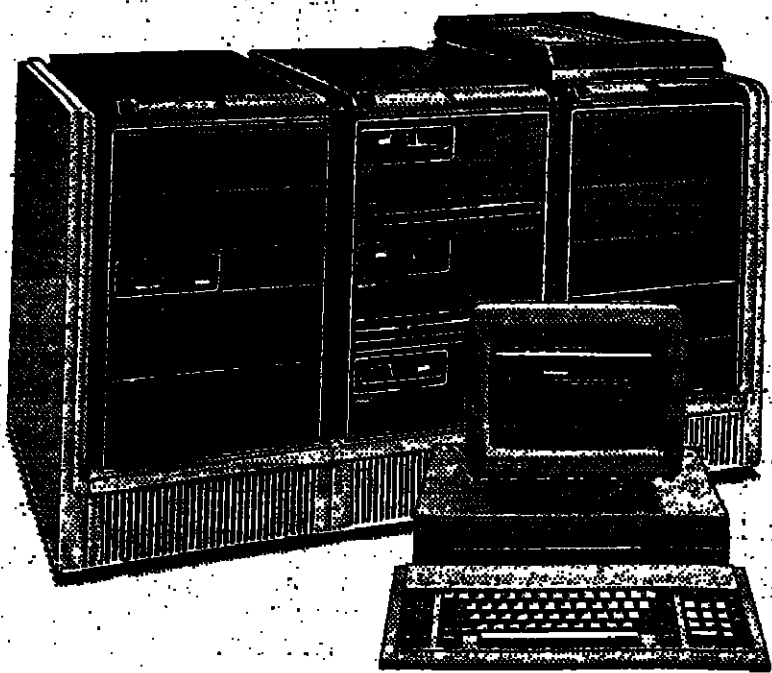
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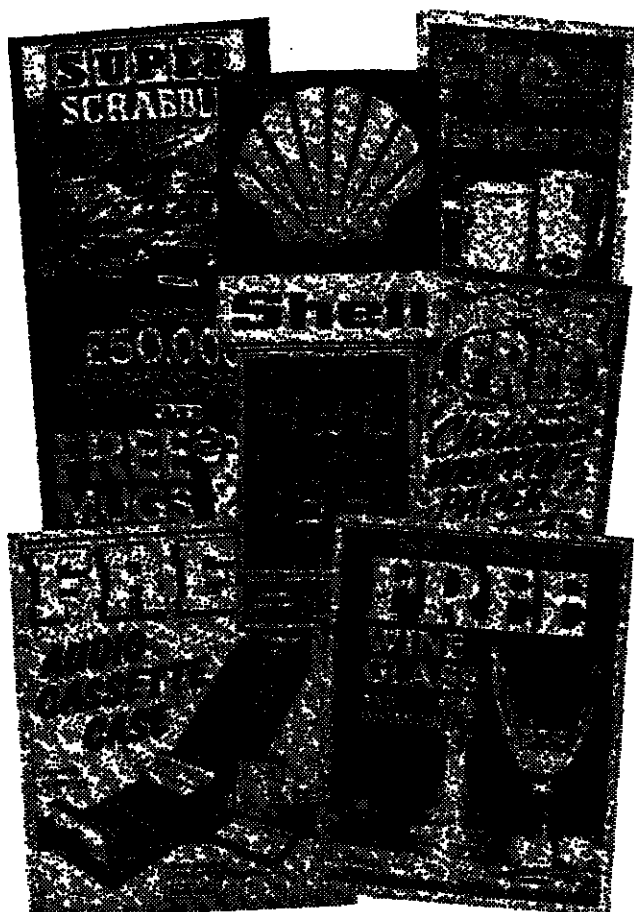
THE MANAGEMENT PAGE: Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

All the oil majors are heavily promoting free offers, but Shell has broken ranks with its TV ads

Battle of the give-aways

BY NICK GARNETT



Petrol station forecourts abound with posters offering motorists various types of drinking glasses, games and other promotions.

IDENTIFYING high-mileage car users in Britain these days is easy. Index fingers suffer from skin erosion induced by frantic rubbing on lucky number scratch cards. Gloveboxes overflow with cardboard letters from Scrabble Part Two and the sound of give-away drinking glasses flying off the back seat as yet another pothole opens up in the road drowns out the engine noise.

Shell started it all at the beginning of last year with its Money promotion. Esso hit back with free mixer glasses. Since then the biggest promotional battle for ten years has raged on petrol station forecourts of most of the largest oil companies scrapping for their share of the £10bn UK motor fuel market.

One figure worthy of the marketing history books has already emerged. Upwards of 180m give-away drinking glasses have been handed over to motorists in the past 18 months and while the numbers grow under the weight, this phenomenal flood of glassware is still coming thick and fast at the forecourts.

This giving away has been so massive that High Street sales of cheaper glasses by companies like British Home Stores have taken an absolute pounding. The giveaways are all French made, mainly from the Durand family business, as the two British producers, Ravenhead and Crown House, could not guarantee supplies to the oil majors. Both these companies have also felt some of the backlash.

Ever since the oil crisis of the mid-1970s killed off the great filling station Green Shield stamp boom, the cut-throat business of selling petrol has been fought through pricing with only the occasional happy-hazard glass offer.

All the signs and labels screaming FREE now hanging from petrol station canopies, resting on top of petrol pumps or even stuck to the handles of filler nozzles tell a different story. And there is no sign of a let-up.

BP is coming in during the next month with its tall party glasses having already waded through a series of promotions from the Dallas Oil Game and Lucky Car Numbers to free film development.

Shell, trotting in after Make Money with Bruce's (comedian Bruce Forsyth) Lucky Deal, is nationally advertising its wine glasses and decanter (50 vouchers, one voucher for £6 of petrol).

Texaco, working its way through Double Your Money matching halves, Lucky Stars cricket cards, together with its glass tankards offer, has this

week introduced pastel-coloured coffee mugs.

Mobil, king of the games, is now into its fifth, having hit the public with its own versions of Cluedo and Monopoly. Since

Scrabble Part Two started this month it has off-loaded two £50,000 prizes, a Mercedes, three Peugeot, and assorted other vehicles, not to mention a clutch of Concorde trips.

Having become what must be one of Europe's biggest drinking glass distributors, giving away 100m since the promotional war began, Esso has progressed steadily through mixers, wine

glasses, tumblers and champagne glasses. In current TV advertisements, actress Penelope Keith drools over the company's latest offer—sherry glasses.

Elf, following its Grand Prix Scratch game (like Texaco's it is linked to its sports sponsorship) has given away 250,000 glasses from a fifth of its outlets. Total has used Walt Disney's Return to Oz cards. Even

Conoco's Jet outlets, a fundamental believer in "price power," hands over glasses and ovenware at 100 of its 1,100 sites though with little promotional cash back-up. At Fina

stations, part of the Belgian Petrofina Group, a digital watch can be picked up with five litres of oil.

Are the oil companies enjoying all this? "It's stupid," says one oil company manager. "We are all cutting each other's throats for the same market and it's all for short-term brand loyalty. It's like running up the down escalator but if the other guy is doing it you have to."

John Smeddle, manager of retail sales at Shell, which started off the promotions war, does not agree. "We believe that good promotion, professionally run, adds value to the brand and supports the retailer in the market place."

Shell has the luxury of saying this because with 3,000 outlets, most taking the promotions, the cost of a promotional campaign out of its £10-15m total advertising and promotion budget can be spread widely. Smeddle says the cost of its promotions adds less than 1p to its costs per gallon.

Nicholas Wellman, Elf's advertising and promotions manager, puts his company's costs per gallon at about double that, but clearly feels Elf must join in with what one Esso manager refers to as "defensive measures."

Wellman says those 200 Elf sites that have promoted glass at one time or another out of its 500-site network experienced sales jumps of between 5 and 15 per cent. From wine and whisky glasses the company is now moving to champagne flutes and a lead crystal decanter.

"Glasses are very popular and the public just never seems to get enough," says Wellman. "Perhaps they smash them."

Mobil has had little truck with glassware preferring to stick with little sophisticated games. "We have carved out an identity for ourselves. It's not enough to sell at the lowest price. You have got to give the motorist more. We are trying to forge brand loyalty but I guess it's only a transient thing."

BP, which has swung this way and that in its promotions drive, believes its latest research shows that drinking glasses "match the mood of the moment"—hence its latest promotion.

Conoco seemingly alone remains rooted to the "price is right" theory. "We believe there is a constituency that will go for value rather than go for the giveaway," says Bill Gover, director of retail sales.

Perhaps, after all, the only medium term winner will be the French glass industry.

THE OIL companies have been in the wars lately. They have a common marketing problem. Their product is uniform, demand is slipping, prices are steep, consumers are fickle and attitudes towards buying petrol are positively negative. As a result the last two years have seen a dramatic return to activity on petrol station forecourts on a scale not seen since the early 1970s. Promotions galore, as the article opposite explores, have been enticing the customers.

Shell, while heavily engaged in this battle of the forecourts, has broadened its attack with a new phase of commercials that break with recent tradition and switch the focus away from promotions per se (though they are still there) by adopting a branding strategy. They also dare to suggest that motoring may once again be pleasurable. The 1973 Yom Kippur war, with its resultant petrol shortages and price hikes, put an end to talk of the joys of motoring, making it seem frivolous to suggest anything so wasteful. Shell concentrated its advertising mind on the corporate message—remember the famous Happy Valley commercial after the pipeline had been laid?

The new series of five ads focuses on you the motorist (as opposed to you the environmentalist, the farmer or the government as in the corporate ads). Five different drivers are identified—neatly defined by age, sex, the make of car they drive, its accessories and, most potently, the music they play. It's a before and after sketch showing the motorist driving into a Shell forecourt and filling up before heading for happier times.

There's the young blade in his Porsche 944 hitting the empty open road (sweeping Yorkshire Dales) in the dewy early morning to strains of Born to be Wild... the working woman in her thrifty BMW 323 complete with diet Coke (from the Shell shop of course) and full tank, who cruises out of the Croydon traffic jam to "Ain't No Stopping Us Now"; or the Beetle-driving surfboarders making tracks (for the beach?) to the Beach Boys 1960s hit "Surfer Safari". Then there are the young marrieds driving Ford Sierra, she asleep, against the Beatles hit "We're going home" (the first time a Beatles track has been used in a commercial). Finally the young man with his MGA, his pride and joy, scooting off to sounds of "Green Onions" played by Booker T and the (aptly named) MGs.

In each case the use of music

is critical. The ads start up silently save for car and petrol noises—the clunk of the pump, the gurgling of the petrol, the hum of the money meter. Then as they drive off, the click of the cassette tape and upbeat rhythms signal a new-found happiness.

"This is our policy of differentiation," says Hugh Wickham, head of marketing communications, Shell UK.

"These brand commercials are reviving old values we found people associated with Shell, no doubt drawn from memories of Shell in the early days of 'Go Well, Go Shell' and so on. By segmenting the audience and showing them in situations where they buy petrol and are happy or relieved to do so—such as running low on the way home at night, or en route to freedom from teaming traffic jams... they associate buying

petrol with pleasurable times... "The current climate of the 'promiscuous' motorist looking for promotional items led us to the issue of how to stress the value of the brand," says Colin Winchester, board director at Ogilvy and Mather, Shell's main advertising agency. "The forecourt and all that it suggests amounts to a more meaningful long term proposition. The brand campaign is trying to stir the latent goodwill people feel towards Shell as a brand, by showing motorists Shell understands their needs and is geared up to them."

Not since the early 1970s have oil company advertisers put pleasure and petrol in the same message. Remember "the Esso sign means Happy Motoring," "Go Well, Go Shell" and National Benzole's "The Get-away People"?



A young man in his MGA car, driving off from a station forecourt to the sounds of "Green Onions" played by Booker T and the MGs, is one of five Shell ads suggesting that motoring may once again be pleasurable.

Motoring is fun again

Shell has recalled happier, pre-crisis, days in its latest series of ads. Feona McEwan reports

Since 1978, Shell and rivals have been corporately busy (not least for political reasons) ensuring a favourable climate of opinion among decision-makers in order to protect their own interests. By the late 1970s/early 1980s total demand for industrial and petrol oils had fallen as industry economised and also switched to alternative fuels (North Sea gas came on tap and coal was readily available and price-competitive). The resulting petrol price war led to consumers shopping around. Hence the rash of promotions in 1984 to try and win them back.

Shell claims to have been the first in with its "Make Money" game of matching halves back in January 1984. It was intended to be an alternative to price cutting and an attempt to hold prices firm. "It stirred up a hornet's nest," says a Winchester. The prize money was £10,000. Soon the pumps were awash with games, each one raising the stakes higher still.

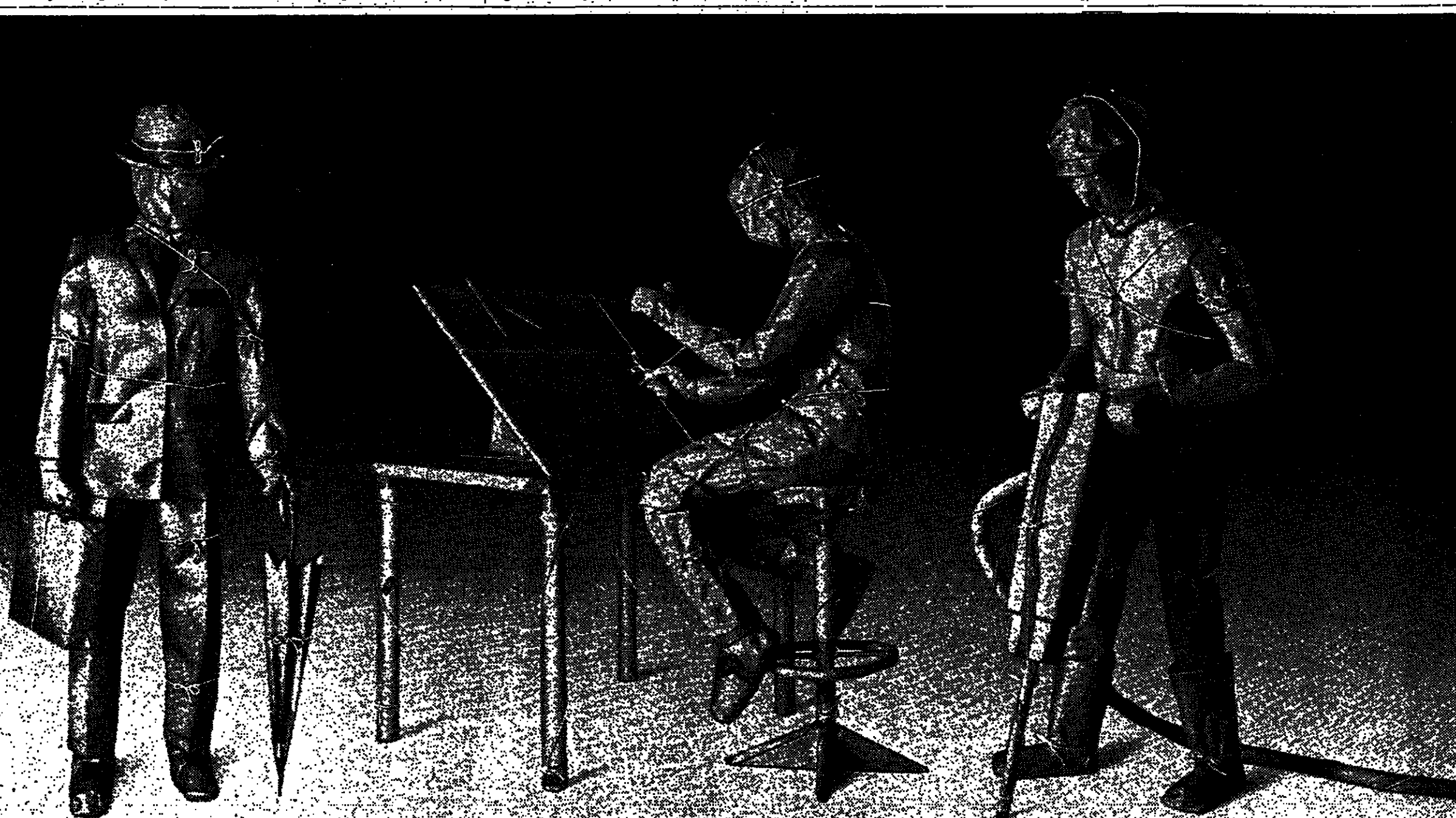
Like its competitors, Shell backed its promotions with short 20-second commercials, running in sequence over one month—the launch costs of such games are extremely high. The idea was to hook the motorists in for the subsequent three-month period of the promotion.

At the same time as the brand campaign on television, Shell is also continuing its corporate campaign, but in the press only. The messages concentrate on the environmental concerns of the company through its different product divisions. Thus the ad featuring a zebra and the line: "There's nothing more dangerous than a wet zebra," which focuses on safety tyres. Others focus on insecticides and question the merits of alternative fuels.

Distinctions between corporate and brand advertising, of course, tend to go largely unnoticed by the consumer who sees all Shell ads as under the one banner.

Competitors are reticent about commenting on rival campaigns, or indeed on revealing their own hands. However, BP, for its part, does not believe in rigid lines between corporate and brand advertising. "We know from our research that our quality of product and the consumers' predisposition to buy are strongly influenced by our image advertising."

There are moves, though, to extend the corporate work under the slogan "BP Britain at its best" into a branding device in a series of Press ads. This way BP will focus on its marketing services, lubricants, aviation fuel, and home heat delivery service.



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23 per cent bought in. There were some keen unknown buyers in the room. Partridge, bidding on behalf of Vardis Vardinoyannis, paid £51,700 (top estimate £9,000) for a portrait of the Greek Prime Minister Venizelos by Blanche. "The open air artist" by Gerard went for £37,400, and the same sum secured "In the sacristy" by Bianchi.

FINANCIAL TIMES

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Thursday November 28 1985

Regulation of Lloyd's

WHEN the Financial Services Bill is introduced into the House of Commons next month, many MPs, rather than struggling with the complex details, are likely to be exercised by a single question: why has it nothing to say about Lloyd's of London, the famous insurance market? The question is a fair one. On the face of it, there is something paradoxical in the spectacle of the Government engaging in the most radical overhaul of the regulation of the City this century, yet seeming to ignore Lloyd's, probably the institution with the highest public profile in the Square Mile.

In the public consciousness, the City is widely perceived as a composite whole, everybody is engaged in financial services of one sort or another. It is doubtful whether sharp distinctions are drawn between stock-brokers, commodity traders or insurance underwriters. There is thus likely to be adverse comment if the Government does not, as part of its regulatory package, seek to overhaul the supervision of the one institution that has had far more than its share of scandals. If clubbiness must give way to a careful blend of self-regulation and statutory regulation elsewhere, why not at Lloyd's?

Some pragmatic arguments have been put forward for leaving Lloyd's in peace. One is that the Financial Services Bill is already complex and ambitious, given the severity of Parliamentary time, it might be unrealistic to attempt to graft on clauses about Lloyd's. At the same time, it is argued, the new Securities and Investments Board, has more than enough on its plate; if it were given responsibility for Lloyd's too, the burden on officials and their staff would be intolerable. It might become impossible to meet other important deadlines such as the timing of the "big bang" when fixed commissions are to be abolished on the London Stock Exchange.

Another argument is that the financial services legislation is primarily concerned with the retailing of marketable securities and the protection of the private investor. Lloyd's, it is claimed, just does not enter this picture: the sole trader who writes insurance business has little in common with the purchaser of British Telecom shares. Moreover, after much debate and consultation, Lloyd's did agree, as recently as 1982,

to an overhaul of its regulatory structure—albeit one that left power firmly in the hands of insiders. This is enshrined in the Lloyd's Act.

It is too early, some say, to judge whether the 1982 reforms will prove adequate in the longer-term. The problems which have tarnished Lloyd's name in recent years relate to irregularities that took place before 1982. In the absence of EEC reforms, the argument is, Lloyd's should now be left to prove that it can regulate itself effectively. This line is especially appealing to officials who have little desire to take on either direct or indirect responsibility for the regulation of Lloyd's. They stress the technical difficulty of attempting to amend the Lloyd's Act, and the need for a more forthcoming financial services legislation.

On probation

The various arguments for inaction are seductive. Yet the Government may run grave risks if it adopts too passive a stance. What happens at Lloyd's casts a shadow over the whole of the City. It would be ironic if the new regulatory system was written off as inadequate by the world at large because of future irregularities in a portion of the City beyond its scope. Nor should it be thought that the "names" who pledge their fortunes to Lloyd's are necessarily less in need of protection against fraud than more mundane investors; ultimately effective protection may be guaranteed only if the self-regulators at Lloyd's are answerable to a statutory agency.

If the Government should make it clear that Lloyd's is still very much on probation—that the option of draconian legislation has not been ruled out. Already there are some signs that Lloyd's is backsliding on the promises of reform it agreed to in 1982: a tendency to return to bad old ways is also evident in the attempt to downgrade the job of chief executive, which led to the resignation of Mr Ian Hay Davison. If Lloyd's is to avoid new legislation and statutory controls, it has to demonstrate a more robust commitment to reform than has been shown in recent months. The quality of this commitment will be evident in the nature and terms of reference of Mr Hay Davison's successor.

Italy's new-style capitalism

THE SETTLEMENT this week of the struggle for control of Mediobanca, Italy's only real merchant bank, has a significance which goes well beyond the issue of the future control of the institution itself. The power struggle at Mediobanca, which is majority-controlled by the Fiat state holding group but which has for 39 years served the interests of a small private sector elite, is a reflection of the profound period of change which Italian capitalism is now entering.

The change, which appears to be breaking down the oligarchic control of Italian industry and finance exerted by a tiny group of families, is very much to be welcomed. Several factors have come together to bring it about—political stability, the emergence of new entrepreneurs with a strongly international outlook, pressure from the Bank of Italy for more rigorous financial reporting and for more sophisticated capital markets, and a recognition by industry of the need to restructure its balance sheets and to reduce costs.

Great promise

All this holds great promise for a reinvigorated Italian private sector. The legendary dynamism and flexibility of Italian entrepreneurs is not only alive and kicking, but the structure of the country's financial system is becoming more open—and, compared with the past 30 years, more pluralistic as well.

Italy is a country with one of the highest savings ratios in the world, but rigid exchange controls have traditionally limited investors to bank deposits, government bonds, property or a suitcase on the train to Lugano. Thus the extraordinary growth this year of new unit trusts has been a godsend. The unit trusts have attracted 600,000 individual investors and their investment funds have gone from zero to US\$9bn in less than 12 months.

Fund managers have poured money into the Milan bourse which has had an impressive bull run. Unlike past Italian stock market booms this one is based on cash rather than speculative trading on account.

The boom has been due in part to the improving cash flow from corporate Italy, but most of all to fresh liquidity chasing a limited supply of stocks. The

Milan bourse, which has only 180 quoted companies (and fewer than 30 actively traded), badly needs more companies. Both state and private sector intermediaries should redouble their efforts on this front. Likewise the notable improvement in regulation by the Consob stock market authority needs to be consolidated.

For the large state holding groups—IRI and ENI—the stock market boom and foreign investor interest have presented an opportunity for the partial privatisation of a number of companies. This process raises cash for state companies, reduces the need for government subsidies and imposes commercial discipline on managers. Italy's process of partial privatisation should not become as it did last spring in IRI's abortive attempt to sell the SME food group—a battle-ground for the political parties which regard state industry as part of their fiefdoms.

While innovation in the financial system continues, the oligarchic control of private sector industrial power has remained until recently unchanged. Newcomers on the industrial and financial scene as different as Mr Carlo De Benedetti of Olivetti or Mr Raul Gardini of the Ferruzzi agribusiness concern, are now challenging the old establishment. This is good, as it brings new energy and new capital to an economy which has great potential. The resolution of the Mediobanca conflict, which should see an eventual enlargement of the bank's private sector shareholders' group is a step in the right direction.

Taken together the various changes underway should make the Italian private sector more competitive and less club-like. If the Italian private sector is to continue to flourish, it needs a stable political climate and firm control over the public sector's finances. The disappointment is that the five-party governing coalition led by Mr Bettino Craxi has after two years still failed to make real cuts in runaway public spending. The huge annual budget deficit is the economy's most daunting problem. Unless all parties inside the Craxi government summon the courage to make serious spending cuts, the growth of the private sector will be severely hampered.



Backers of radical reform: Giulio Andreotti (left) and Jacques Delors

NOBODY likes to be told: "I told you so." But that is precisely the lecture at least seven EEC leaders are in danger of being given by Mrs Thatcher on Monday.

The British Prime Minister will join her colleagues at the Luxembourg summit, where Europe is supposed to be "re-launched" with a major package of EEC reforms, knowing full well that the outcome is certain to fall short of this ambition.

At the Milan summit in June, Mrs Thatcher warned against embarking on the painstaking exercise of rewriting the Treaty of Rome in order to revitalise the Community, arguing that the pursuit of the necessary consensus would merely delay progress in taking hard decisions to liberalise the market.

But when Mr Bettino Craxi of Italy decided to call an unprecedented vote on the issue, Mrs Thatcher was left isolated in a disgruntled minority with Mr Poul Schluter, the Danish Prime Minister, and Mr Andreas Papandreu of Greece.

On Monday and Tuesday, when the result of the past month's labours comes back to the summit table, one of two results is likely: either the package will be modest in the extreme, focused on the very few key issues on which agreement has been possible, or the deal will be rejected by someone other than Mrs Thatcher.

Indeed, one very real possibility must be that the end result will be rejected by Mrs Craxi himself, and his colleague Mr Giulio Andreotti, the Italian Foreign Minister, for failing so far short of the ambitions which they set out in Milan.

If the package is approved it will, however, centre on the two areas closest to British hearts: ways of speeding up the whole process of liberalising the internal market of the Community, of achieving that elusive goal of a Common Market as defined by the founding fathers; and a deal for closer co-operation on foreign policy beyond the purely commercial concerns which are already included in the Treaty.

There should also be a new plan for the European Parliament, giving MEPs a chance to amend EEC legislation, unless the member states agree unanimously to overrule them. But that is an issue on which Italy is adamant that reform must go further—to real co-decision-making—and Denmark is equally determined not to let it go so far. Mrs Thatcher is instinctively on the side of Denmark, but may just be able to stomach the Commission plan.

Treaty reform will therefore mean widening the scope of majority voting on measures needed to liberalise the internal market, including new responsibilities for the community

such as co-operation on high technology and environmental protection, a modest package of new powers for the parliament, and a treaty on foreign policy co-operation. This last is the one area on which all the member states are already effectively agreed.

Even in the few days left, many upsets are possible. A big unknown factor is what the summit participants may decide to do about monetary policy. Mr Jacques Delors, the president of the European Commission, has staked a large part of his reputation on getting the European Monetary System (EMS) written into the Treaty of Rome.

A completed Common Market, without some legal monetary capacity, would be a nonsense, he says. His initiative has so far been blocked by the EEC Finance Council, the British Chancellor of Exchequer, and Mr Gerhard Stoltenberg, the West German Finance Minister. Both are worried that institutionalising the EMS in this way would restrict the autonomy of their central banks to control monetary policy.

As at any summit meeting, the opportunities for political posturing and point-scoring are legion. The heads of government (and head of state, in the case of Mr Mitterrand) will only be good Europeans to the extent that they seek them points back home.

But what of the substance behind the manoeuvring, and behind the dry legal language of formal amendments to the Treaty of Rome? If reform is approved, what will they mean for the real activities of the European Community? And what are the consequences of failure?

When the EEC leaders split so publicly in Milan on the question of Treaty reform, the dispute took the limelight away from their unanimity on the issue of market liberalisation.

All 10 of the present Community, backed by their fellows from Spain and Portugal who joined on January 1, backed the initiative of the Commission White Paper on the internal market, setting a deadline of 1992 for removing barriers to internal trade.

The Commission was supposed to complement the proposal to revise the Treaty. The reformists argued that without legal changes in the decision-making system, with more majority voting, the seven-year time-scale could never be achieved. Mrs Thatcher argued that treaty amendment would only be an excuse to delay getting on with the job.

So far at least, the two moves

The EEC summit

Frustrations on the road to a freer market

Nein Danke!
No Thanks!
Non Merci!Quentin Peel in Brussels
reports on the prospect
for next week's meeting
of EEC leaders in Luxembourg

appear to have gone in opposite directions: as the treaty reform process has gathered pace (if not substance), the momentum of the internal market initiative has shown signs of running down.

That is not to say nothing has been achieved. Decisions are being taken on internal market questions at a speed which would have been inconceivable two years ago.

A whole new approach to the setting of industrial standards has been launched; where detailed harmonisation proves too costly, mutual recognition of the differing national standards will take its place. Seventeen years of debate were brought to an end in June with an agreement to allow architects the freedom to practice where they will in the Community.

The first effort to liberalise capital movements since 1963 has been agreed by the Finance Ministers, with the deci-

sion finalised just this month on common rules for unit trusts where mutual funds to operate across EEC frontiers, from 1989 at the latest.

The White Paper timetable required the Council of Ministers to take decisions by the end of the year on 61 measures. So far they have decided eight in full and one in part.

Of the remaining 52, 11 are related to food, law and 18 to veterinary controls. When Lord Cockfield, the British Commissioner responsible for the internal market, presented his White Paper with great passion last June (it was "probably the most important thing this Commission will do in its lifetime") he agreed that it was necessary to speed up the whole process further. He may now be regretting that judgment.

The White Paper was geared to a gradual approach. It set a timetable for achieving more than 300 different proposals for



Worried about a Treaty redraft: Mrs Thatcher and Poul Schluter

removing national barriers. It began with relatively easy ones, leaving the most divisive issues, such as the harmonisation, or at least approximation, of indirect taxation, and the final removal of all physical frontiers, until late in the period.

The decision of the Milan summit to embark on whole-sale treaty reform has upset that gradual approach. It has brought the most difficult questions of national sovereignty right to the forefront of the debate.

One problem is that completing the internal market means different things to different people. The White Paper itself had a dual inspiration.

On the one hand, it owes part of its conception to the UK Government, keen to re-establish its European credentials in the aftermath of the bruising budget dispute to reduce British net contributions to the Community. Completing the Common Market was lighted upon as the perfect vehicle, combining national self-interest (in breaking down the remaining barriers in lucrative areas like financial services) with visible European ambitions.

The second driving force came from Mr Jacques Delors, who took over as president of the European Commission in January. He was looking for the issue which would revitalise a Community increasingly prone to the self-inflicted disease of "Europessimism," and showing ominous signs of getting locked into a pattern of slow economic growth with no cut in unemployment, languishing behind the rapid technological advances of the US and Japan.

Mr Delors, however, went rather further than Mrs Thatcher and her advisers had envisaged. He linked the idea of the single internal market with a vision of "Europe sans frontières"—a border-free community which would bring home the reality of a united Europe to its ordinary citizens. Not only businessmen, but individuals too, would benefit from scrapping frontier formalities, residence requirements and exchange controls.

That differing view of what the Common Market really means goes to the heart of the continuing debate. Should it be given a political definition (Europe sans frontières) or simply an economic one (a market without barriers to the free movement of people, goods, services and capital)?

"The idea of a European space without frontiers is the cornerstone of the relaunch of Europe," Mr Delors declared this week, as the Foreign Ministers sought once again to whittle down his reform plans.

To some it is even more than that: it is an integral part of the move towards the still nebulous goal of European Union. That, certainly in Italy and in the Benelux countries too, should be the end-goal of the conference.

Mr Delors and his fellow proponents of full-scale reform—like Mr Andreotti, the prime architect of the current conference—believe in what might be called the Big Bang theory. They see completion of the internal market as a key part in a resounding recovery of the European economy.

Their idea is that the reform process should inspire the private sector to invest for the large market, and thereby create a virtuous circle of self-fulfilling accelerated economic growth. The package would include much-increased EEC support for co-operation in research and development on the lines of the Esprit programme for information technology.

What is needed from the Luxembourg summit, according to that way of thinking, is a very visible shake-up of the EEC institutions, including a greatly increased role for the European Parliament.

After three months of unremitting toil, the inter-governmental conference on reform is not going to produce anything so dramatic, it may indeed, as Mrs Thatcher warned, produce nothing at all, for lack of the unanimity required for any amendment to the Rome Treaty. The consensus simply does not exist among the Ten, soon to be 12.

If the package does survive, it will increase the area of decision-making which can be done by qualified majority voting (based on the weighted votes of the member states, according to size) rather than the present requirement of unanimity. For example, recognition of professional qualifications in fields like banking and credit institutions, or liberalisation of air transport, could no longer be blocked by one or two member states alone.

But it still begs one crucial question. The negotiators have completely failed to tackle the subject of the so-called Luxembourg compromise—the tacit agreement, supported by the French, Irish, Denmark and Greece, and most recently used by West Germany, which allows them to prevent a vote being taken by citing their vital national interest. It was clear from the start that it could not be negotiated away, so it has been ignored.

Thus even majority voting cannot override a "vital national interest." Only a rush of political will power to the head can do that. In recent years that commodity has been singularly lacking in the EEC.

Summit breakdown

European technological co-operation was high on the agenda of yesterday's bilateral summit in London between Mrs Thatcher and Chancellor Helmut Kohl of West Germany. But Britain's initial contribution could not have inspired the Germans with much confidence.

The simultaneous interpretation system broke down frequently during the press conference given by the two leaders. Mrs Thatcher had to admit that Mrs Thatcher's silvery tones were not getting through to him.

That was just the beginning. Eventually the lights went out and the microphones went dead, leaving the Prime Minister inaudible beyond the front row.

To add insult to injury, the press conference was held in the Institute of Civil Engineers, a location which might have been expected to provide more fool-proof technical facilities. Reporters, of course, will be blamed as usual for getting their facts wrong. But who will ever know what they were in the circumstances?

All out

Firemen at the Bank of France came perilously close last week to extinguishing all its monetary activities with a strike. The central bank was "paralysed" totally for one day, and partially for another.

All this was admitted as business returned to normal this week. "We are accustomed to work with discretion," said a bank spokesman. "If we had announced that there was a strike, people might have been alarmed. There could have been a rush on the cash dispensing machines."

Deliveries of banknotes to the machines, like civil servants' salary payments, were delayed, and cheque processing held up as the firemen's industrial action over pay and job status fanned smouldering grievances among the rest of the Bank's staff.

Men and Matters

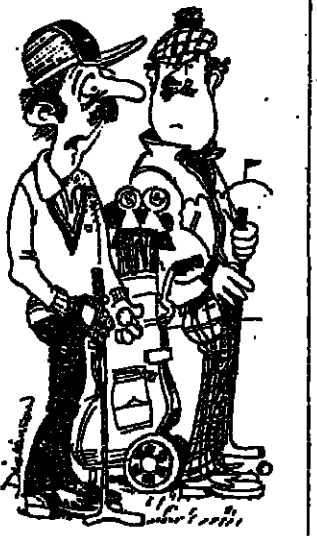
The firemen, who also carry out a range of security duties, added to the chaos by locking doors and turning off the electricity.

Only the personal intervention of the mayor, Michel Camdessus, secured a settlement.

The strikes will have delayed the compilation of money supply statistics, says the Bank. But in a country which has never exactly embraced monetarism with any enthusiasm, that may not be noticed. French money supply figures are usually four or five months behind the times.

Flat spin

The Government is to announce yet more generous terms for tenants who want to buy their council flats. But what is a flat?



"I was so depressed at the thought of us becoming a fourth rate nation—I took the rest of the day off."

The Department of Environment has a ready answer. Under Chapter 1 of the Housing Act 1980, it says, a flat is any dwelling house that is not a house.

So what is a house? Here the DOE draws a deep breath. "A dwelling house is a house if, and only if, it (or so much of it as does not consist of land included by virtue of Section 50 (2)) is a structure reasonably so called: so that (a) where a building is divided horizontally, the flats or other units into which it is divided are not houses; and (b) where a building is divided vertically, the units into which it is divided may be houses; and (c) where a building is not structurally detached it is not a house, if a material part of it lies above or below the remainder of the structure."

Not the sort of place where I would feel at home . . .

First yacht club?

The Foreign Office breeds a sense of humour as London's diplomatic writers found this week when they invited Sir Geoffrey Howe and several of his predecessors to supper.

Everyone had a joke on his lips. There was the story of former Labour Prime Minister, Lord Wilson, remarking that Lord Home's family must go right back to the Ark—to which Home replied: "Yes, but they had their own boat."

Sir Geoffrey, recounted that his wife, Elspeth (a former deputy chairman of the Equal Opportunities Commission), had once made a speech in East Africa which was reported under the headline: "British sex act explained."

Screen tests

Personal computers are getting a lot more personal these days. After the programmes that analyse your sales expertise,

your management ability and your IQ, there is now a programme on sale in the US that rates your sexual performance. Designed for those who are too shy to talk about their sex life, the programme asks lots of very detailed questions about what you do, how often and with whom. It then tells you how your behaviour compares with the rest of the world's.

The psychologists who developed the "Intracourse" programme, and presumably know all about such things—say: "It covers the spectrum of sexual phenomena ranging from specific behaviour to broad issues such as personality and compatibility."

It has already been acclaimed by Dr Joyce Brothers, US author and broadcaster. The programme, she suggests, "makes it possible to investigate unexplored and untapped features of an individual's sex life. Many may benefit from the knowledge which they acquire from this product."

But while she sees it as a computerised sexual therapy session, struggling computer sellers look to "Intracourse" to boost their sales. Computer stores in the US are eagerly advertising the programme, hoping to attract new buyers.

"This could do for computer sales what Pac-Man did for video games," says one enthusiastic salesman.

But if none of this turns you on, the technologists will soon provide an alternative emotional relationship with your computer.

According to the Japan High Tech Review, a US newsletter, the Japanese are well on the way to creating an "emotion computer," able to show sorrow, anxiety, pride and love. "Motelled, apparently, on a female Japanese college student, the computer will, for example, show disdain for anyone it does not like or pour love upon its favoured owner. Simplified versions of the computer programme for home robots and home computers should be available within two or three years—so don't despair."

Observer

There are 148 international companies operating in Northern Ireland. Surprising? Why not find out more.

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Financial Times Thursday November 28 1985

READERS OF this column will notice that I have avoided giving absolute rules for the permissible size of the budget deficit in general or for any particular country.

Monetary and fiscal policy have been treated as two instruments for influencing the growth of demand in money terms.

Of course the same growth of nominal demand can be achieved by varying mixtures of fiscal and monetary policy.

Nor are the consequences of different mixes all that mysterious. In a closed economy a tight monetary policy will tend to favour consumption at the expense of investment which will be discouraged by higher interest rates.

In an open economy, the possibility of international borrowing may limit or even eliminate the effect on investment, but at the expense of current payments deficit and worsening official international indebtedness. If financial confidence can be preserved, the overseas funds which are attracted may also boost the exchange rate and reduce the inflation rate. Thus more of any given increase in nominal GDP will be growth and less will be inflation.

These are all features of recent US policy since the election of President Reagan five years ago.

The beneficial effect on inflation from Reaganomics is possible only if other countries abstain from following suit. We cannot all appreciate our currencies against each other.

The theoretical limit to Reaganomics is the saturation of overseas dollar portfolios as external deficits build up and confidence wanes.

The US Administration under the influence of Mr James Baker, Treasury Secretary, is, however, trying to reverse the twin deficits (trade and budget) long before the confidence limit is reached.

On comparable definitions, the US budget deficit is no higher than the OECD average. We know that it is excessive only when we look at other indicators: the rise in US domestic investment, the savings ratio and the soaring trade deficit.

In the case of Britain there is an obvious connection between a strong pound and the reduction in inflation. But a strong pound has its costs.

Net exports are less than they would otherwise be, and the high interest rates required to keep sterling strong dampen domestic activity. These considerations suggest some fiscal stimulus—lower taxes or higher public spending—to offset high interest rates and a strong pound.

Sham Stewart,
73 Albert Street, NW1.

Poacher turned gamekeeper

From the Chairman, Addison Tool

Sir—I refer to Sir Terence Beckett's letter (November 22) on Samuel Brittan's conversion to the European monetary system—I wonder if he any way related to the Mr Terry Beckett who was responsible for giving Ford workers the highest wage increases ever and is now

Economic Viewpoint

No magic rule for setting budget deficits

By Samuel Brittan

The limits on British Reaganomics are, in principle, no different from those on the US variety, although they are reached earlier, given the fact that international debts are denominated in dollars much more than in sterling, and that there is for the time being more confidence in US than in British anti-inflationary virtue.

The main disadvantage of British Reaganomics is the trend towards current account deficits, which I have previously discussed, and which is for the time being obscured by the improvement in the terms of trade. Quite apart from any question of confidence and sustainability, net overseas borrowing makes very little sense for a country which is still more than self-sufficient in oil but may face a fairly steep rundown in production around the turn of the century.

Thus there is little sense in trying to run a high real sterling exchange rate in the longer term, and the point of the present high nominal rate is to shock British employers into controlling their domestic costs, which means inter alia a much tougher attitude on pay. The case for joining the EMS is that it will make this shock more credible and more effective.

If, with or without the EMS, the high sterling policy succeeds in reducing inflation and inflationary expectations, then interest rates can fall and overseas competitiveness will recover. Thus the need for a fiscal stimulus to offset tight money and a strong pound will wane. This, after all, is only common sense.

Public sector deficits are negative savings; and reduced savings mean reduced domestic investment, or over-seas borrowing and current account deficits. Fiscal policy can play a part in demand management in the short to medium term, but in the unlikely event of demand in money terms growing too slowly in the longer run, the cure lies in monetary policy, which is from this point of view more fundamental.

In all the above, I have carefully refrained from defining what is a neutral position for the budget deficit or government borrowing from which occasional shifts into relaxation or stringency can be made. Implicitly it depends both on the reaction of the financial markets—i.e. what can be financed without recourse to the banking system or inducing penal interest rates—and on the behaviour of the current balance of payments. If you like, it is a policy of "suck it and see."

It is not sensible to take zero on the UK Public Sector Borrowing Requirement (or any alternative measure of the deficit) as a benchmark. A zero deficit is too stringent because it ignores the capital element in public spending, and the effects of inflation on budget accounting and would also involve getting rid of the automatic stabilisers which enlarge the deficit in recession and reduce it in boom.

There are other ways, however, in which the published PSBR overstates the stringency of policies. These include the treatment of asset sales as re-

duction of the deficit instead of financing it, the temporary (and perfectly legitimate) ways of declining nature of North Sea oil revenues and overhauling of unfunded pensions liabilities. Indeed some government critics attack in both directions at once—accusing the Chancellor of selling the family silver, while saying that policy is "too deflationary," without bothering to notice the contradiction.

Two main ways have been suggested out of this jungle. One is to maintain a stable ratio of public sector debt to GDP. The other is to stabilise "public sector net worth." Neither offers a convincing set of rules, although both offer some clues en route.

The clearest explanation of the public sector debt ratio is to be found in the London Business School Economic Outlook of February 1985. Suppose that the object of policy is to stabilise the ratio of public sector debt to GDP, which now stands at around 0.5. Then the PSBR (net of assets sales) as a proportion of GDP must equal the increase in nominal GDP multiplied by 0.5. For what this is worth, it gives a figure for 1986 of £11.4bn to £12.2bn, excluding assets sales, or £7bn on the Treasury definition—a figure which will be already familiar to students of the Medium Term Financial Strategy.

The debt-to-GDP formula nevertheless poses more questions than it answers. What is so magical about the 0.5 debt to GDP ratio? As the chart shows, it has often been much higher in the past, not only after World Wars One and Two,

and the Napoleonic Wars, but in the interwar period. While the transition to a higher ratio would enable taxes to be cut, once the new ratios were attained, interest payments would quite probably increase by so much that taxes would eventually be higher rather than lower.

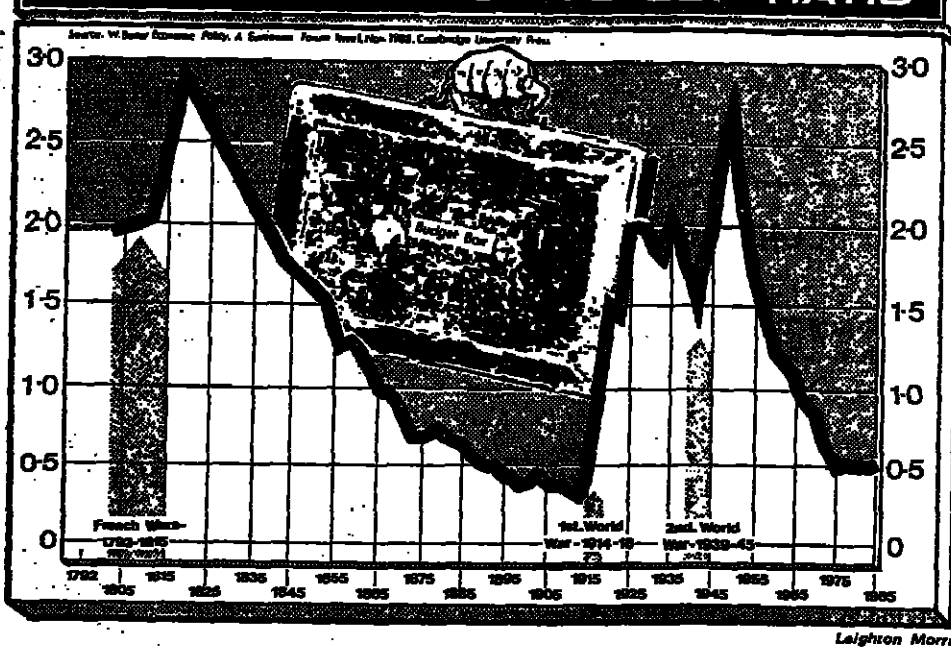
The alternative goal of stabilising public sector net worth is explained most comprehensively in an article by two Treasury economists, J. O'Donnell and C. Riley, in the August 1985, NIESR Review. The basic argument is that public sector debt should move in line with public sector assets. Thus borrowing to finance public investment, running at 0.8 per cent of GDP, is legitimate. On the other hand when assets are sold, borrowing should also be reduced to prevent a deterioration in the state's balance sheet.

There are many unresolved problems. What is public sector net worth now? A heroic estimate by the Institute of Fiscal Studies, including unfunded pension liabilities put it at about minus £100bn at the end of 1982.

There are also more practical problems such as the valuation of public sector fixed assets. The absence of a probability test for most public investment must reduce the value of the current capital distinction.

But above all no one has explained what should be the target level of public sector net worth. Should a collectivist want it high and an individualist want it low? Or negative? The

UK NATIONAL DEBT TO GDP RATIO



Laithon Morris

Lombard

Entrepreneurs need markets

By Guy de Jonquieres

CALLS by European member governments for more open public procurement are a well-worn EEC ritual. Their clockwork regularity has long been matched only by their repeated failure to produce much in the way of results.

Invariably, good intentions stumble on governments' anxieties about their national trade balances and on doubts among local supplier industries about the advantages of sacrificing captive home markets for the opportunity to compete elsewhere in Europe.

Here is a modest proposal which could offer some of the economic benefits of really open EEC purchasing policies without directly threatening those vested interests in a position to block it. European governments should commit themselves to awarding substantially more of their £200bn-a-year procurement budgets to small companies. Ideally, there should be an EEC-wide programme, but concerted national measures would be a start.

Creating a climate in which small companies can grow fast is vital to Europe's economic health, particularly in the high-technology sector. In the US a remarkably large number of commercial innovations in electronics in the past 20 years have been pioneered by new companies, which have shown much more risk-taking enterprise than large established companies.

Yet in most European countries two of the biggest high-technology markets, defence and telecommunications, are near-monopolies dominated by a few big, entrenched suppliers. In many cases, the leading companies are the same as they were decades ago.

If they had shown equal tenacity in cornering world high-technology markets, Europe would have little to worry about. But too often, protected home markets and government subsidies seem to have discouraged rather than stimulated large European companies from venturing out boldly on the international scene.

In any club, the oldest members are the least likely to want to change the rules, especially when they make for a quiet life. Arrangements which would enable more small

companies to compete for admission could give a healthy boost to innovation and help loosen the rigid structure of Europe's electronics industries.

By setting clear limits on the size of eligible entrants, governments could avoid opening the door wide to powerful US and Japanese competitors. Many of the latter are, in any case, already adept at surmounting intra-EEC trade barriers. The real victims of Europe's protected markets are often its own struggling entrepreneurs.

As venture capital funds proliferate on this side of the Atlantic, lack of financing now seems less of a problem than scarce market opportunities for small European companies. Increasingly, large cash-rich companies such as GEC, British Petroleum and Siemens are investing in "start-up" businesses. But how many are prepared to risk the same sums buying from new and untried suppliers?

A recent study of UK defence contracting by the Small Business Research Trust suggests that small companies can be at least as ingenious and efficient suppliers as big ones. It argues that the major obstacle for small companies is not lack of suitable skills but of information about official procurement needs.

It is estimated that about 10 per cent of direct defence contracting is placed with small firms in the UK. In the US, by contrast, small businesses account directly and indirectly for a third of the Pentagon's \$124bn procurement last year.

The discrepancy is no accident. Since the 1950s, US policy has consciously discriminated in favour of the little guy through the Small Business Act. Among other things, this requires tenders for federal government contracts to spell out sub-contracting plans in detail, and in certain cases restricts bidding to small companies.

Further study of the US approach might pay dividends in Europe. Public procurement is no substitute for open competitive markets. But a fairer division of the spoils would at least help Europe's corporate minnows to swim uphill. Who knows, some of them might even grow into big fish themselves one day.

Joining the EMS

From the Treasurer,

Labour Economic Policy Group

Sir—Why does Sir Terence Beckett rejoice (November 22) because Mr Samuel Brittan has now joined those who want us to charge over the cliff by joining the European Monetary System now or in the foreseeable future?

The evidence which the Confederation of British Industry gave to the Treasury Committee on this question was astonishing for its lack of perception. It did not realise that British industry was bound to suffer under a fixed exchange rate limited to the Ecu because importers would gain far more than exporters. The EEC accounts for only 39 per cent of our exports of manufactures compared to over 50 per cent of our larger imports. If then, as predicted, its members for the most part are in by attributing much of this to "non-price-competitiveness," not realising that there is no such thing as a free lunch in business and that as an explanation of what has happened since 1979 it could only stand up if the situation had actually got worse under the Government!

The truth it ignores is that all factors of production have to be paid for and that firms which are fighting for survival as a result of an increase in the real exchange rate cannot match the competition in every respect.

The reality the CBI must face is that in the absence of tariff protection against imports from the EEC the real exchange rate against the D-Mark has got to fall by 30 to 35 per cent to enable us to get back to full employment. The policies which the CBI favours were tried and failed in the 1930s. The policies we need are those of the 1930s—a competitive exchange rate backed by an accommodating money supply. We became the most instead of the least successful industrial country in the world. We could do the same again, particularly if we followed the advice of Lester Thurow in again putting an end to free trade with the Continent.

Sham Stewart,
73 Albert Street, NW1.

Poacher turned gamekeeper

From the Chairman, Addison Tool

Sir—I refer to Sir Terence Beckett's letter (November 22) on Samuel Brittan's conversion to the European monetary system—I wonder if he any way related to the Mr Terry Beckett who was responsible for giving Ford workers the highest wage increases ever and is now

Letters to the Editor

preaching wage rises of inflation minus 2 per cent?
Edward Addison,
Westfields Road, W3.

Military space research

From Dr A. Arbatov

Sir—May I make a few observations on David Fishlock's article concerning "star wars" on November 21?

I would like to deal with the idea—which has formed a major part of the US administration's pro-"star wars" campaign—that the Soviet Union is engaging in a similar defence programme.

Of course, it is true that the Soviet Union is engaged in militarily-orientated space research. But this research is limited exclusively to early warning, navigation, communication and surveillance satellites. The USSR has not developed space strike weapons, nor conducted any preparations for the deployment of large-scale ABM systems, nor is it testing prototypes of weapons for these purposes.

It is also true that there is an ABM system around Moscow. But this is strictly in line with the ABM treaty which allows such a system in one region with a radius of 150km. This system is being upgraded with in-agreed limitations and no mobile systems or advanced launchers are being developed within it.

There is the question of the Krasnoyarsk radar—Mr Fishlock refers to allegations that this is in breach of the ABM Treaty. The treaty does indeed ban the deployment of radars for early warning of strategic nuclear missile attack except along national borders. But the negotiated "F" declaration appended to the treaty exempts radars for the tracking of space objects from this ban. The Krasnoyarsk radar is simply not designed for ABM purposes. The Soviet Government's recent goodwill gesture in offering to halt its construction in return for a halt on similar work at sites in the west has been brushed aside by the US administration—a sign that it does not take its own allegations very seriously.

I would like to refute the suggestion, repeated in Mr Fishlock's article, that "star wars" represents a shift to ideas of "nuclear defence." This misses the intimate inter-connection between offensive and defensive weapons. The "strategic defence initiative" aims to give one side the possibility of launching a first nuclear strike immune from

the threat of retaliation. Consequently, the result of attempts to develop and deploy the system would be efforts to enhance missile survivability against a first strike, the construction of more and more sophisticated missiles, the development of new offensive weapons systems and a search for means of countering the ABM systems themselves.

It is clear that all this would result in worse prospects for limiting and reducing offensive strategic arms and an unrestrained arms race in space. (Dr) Alexei Arbatov,
Institute of World Economics and International Relations,
c/o Moscow Press Agency,
4 Zubovskiy Boulevard,
Moscow 119021.

Non proliferation contravention

From Mr D. Lowry

Sir—Your newspaper is to be congratulated on publishing the three clearly written feature articles on the technologies of the Strategic Defence Initiative (November 13-15).

It was extremely disturbing to read of the prospect of a meshing of fusion research at Colham with Los Alamos' work on particle beam weaponry. The problems of getting fusion technology to work are serious enough, if Lord Marshall of Goring's maiden speech in the Lords in early October exemplified, without tarring it with military connections.

While David Fishlock is correct to point out the problem of testing the nuclear pulsed X-ray laser without contravening the Partial Test Ban Treaty (PTBT), serious additional problems lie ahead, assuming the X-ray laser can be perfected, when it comes to deployment. Much has been written about the effects upon the ABM Treaty, but barely a mention made of the certain contravention of article I of the Non Proliferation Treaty (NPT).

This article prohibits the transfer of nuclear explosive devices to any recipient whatsoever. Were the allies of the US to be involved in the R and D stage on the X-ray laser, there is a prima facie case that the NPT would be violated. Moreover, were the US administration to share the X-ray laser with the Soviet Union as part of a long term SDI agreement, this sharing of a nuclear explosive device, would certainly undermine the letter and spirit of the NPT.

At the NPT review conference in Geneva both the US and USSR, as NPT depositary states, claimed they fully supported the aims of the NPT and

indeed professed the desire to strengthen the treaty. Yet it is obvious that the US and USSR, as lead nations for each military pact (Nato and WTO) actively support the transfer of operational nuclear weapons to seven allies in the former case, and four in the latter, despite the commitment made by each under the NPT.

If the world is to take seriously the expressed concerns about treaty violations voiced by both summit states, sooner or later they will have to sort this one out too.

David Lowry,
Proliferation Information Centre,
255, Pentonville Rd, NL.

Shareholder action

From Mr P. Welham

Sir—I am rather concerned at remarks attributed to European Ferries chairman Mr Ken Siddle in the article by Charles Batchelor on November 14.

In the article Mr Siddle is said to be "sceptical of the role of the action group." We did not bend to their will," he says. "It was Mr and Mrs Average writing in which persuaded us to change the scheme."

Let me for Mr Siddle's memory. The European Shareholders Action Group was formed by Col James Lloyd Bostock and myself and with the support of several hundred shareholders. Prior to the AGM we received some Press publicity and as a result S. G. Warburg invited us to a meeting to discuss our opposition to the proposed scheme of arrangement. Mr Siddle was present at that meeting.

We discussed the situation at length and we made it clear that our opposition centred around shareholders being disenfranchised and the proposal to phase out the shareholders' travel concession. We were asked if we would continue to oppose the scheme of arrangement if the new preference shares were given the vote and if the travel concession was extended indefinitely. We said we would not.

Col Lloyd Bostock and myself both spoke against the scheme at the AGM and after the meeting failed to approve the scheme the meeting was adjourned. An amended scheme was later drawn up and on behalf of the action group Col Lloyd Bostock and myself were asked to endorse our recommendation, which appears on the first page of the document.

I am surprised that this episode has slipped Mr Siddle's memory. Col Lloyd Bostock and myself are unlikely to forget it: we were both visited in our homes after midnight by a Warburg emissary who required our signatures to the final document.

Peter Welham,
Flat 4, Adelaide Crescent,
Fosse.

STOLTENBERG STANDS FIRM ON POLICY OF STEADY ECONOMIC EXPANSION

Bonn refuses to stimulate growth

BY RUPERT CORNWELL IN BONN

MR GERHARD Stoltenberg, the West German Finance Minister, said yesterday that the Government had no intention of bowing to pressure to stimulate the economy further by boosting domestic demand.

He told the Bundestag that Germany, with its combination of steady growth, minimal inflation and falling borrowing by the state, was ideally placed to achieve sustained expansion, carrying with it the hope of new jobs in the years ahead.

Mr Stoltenberg was speaking on the final day of the wind-up budget debate in Parliament, which approved the draft 1986 budget's total federal outlays of DM 264.3bn (\$103bn) and a public sector borrowing requirement of DM 23.7bn, equivalent to little more than 1 per cent of gross domestic product.

The Finance Minister flatly ruled out any acceleration of the DM 9bn of tax cuts planned for 1988 and due

to follow the DM 11bn cuts package that will come into effect next year. He said the overriding priority was to push through a sweeping overhaul of the entire structure of income tax, once the federal elections of early 1987 were out of the way.

The unshakably confident tone of his speech and his emphasis on the future, are further proof of how the centre-right coalition under Chancellor Helmut Kohl expects its record on the economy to be a key factor in carrying it to success.

Mr Stoltenberg left no doubt that he believes West Germany's current policies are right, both for the domestic economy and for the strategy - elaborated by the Finance Minister's of the "Big Five" industrial nations at their September meeting in New York - of creating a better equilibrium in the world economy.

Implicitly rejecting complaints from Washington that Bonn was not doing enough to help bring

down the dollar, he referred to the "clear revaluation" of the D-Mark against the US currency. Since the meeting, he declared, the European currencies had climbed by over 11 per cent against the dollar.

He warned that although things were moving in the right direction on the currency front, this success on its own did not address the underlying causes of the economic difficulties of the US. "Until Washington decisively reduces its budget deficit, the US will be forced to attract foreign capital with excessive and disturbingly high interest rates."

Bonn, for its part, believed that tax cuts had to be earned. "There is no way in which we will repeat the mistake of the US three years ago, in believing that tax cuts would finance themselves without any corresponding cut in public expenditure." Because of that, he emphasised, the Americans were now suffering "a giant mountain of debt."

Mr Stoltenberg also seemed to imply that exchange rate discrepancies between the D-Mark and its main European competitor currencies would have to be tackled largely by adjustments to the latter.

It was 24 years since the last major reduction in the European Monetary System (EMS), he pointed out. Inflation rates had continued to differ sharply, leading to inevitable changes in the competitive positions of individual countries. Many of Bonn's partners could only make up for that by maintaining very high interest rates, "in extreme cases of up to 15 per cent."

New figures yesterday from the federal statistics office showed that West German inflation, on an annual basis, was only 1.8 per cent in November. Import prices, moreover, fell in October by 2.8 per cent, meaning that they were 4.7 per cent below the level of October 1984, thanks largely to the appreciation of the D-Mark against the dollar.

Gatt moves towards convening new global trade talks

By William Duffell in Geneva

THE ANNUAL meeting of the General Agreement on Tariffs and Trade (Gatt) is poised to take a decisive step towards convening new global trade negotiations next year.

Five key countries and the European Community reached an informal agreement yesterday that a committee should be appointed by the annual meeting to prepare the negotiations, without any preconditions imposed on the scope of its discussions.

The six were the US, the European Community, Switzerland, South Korea, and Brazil and India - the two principal opponents of new negotiations that would incorporate trade in services. The trade in services controversy had threatened to block all progress.

If the backroom agreement survives today, the stage will be set for the eighth round of Gatt negotiations since the system of international trading rules and obligations was set up after the Second World War.

The agenda for this still unnamed eighth round promises to be the most difficult yet. Previous rounds were concerned mainly with mutual concessions on import tariffs. The last negotiation, the Tokyo Round, which lasted from 1973 to 1979, opened the door on much wider topics.

Formal agreement today to prepare for full-scale negotiations, probably late next year, will come as a relief to many governments. Economic advisers have been warning that rising protectionism and proliferating non-tariff barriers to trade might lead to the collapse of the Gatt system itself.

Yesterday's compromise might signal the end of several years of acrimonious debate in which the interests of north and south have often seemed irreconcilable. Tensions between the trading superpowers - the US, Europe and Japan have also been multiplying.

The informal agreement between the six was presented last night to a larger group of some 30 countries by Mr Felipe Jaramillo, the Gatt chairman, and is expected to be tabled today as a draft resolution before the full Gatt meeting.

An essential element of the agreement is that discussions about how to deal with trade in services will continue within an existing Gatt committee, set up last year.

Discussions in that committee will not, however, preclude the preparatory committee from talking about services.

Malaysian seeks Exco board seats

By Charles Batchelor in London

EXCO INTERNATIONAL, the leading British money broker group, has clashed with its new shareholder, Malaysian businessman Tan Sri Khoo Teck Puat, over the number of seats he is seeking on the company board.

At his first meeting with members of the Exco board on Tuesday, Tan Sri Khoo sought the position of deputy chairman and membership of the Exco executive committee of directors for himself, as well as two other seats for his representatives.

"This more than surprised us," Mr Jack Wilson, an Exco director and chief executive of London Forwarding, a key Exco subsidiary, said. "He was denied the deputy chairmanship and membership of the executive committee. It remains to be decided whether he is given any representation on the board."

Tan Sri Khoo (Tan is an honorary Malaysian title) emerged as a major shareholder in Exco two weeks ago when he bought a 22.2 per cent stake from Kuwait Investment Office (KIO). This took his total holding to 24.5 per cent.

KIO had bought these shares only one day before from Exco's long-time shareholder, British Commonwealth Shipping.

Tan Sri Khoo confirmed last night that he had sought three seats on the Exco board but said he had been offered two. Mr Wilson said Exco offered the two seats at the start of the meeting on Tuesday but suspended this offer after Tan Sri Khoo's demands.

Tan Sri Khoo said three board seats was not an unreasonable number considering the size of his stake and because there were already 19 people on the Exco board. He denied any hostile intentions towards Exco.

Exco's shares have been buoyed by takeover speculation. They closed at 214p yesterday on the London Stock Exchange, compared with a price of 188p in the immediate aftermath of Mr Gurn's resignation.

THE LEX COLUMN

Wing and prayer in Singapore

Debt issued by the British Government seems to be attracting a scarcity value. A rising pound and falling US rates may have helped yesterday's sell-off of the new tap, but some building societies also reckoned that they should buy stocks while stocks last.

Singapore

Airline flotations have had a nasty habit recently of staying on the ground, but the tribulations of BA and Lufthansa are bagged for sheer drama by comparison with Singapore International Airlines, which is approaching a market that is under fire from all sides.

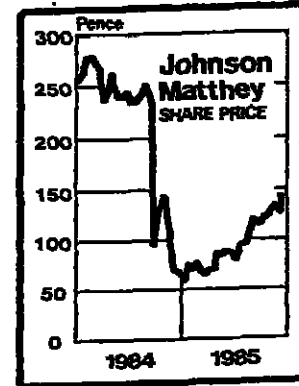
Even before last week's default and suspension of Pan Electric, the Singapore stock market was one of the worst international investments with an even worse fundamental outlook; and continued uncertainty about the terms of a rescue of Pan Electric took another 20 points off the Straits Times index yesterday, where it trades at a three-year low. But fears of an SIA flame-out are exaggerated: yesterday's domestic subscription appears to have been oversubscribed, as was the overseas placing.

Comparisons with the Malaysian Airline System flotation or the finer points of aircraft depreciation have gone out of the window: a great deal of official face is involved, and those Singaporeans who cannot get their money into Exco have been forcibly reminded of SIA's premium quality to the market. However, even without another Pan Electric, the stock is most unlikely to regain the \$1 premium it traded at in the grey market a fortnight ago. A few cents over the offer price will still evoke sighs of relief.

Until there is word on Pan Electric, the cycle of blue chip sales to top up marginal positions in a falling market will be hard to break. The suspension of Pan Electric companies may assuage fears about the group's eventual share-dealing losses, but it will do nothing to relieve the margin pressure (which could be pulling funds out of other markets), or take the heat off the brokerage houses. If one of these should go under, the outlook really would be bleak.

Johnson Matthey

Putting every effort into reducing its debt, after successive disasters



In jewellery and banking, was Johnson Matthey's only chance of survival - ranking well above the rest in under a year, thus halving its quarterly interest bill, now means that it has to be taken seriously for its industrial earning power. A dividend payment of more than taken size helped the market to draw this conclusion yesterday, when the shares jumped 10p to 145p. At this rate, by the end of 1986 the market will be putting just as high a value on the reconstructed business as it did on the old Johnson Matthey just before the banking collapse.

To do so implies a fairly considerable respect for the current management, and for the earning power of the remaining operations. Investing in such hurries as financial controllers (and even controllers of metal stocks) should ensure that the debt continues to fall for a while yet; with interest still covered less than twice by operating profits in the first half, it is evident that JM needs to bring its gearing well down from the recent 75 per cent ratio.

If further progress can be made there, and a rapid programme of rationalisation continues to be charged below the line, JM's pre-tax profit for the full year should not be too far short of £30m. On a subnormal tax charge, that implies a premium multiple of 13 or 14 times the firm's earnings. Was BP wrong to leave it alone at half the price?

Smith Brothers

Smith Brothers can scarcely be blamed for taking advantage of a strong market in shares and a healthy set of interim figures to stock up with cash. It is the only big jobber to be going it alone - or al-

most alone - and must be grateful for every £13.5m it can lay its hands on. Its position in the equity market is visibly under attack from the jobbers with rich parents and Smith's advertisement of its own independence will count for nothing if it cannot support the investment in people, technology and trading capital demanded by the new market.

Smith's strategy has consistently seemed neither one thing nor the other, and yesterday's rights issue does little to alter that impression. The Rothschild shareholding and the Scott Goff relationship must, in the market's eyes, weaken Smith's claim to be truly independent without providing the obvious benefits of integration. Scott Goff, for all its merits, is not De Zoete or Rowe & Pitman.

Similarly, a one-for-three rights issue bumps up the capital base but scarcely puts Smith on an equal footing with its competitors at a time when, like everyone else, the company is expanding its international network and trading aggressively at home. Even by March of next year, £13.5m may look a rather modest contingency reserve.

Unigate

The conjunction of circumstances may have been favourable to Unigate in the half-year to September, but even so yesterday's interim results showed a fine performance with profits before tax up a full third to £34.4m. Freed of last year's margin pressure from delayed price rises in the milk business and riding cyclical peaks or near-peaks on the meat side, Unigate had little trouble making good money, but a few years back these profits would have been sandbagged by loss-makers elsewhere.

In lifting the share price another 5p to 233p, the market confirmed the re-rating of Unigate to sector levels; on the full year's expected earnings, Unigate now trades on a price/earnings ratio of 10 and a yield half that of 1982. But the market has more difficulty justifying a growth rating. In skimming volume lost from the liquid milk business into low-fat products, Unigate is doing no wrong; but while Unigate has done a lot to clean up its operations, there is still no great confidence that the lumps of cash generated are being spent on the right sort of acquisition. The having of the contribution from Giltspur at the interim stage was no help.

Paris fails to meet budget deficit target

BY PAUL BETTS IN PARIS

THE FRENCH Socialist Government has failed to contain its 1985 budget deficit to 3 per cent of gross domestic product (GDP) because of a combination of additional expenditure and a shortfall in estimated fiscal revenues totalling FF 9.4bn (\$1.21bn).

The Government had sought to maintain the deficit this year at FF 140.2bn to hold the deficit down to President Francois Mitterrand's target of 3 per cent of GDP. However, the deficit will now total FF 149.6bn as a result of FF 8.8bn in extra spending and a FF 2.6bn shortfall in fiscal receipts.

The Finance Ministry has also revised downwards France's overall GDP this year. This, combined with the deficit overrun, will leave the deficit at 3.27 per cent of GDP compared with 3.44 per cent in 1984.

Finance Ministry officials claimed yesterday that the deficit overrun this year was smaller than the average in past years, when the difference between the original deficit estimate and the final figure has reached FF 20bn or more.

Officials also explained that the Government had sought to establish the final size of the 1985 deficit at an earlier stage than usual because it wanted to avoid the risk of turning the deficit into a political issue in the new year before the March general elections. By acting now, and reporting a relatively modest overrun, the Government hopes to smother any debate on the state deficit before the election campaign gets under way.

The shortfall in fiscal receipts

this year reflects slower revenues from corporate taxes of FF 5bn, which were not offset by higher receipts from income tax and value added tax.

The additional expenditure involved an increased FF 2.6bn contribution to the EEC and higher debt charges, not as a result of an increase in the volume of France's debt but because interest rates fell by less than the Government had estimated originally.

The Government is also planning to reduce the total of government subsidised credits next year as part of continuing budgetary economies and its efforts to encourage greater competition in domestic financial markets.

Subsidised loans to industry directly financed by the state budget

are due to fall to FF 12bn next year from FF 18bn this year and FF 35bn in 1984. The Government Industrial Modernisation Fund, financed by a savings book which offers investors tax-free interest, is also expected to see its available funds reduced from FF 11bn this year to FF 9bn next year.

The Finance Ministry believes that subsidies can increasingly be replaced by new instruments such as, for example, the introduction of a commercial paper market in France next month, which provides alternative funding tools for enterprises. With the general decline in domestic interest rates, the Government also feels it can reduce subsidies.

Opposition privatisation pledge, Page 2.

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Opposition privatisation pledge, Page 2.

Greece aims to boost social spending

Continued from Page 1

The overall increase in public investment expenditure will be restricted to 15.9 per cent at current prices.

Most government ministries face austerity budgets next year. The notable exceptions are education, for which expenditure will increase by 22.6 per cent, and health and social welfare, earmarked for a 23.8 per cent increase.

According to the Finance Minister, Mr Dimitris Tsoulfas, maintaining the real level of spending in these sectors shows that, despite the adverse economic circumstances the Socialists are sticking to their "social policy."

Public sector debt repayments are expected to go up by 44.4 per cent in 1986, reflecting, according to the budget, the repayment of loans taken out by previous administrations and the rise of the dollar as much as an overall increase in the public debt.

On the receipts side, the Government prides itself on the fact that the budget introduces no new direct taxes. Nevertheless, the budget plans a 33.4 per cent increase in revenue from direct taxation, which the Government hopes to achieve through a crusade against tax evasion, reinforced by the gradual elimination of tax privileges and the stricter taxation of farmers.

By contrast, the Greeks can count on a hefty jump in indirect taxes, notably by 40.4 per cent on alcohol, 23.1 per cent on tobacco and 14.3 per cent on fuel.

Net receipts from the EEC are expected to decline by 2.7 per cent to 103.2bn next year. This will mainly reflect a 121.3 per cent jump in Greece's contribution to the Community budget. From next January this will be computed on the so-called VAT (value-added tax) system used for other EEC members, rather than on the basis of the country's relative GDP as has been the case.

Voest-Alpine loss soars again to exceed previous day's forecast

BY PATRICK BLUM IN VIENNA

EXPECTED losses at Voest-Alpine, the troubled Austrian industrial group, were adjusted upwards yesterday for the third time in a week. The state-owned group is now expected to lose Sch 5.7bn (\$317m), according to the Austrian Government.

The new forecast followed the resignation on Tuesday of Dr Herbert Apfalter, the chief executive, and the entire managing board after the disclosure that Voest-Alpine was set to lose Sch 4.2bn.

Otag, holding company for the country's state industries, suggested only a week ago that Voest-Alpine's losses would reach a record Sch 3bn, excluding an expected Sch 2bn deficit at its troubled Vereinigte Edelmetallwerke (VEW) steel unit which is accounted separately from the Voest group. Voest-Alpine lost Sch 2.4bn in 1984.

The latest upward revision in expected losses was largely a result of a forecast Sch 2.4bn deficit at Voest-Alpine Intertrading, an affiliate company deeply involved in speculative oil deals.

Austrian ministers appear to have been taken completely by surprise at the scale of the losses. The Government has moved fast to appoint a new president for the group,

who is expected to take up his post next week after formal approval by the Otag board.

The latest forecast was greeted almost with disbelief. One government official said yesterday that he sincerely hoped that there would be no further adjustments.

The Government yesterday made clear that drastic changes would have to be made in the group, with restructuring including, possibly, splitting it into new divisions and companies. A plan for the company would have to be worked out by its new management and approved by Otag and the Government before a financial aid package was agreed.

Mr Ferdinand Lacina, the minister in charge of state industry, has staked his reputation on turning round the loss-making group. He said yesterday that Voest-Alpine would have to make a profit within three years or face closures. "The next tranche of subsidies is the last one," he said.

The Otag group of companies was given Sch 16.5bn in state aid three years ago, of which all but Sch 5bn has been used. Apart from Voest-Alpine and VEW, all the others had considerably improved their performance, either breaking even or making modest profits. The Government will nevertheless have to arrange another aid package for the next three years. This could amount to between Sch 15bn and Sch 20bn, Voest-Alpine said yesterday.

The Government said yesterday that it would receive another emergency Sch 3.5bn tomorrow to help it over.

Voest's troubles are largely the result of unsuccessful diversification. When the steel industry went into decline, Voest sought to find profitable activity in new ventures.

A semiconductor plant in Graz, started in partnership with American Microsystems of the US, is not making money. The oil-dealing losses at Intertrading were the last straw.

Ironically, the concern's core business, making steel at the Linz integrated mill, is back in profit. But even steel as a whole is not profitable since Voest some years ago was made to take over VEW, the Austrian special steels maker which has been a chronic loss-maker.

It is not the sole instance of political interference with management. Last year Dr Apfalter tried to cut fringe benefits but was overruled by the Government, his ultimate shareholder.

The leading European steel producers met last Sunday and apparently agreed to tighten up price discipline in the next few weeks. Many appear optimistic that they will succeed.

Montedison, the Italian chemical, energy and health care group, yesterday announced a 26 per cent jump in its operating profits in the first half of 1985.

Operating profits were 1,424bn on total sales of 16,829bn (\$3,966bn) compared with an operating profit figure of 1,334bn in the first half of 1984 on sales of 15,780bn.

Debt servicing charges increased by 2.9 per cent to 1,358bn.

The company, which has shed 12,000 employees in the 1982-84 period alone as part of its restructuring process, expects to make a net profit this year - the first since

1979. It expects net cash flow to reach 1,800bn for the full year.

Last year, Montedison had cash flow of 1,677bn. It lost 1,83bn on total sales of 112,342bn.

Mr Lino Cardarelli, one of the company's two managing directors, said that this year Montedison would fulfil the conditions necessary for it to pay a dividend. However, he said, it was up to the company's shareholders to decide how to make use of the profits that would be achieved.

Mr Cardarelli said that 25 per cent of Montedison was owned by investors outside Italy.

Malaysian seeks Exco board seats

By Charles Batchelor in London

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World Weather

Area	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud
Amsterdam	12	14	5	12	15	5	12	15	5
Bombay	28	18	6	28	18	6	28	18	6
Buenos Aires	18	14	5	18	14	5	18	14	5
Cairo	28	18	6	28	18	6	28	18	6
Hankow	28	18	6	28	18	6	28	18	6
Hong Kong	28	18	6	28	18	6	28	18	6
London	12	14	5	12	15	5	12	15	5
Lyons	12	14	5	12	15	5	12	15	5
Madrid	18	14	5	18	14	5	18	14	5
Moscow	12	14	5	12	15	5	12	15	5
New York	12	14	5	12	15	5	12	15	5
Paris	12	14	5	12	15	5	12	15	5
Shanghai	28	18	6	28	18	6	28	18	6
Singapore	28	18	6	28	18	6	28	18	6
Tokyo	28	18	6	28	18	6	28	18	6
Winnipeg	12	14	5	12	15	5	12	15	5
Zurich	12	14	5	12	15	5	12	15	5

Montedison profits rise

BY JAMES BUXTON IN ROME

MONTEDISON, the Italian chemical, energy and health care group, yesterday announced a 26 per cent jump in its operating profits in the first half of 1985.

Operating profits were 1,424bn on total sales of 16,829bn (\$3,966bn) compared with an operating profit figure of 1,334bn in the first half of 1984 on sales of 15,780bn.

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Bankers' pay—a vexed and complex question

BY MICHAEL DIXON

THE "hornet's nest" would be an apt name for the accompanying table, which gives rough salary indicators for staff below board-level in City of London banks. It has proved by far the most reliable generator of stinging comments from readers that the Jobs Column has stumbled on in the past 13 years.

While equally vehement in their views, the readers concerned tend to be split into two opposing camps.

Some have no shred of doubt that the London bankers are paid too much for the good of the British economy as a whole. Oddly enough, most of the people taking that stance work in industry.

Others are firmly convinced that the bank staff are paid too little by comparison with their counterparts elsewhere for the good of the City's standing as an international financial centre. Just as oddly, this second camp consists mostly of London bankers.

In the past the Jobs Column has tended to support the first, largely industrial faction. The reason lies in the table which, as usual, is drawn from the twice yearly surveys made by the Jonathan Wren recruitment consultancy (170 Bishopsgate, London EC2M 4LX; telephone 01-623 1246). The figures represent the averages of the salaries which 35 different sorts of London bank staff said they were receiving when they

Rank	Type of job applicant	Average salary April-Sept. 85	Rank	Type of job applicant	Average salary April-Sept. 85
1	Bond issue manager	79,500	19	Data processing manager	30,270
2	Senior leasing manager, big tickets	65,100	20	Economist	29,856
3	General manager	52,450	21	Bond dealer	29,375
4	Bond marketing/syndications executive	47,940	22	Bond marketing/distribution assistant	29,080
5	Foreign exchange/money manager	46,770	23	Senior lending officer	28,017
6	Foreign exchange chief dealer	43,401	24	Company secretary	27,000
7	Loan manager	42,422	25	Project finance executive	26,735
8	Assistant general manager	40,150	26	Senior FX/deposit dealer	26,688
9	Senior corporate finance executive	35,850	27	Senior sterling dealer	26,550
10	Branch manager	35,450	28	Assistant branch manager	26,450
11	Syndications manager	35,406	29	Chief auditor	25,325
12	Senior leasing manager, small tickets	35,480	30	Credit department manager	25,276
13	Advisor on banking procedures, etc.	33,750	31	Organisation and methods manager	24,245
14	Leasing marketing, big tickets	33,150	32	Systems analyst	24,240
15	Tax officer	33,000	33	Chief accountant	24,122
16	Project finance manager	32,000	34	Bond administration manager	23,895
17	Financial controller	30,520	35	Treasury/cash management consultant	22,830
18	Senior investment manager	30,500			

applied, through the consultancy for a change of job.

Today's indicators, like all those I have published previously, suggest that the bankers are in general much better rewarded than comparably ranked staff in other sectors of the United Kingdom economy. For example, every one of the 35 jobs covered by the table has an average salary above the £22,000 average for engineers working immediately below director-level in industry.

Moreover the salary figures give no account of the bank staff's further advantage in terms of fringe benefits. These

seem increasingly to include, not only subsidised mortgages, but sumptuous performance bonuses especially in the case of people being head-hunted out of one branch of the financial sector into another with the onset of deregulation. Since the extra payments often appear to be guaranteed in advance for a couple of years or so, they are perhaps not so much "performance bonuses" as "personal transfer fees."

In spite of such indications that the bank staff are overpaid, however, there is also evidence that those in London tend to be more rewarded than

the standards of their overseas counterparts particularly in the U.S.

Take for instance the Cole Surveys organisation's annual ranking of the highest paid people in US commercial banks. The holders of the top three places last year all received more than \$1m.

"And if you think the top spot — \$1.2m it was — went to a chief executive officer of a big bank in Wall Street, you're wrong," said the Cole organisation's Paul Curley. "The guy was the investment chief of a fairly small outfit in Tennessee."

trading specialist on \$1.1m, with a chief executive third on \$1,052,000.

"You must remember that those figures refer to commercial banks where even key people tend to get paid substantially less than they do in the investment houses here," Mr Curley added.

"The biggest pay figure I have heard of in an investment house was about \$3m in a year. We tried to find out more about the man who made it. But when we called up and asked to talk to him we were told he had quit the job and gone travelling. He was thought to be out in India, seeking the meaning of life or something."

"So you can see there are some pretty big bucks in the financial area here in the States."

By comparison with Paul Curley's illustrations, the rewards of key London bank staff surely seem modest even if we allow for probable bonus receipts on top of the average salaries given in the table. But even those are thought by some readers to present an overestimate of the real state of pay in the City.

The main reason given for that claim is that the table's figures are based on the salaries people say they are currently receiving when they make applications for other jobs. Rumour has it that in those cir-

cumstances even bankers are not above quoting a figure perhaps 10 per cent or so more than the sum they are actually paid.

To what extent the figures are inflated by such dodges, I simply do not know. But the very definite possibility of it convinces me that it is high time to try to develop better indicators of financial-sector pay. While there is clearly a need for more reliable information, it does not yet exist.

Consequently the Financial Times wishes to set up regular surveys of the rewards of people doing certain "benchmark jobs" in banking, not only in Britain but also in the US and the Far East.

The idea is that the surveys will be conducted by an established international consultancy, which will collect and analyse the detailed data provided by the banks taking part in the exercise. The consultancy will then keep secret the sources of the data, and feed only overall results of the surveys to the FT for publication.

Whether such international indicators of financial-sector pay can be provided will of course depend on how many banks operating in each of the three regions are willing to join in the surveys. I would therefore be grateful to hear from any which might be interested.

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Southern Home Counties

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-PORTFOLIO MANAGER-

Credit Suisse First Boston Ltd. (CSFB), firmly placed among the world's leading international investment banks, are continuing to strengthen their investment management business through the London-based group company - CSFB Investment Management Limited (CSFBIM). We are now seeking a Portfolio Manager to complement the existing team at CSFBIM and contribute to the further rapid growth of the company.

In this position, you will be dealing with multicurrency and U.S. \$-based fixed income portfolios. To provide the level of expertise required, you will have gained experience in preferably fixed income portfolio management. Gilt-edged Securities would be an added advantage.

Reflecting our continuing success, we are able to offer a most attractive salary and benefits package together with excellent career prospects.

Interested candidates should forward full C.V. to:
Dr. Manfred J. Adami, Managing Director, CSFB Investment Management Limited, 22 Bishopsgate, London EC2N 4QB.
Telephone: 634 3000 (CSFB) or 263 5920 (direct).

CSFB

ASSISTANT TREASURER

Corporate Cash Management

c. £15,000 + car

South London

This engineering company, allied to the construction industry, is itself part of a major U.S. based multinational. As a result of reorganisation in the Finance Department, a key role has been identified to assist the Company Treasurer in cash management. This applies not only to day-to-day control, business operations and capital outflow forecasts, but also to asset and profit management relating to the non-operational side of the business. The position calls for a qualified accountant

with a strong grounding in financial accounts, a basic understanding of corporate banking and taxation and the ability to express and translate ideas into a financial rationale. Banking and currency transaction experience would be a distinct advantage and knowledge of micro-computers a plus. Career prospects in all areas of the Company are excellent, both on a national and international plan. Please write to Malcolm Coates, quoting reference LMS/5119.

Link Management Selection, 43-44 Manor Street, London W1R 9HG. Tel: 01-493 5788.

Marketing

Flemings have a unique opening for an outstanding candidate with a proven track record in financial sales.

The opportunity is to promote sales of Jardine Fleming's US\$400 million offshore unit trust group. A wide experience of stock-markets, the UK's professional advisor market, and competing financial products, is essential. The candidate will be based in the London headquarters of Robert Fleming and will be directly responsible for the development of business. Strong organisational support exists for this marketing activity.

The position calls for a responsible candidate with a high degree of discretion. The experience required suggests a candidate of between the ages of 28 and 45 years.

The remuneration package is attractive and will be commensurate with the importance of this post. Please write in strict confidence to Frank Smith, Robert Fleming & Co. Ltd., 8 Crosby Square, London EC3A 6AN.

FLEMINGS

SECURITIES AND INVESTMENTS BOARD

Head of Press and Publicity Services

The Securities and Investments Board Ltd, together with the Marketing of Investments Board Organising Committee, are seeking an experienced journalist or public relations practitioner to take charge of their press and publicity services.

The Board's functions will be to exercise delegated statutory powers under the Government's forthcoming Financial Services Bill. When the Bill is enacted all those carrying on an investment business in the United Kingdom will need authorisation by a Board, or by a recognised self-regulatory organisation.

In the period before the enactment of the legislation both bodies will be engaged in discussions with prospective self-regulatory organisations, and the drafting of rules and regulations to which those seeking authorisation will need to comply. They will also need to follow closely the passage of the legislation through

Parliament. After the powers have been transferred, towards the end of 1986, they must be in a position to recognise self-regulatory organisations and to publish final rules and procedures for authorisation.

Applicants should have an extensive knowledge and experience of City markets and a good understanding of regulatory structure and practice in the financial services industry. They must be capable of directing a major publicity campaign to explain the obligations of those who must seek authorisation under the Act and the rights conferred upon consumers of financial services and how the Boards may be able to assist them. They must further be able to maintain close contact with the media to ensure that the Boards' actions and policies are properly understood. The successful candidate is likely to have a proven track record in financial journalism or public relations.

Salary Circa £25,000

Applications, with comprehensive CV including current salary, should be sent to J. L. Clark, The Securities and Investments Board Ltd, 80 Watling Street, London, EC4M 9BX.

ECONOMIST

£16,280 - £19,713 inc. CENTRAL LONDON

The Central Electricity Generating Board is one of the world's largest electric power utilities with responsibility for planning, building and operating power stations for the bulk supply of electricity.

A vacancy has arisen in the System Economics Section which is responsible for assessing the economic merits of alternative developments of the Board's generating system, the investment appraisal of its major capital projects and the evaluation of the generation risk aspects of security of supplies to the Area Boards.

The successful candidate would assist in the work of project investment analysis and the risk/probability aspects of such problems, working with limited supervision and developing an overall understanding of the projects.

The person appointed would require experience in investment and risk analysis in the field of large capital projects and will be expected to become familiar with this area of work within the context of the CEGB generating system. It is essential that the postholder is able to organise and execute large numerically based studies and to discuss clearly solutions reached.

Applicants must have a degree or equivalent in an Applied Science e.g. Engineering, Mathematics, Statistics or Economics.

Applications in writing only giving full career details to the Group Personnel Officer, CEGB, Sudbury House, 15 Newgate Street, London EC1A 7AU to be received by 16 December 1985 at the latest. It is anticipated that interviews will be held on 2 January 1986. Quote Ref. 305/85/L/WFT.

The CEGB is an equal opportunity employer.



FTB INTERNATIONAL
BANKING

EUROBONDS

SALES DIRECTOR

A "leading light" in the bond market is required to join this innovative institution at director level. The position offers the opportunity to consolidate and improve the company's position in the market place.

The successful individual will have a minimum of 10 years' experience encompassing both management and distribution skills on a broad base of products. A stable background is essential, drive and ambition are natural prerequisites.

The position offers status and compensation reflected in the importance of the post.

INDIVIDUALS INTERESTED IN THE ABOVE POSITIONS SHOULD CONTACT STEPHEN DOPSON ON 01-600 1211 (OFFICE HOURS) OR 01-472 3288 (EVENINGS)

FTB International (London) Limited
Telephone: 01-600 1211

VENTURE CAPITAL

Southern regional independent venture capital house seeks industrially experienced senior executive to be locally based with attractive remuneration package including equity incentive.

Age 30-45, technical or numerate degree including preferably MBA or equivalent. Ideally background should include at least five years experience in venture capital including some hands-on experience.

Please write Box T6257, Financial Times, 10 Cannon Street, London EC4P 4BY.

Business Graduates Association

Director

The Business Graduates Association wishes to appoint a Director to take executive and advisory responsibility for running the activities of the association.

Leading a small team, the Director will be responsible for: liaising with industry and Government at the highest level to understand their management training needs; reflecting these needs to Universities and Business Schools; preparing, commissioning and publishing research into subjects relevant to the Business Graduates; assisting with the production of the Journal of the Association and other publications; marketing and revenue generating activities.

Although ideally we wish to make a full time appointment, the Committee would consider part time alternatives. Salary, terms of employment are negotiable but will be commensurate with the appointment. Please write, in the first instance, giving details of your career to date to The Chairman, The Business Graduates Association, 28 Margaret Street, London W1N 7LB.

South East Thames
Regional Health Authority

Assistant Director of Finance Salary c. £19,300-£23,700

Promotion has created this challenging and first class opportunity to join the Finance Directorate of this large Regional Authority.

The Assistant Director is one of three second-in-line managers supporting the Director of Finance. You will be highly motivated and have the initiative, ability and confidence to participate in the management of this £600 million turnover Authority. The possession of a C.C.A.B. accountancy qualification is essential. You will head the division responsible for resource allocation control and performance monitoring and will play a key role in the development of financial health care policies including the management of the Authority's funding policies for mental illness and mental handicap services.

The region covers the geographical area of South-East London plus the counties of Kent and East Sussex. There are 15 District Health Authorities with differing characteristics, varying from inner

city areas with social deprivation to more affluent rural and coastal areas. The Region has three major teaching hospitals all in inner London.

The Authority's offices are located in attractive modern purpose-built accommodation in the coastal town of Bexhill-on-Sea which provides good residential accommodation and easy access to the larger towns of Brighton, Eastbourne and Hastings. In addition to the attractive salary the benefits include good relocation expenses. Promotion prospects are excellent.

An information package, job description and application form for the post are available from the Regional Personnel Manager, South East Thames Regional Health Authority, Thrift House, Colington Avenue, Bexhill-on-Sea, East Sussex TN39 3ND. Telephone (0424) 222555 ext 3106. Reference number: 595. Closing date for applications 20th December 1985.

BEAR
STEARNS

EUROBONDS

Middle East
Scandinavia

We are rapidly expanding our presence in London and are currently seeking to employ two senior Eurobond sales people to cover the Middle East and Scandinavia.

In addition, we are constantly seeking qualified sales people for other territories.

Applicants must be able to demonstrate proven sales and business experience in the fixed income markets. The remuneration package is fully negotiable, attractive and

All replies should be addressed to
DAVID SETCHIM, The Bear, Stearns Companies Inc
5 Devonshire Square, London EC2M 4YL (Tel: 01-626 4771)

Information Technology Manager

Capital Markets

★ **£40,000 Salary** ★ **Substantial Bonus** ★
London Based

Our efficient and responsive approach to the needs of our worldwide customer base has established us as a force to be reckoned with in International Investment Banking. No small credit is due to our use of on-line computer systems which support critical information transactions throughout our global operations. Our growth and requirements are such that we need to apply a more cohesive and integrated strategy to computing so that our future success is ensured. Key to the planning, implementation and co-ordination of our substantial seven figure computer investment is the timely appointment of an Information Technology Manager. The role will be one of extremes requiring an energetic, versatile individual who can command respect at board level whilst not shirking from a demanding "shirt-sleeves" role. You should possess an unblemished track record of

**"A key I.T. appointment
with global responsibility
for the implementation of
time critical investment
banking systems"**

success embodying a systems and programming background and measurable experience of developing and controlling teams of computer specialists at an industrial management level. Technically speaking you should have experience of high performance supermini computers within a network - oriented transaction processing environment. You should also possess sound appreciation of the very latest concepts in fourth generation software. Investment Banking experience is essential as is the ability to think expansively and strategically with a view to developing systems which will serve us well into the 1990's. Personally, you must be of graduate calibre and possess energy, drive and tact. It is unlikely that anyone less than 30 would possess the necessary stature for this position.

Applications in a comprehensive CV format should be submitted in confidence to our Advising Consultant,
Haydn Perry at the London office address below marking correspondence Ref: HPF1.

Specialist Computer Recruitment Ltd

SOUTH
James House, 46 James Street,
London W1M 5NS
01-255 1671/1681

MIDLANDS & INTERNATIONAL
35-37 Great Charles Street,
Queensway, Birmingham B3 3JY
021-236 3781

NORTH
International House, 84 Deansgate,
Manchester M3 3EE
061-833 9427

CONTINENTAL EUROPE
33-39 Boulevard de la Cambre
1050 Bruxelles
020 322-648 7101 71

Financial Analyst



Phillips Petroleum
The Performance Company

Phillips Petroleum Company Europe-Africa is responsible for operations in the UK, Egypt, Ivory Coast, Nigeria and elsewhere in Europe.

A vacancy has occurred within our Treasury Department for a qualified Financial Analyst to work in our London Office.

The successful applicant will undertake varied duties which will cover all aspects associated with the financing of existing and future operations.

The appointment is an excellent opportunity for a young graduate, preferably with an MBA, who has probably gained several years' experience within a bank or multinational company.

An excellent salary and benefits package is offered.

Interested applicants should forward a comprehensive C.V. to: R.E.F. Blowers, Phillips Petroleum Company Europe-Africa, The Adelphi, John Adam Street, London WC2N 6BW.

Financial Institutions Consultants for Europe

Booz-Allen & Hamilton - one of the world's largest management consulting firms and leading provider of consulting services to banks and other financial institutions - is looking for consultants for its expanding European Financial Institutions Practice.

The Firm's reputation is in part attributable to rigorous entry criteria for its staff. Ideal candidates - probably in the age range 25 to 35 - will have a record of achievement in several functions within financial institutions or management consulting - preferably both. An advanced management degree and fluency in English and at least one other European language are essential.

Successful candidates will probably be based in London and operate throughout Europe. The terms and conditions of employment are outstanding, as are the prospects for advancement.

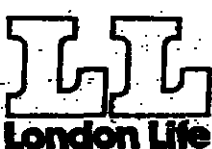
Typical consulting assignments include:

- Domestic and international strategy
- Advanced technology strategy
- Top management organisation
- Implementation of planning and control procedures
- Management information systems design and implementation

Applications, with full curriculum vitae, should be addressed to the Partner-in-Charge of the European Financial Institutions Practice as follows:

Mr Christopher D Batt, Vice President
Booz-Allen & Hamilton International (UK) Limited
30 Charles II Street
London SW1Y 4AE

BOOZ-ALLEN & HAMILTON
MANAGEMENT CONSULTANTS



Assistant to Fund Manager

(London based)

A vacancy exists at our Bishopsgate office in the City for a suitably qualified person to provide assistance to our UK Equities Fund Managers.

The work involves co-operating closely with Senior Fund Managers in the:

- Management of the portfolios
- Monitoring existing investments
- Making investment recommendations
- Company and sector analysis based on Stock Brokers' research.

Although responsibility will be limited initially it is expected that development will be to full Fund Management responsibility.

The type of person we require must have 2-3 years experience with a relevant financial institution or Stock Broker; hold either relevant professional qualifications or a degree; be personable but persuasive; be aged in the mid-twenties and be flexible to evolving job demands.

In return the Association offers a competitive salary of c£15,000pa plus generous fringe benefits such as:

- Immediate mortgage subsidy scheme
- Non-contributory pension scheme
- Free lunches

If you feel you would like to join a well-established but expanding Mutual Life Office in this role, please write to the Investment Manager enclosing a CV.

The London Life Association
215 Bishopsgate
London EC2M 3XX

London Life is an Equal Opportunities Employer.

Commercially Qualified P.A.

to M.D. of highly successful international trading company

Our client is a company dedicated to continued growth in the international trading market. The M.D. is legally qualified and has a very wide brief, but essentially he is responsible for co-ordinating the international corporate financing of the company's activities and determining the ever-changing structure of the business in the context of organic and acquisitional growth.

In the role of P.A. you will be primarily concerned with providing professional support when corporate restructuring is under consideration, and new companies are set up. However, flexibility is paramount, and responsibility will be delegated to cover a number of activities on an occasional basis, ranging from R.R. to new venture appraisal. Some overseas travel is envisaged.

Our ideal candidate will therefore have a business, economics or legal qualification and although with some commercially-related experience, will still be adaptable and free thinking.

Salary will not be a limiting factor and for the career-minded, this grass roots opportunity could lead to an executive management level position.

Applications in writing with a full CV, stating companies to whom your details must not be forwarded should be sent to the Confidential Reply Supervisor,
Ref SK07, Macmillan Davies & Howard,
The Old Vanls, Parliament Square, Hertford,
Herts. SG4 1PL.

Macmillan Davies & Howard
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RETAIL BANKING WEST END

Major international Bank requires experienced Banker to assume responsibility for the banking operations at its West End Branch. Candidates must have good retail banking knowledge linked with experience in large foreign currency transactions. AIB qualification preferred. Ability to relate to both multinational Staff and Customers and to comply with strict controls and internal procedures essential.

Attractive salary and benefits package.

Candidates who should not be younger than 35 should apply in writing to:

Box A9200, Financial Times
10 Cannon Street, London EC4P 4BY

STOCKBROKERS

Expanding Leeds-based Firm of Stockbrokers require the following:-

- (1) Experienced Dealer preferably with own Clientele.
- (2) Young Assistant Dealer.
- (3) Investment Assistant.
- (4) Assistant Office Manager.

Please forward c.v. to Box A9197,
Financial Times, 10 Cannon Street,
London EC4P 4BY

SOLICITORS OR ACCOUNTANTS FOR PROJECT FINANCE

The Project Finance Department of this leading Merchant Bank has played a major role in capital projects world-wide, providing powerful financial modelling facilities. They seek a professionally qualified Solicitor or Accountant, aged 25-35, with entrepreneurial flair and experience within a City firm. Initially working as part of a team you will provide legal or accountancy backup on specific projects and report to a Director in the International Division. Promotion will be rapid for the initiative. Ideal for a positive thinker wishing to develop into a fast-moving banker. Salary £17,000 plus banking benefits. Please ring Sara Senesky.

18, Eldon Street, Moorgate, London EC2M 7LA. Tel: 01-628 4835

CAPITAL FUTURES
RECRUITMENT CONSULTANTS

UNITED FINANCE AND INVESTMENTS (LONDON) LTD

Requires two additional members for its Foreign Exchange Dealing team.

SPOT DEALER

Minimum 2 years appropriate experience in a major currency, acquired within an active environment. Please phone Mr R. Safedine for an appointment on 01-489 8204.

STOCKBROKERS

Investment analyst required to prepare research material on special situations and leading shares, primarily for the firm's private clients.

Previous Stock Exchange experience is essential, and knowledge of at least one foreign language an advantage. Salary negotiable.

Applications to:

M. J. Hooper, Charles Stanley & Co.
18 Finsbury Circus, London EC2M 7BL

SENIOR BOND DEALER

BAYERISCHE LANDESBANK GIROZENTRALE, one of Germany's largest banks, requires a further trader to augment its London Branch dealing team. The successful candidates should be fully experienced in fixed income bond markets and will be required to run substantial positions, dealing mainly in Eurobonds, American and Canadian Treasuries and the UK gilt market.

This is a senior position with the opportunity to progress to the management structure of the Branch. Salary, whilst negotiable, will be commensurate with experience plus normal fringe benefits.

Please apply in writing to:

The Personnel Manager
BAYERISCHE LANDESBANK GIROZENTRALE
33 King Street, London EC2V 8EE

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Spicer and Pegler Associates
Management Services

Accountancy Appointments

Group Finance Director

Major UK PLC
North Midlands base
£60,000 + options

This major international group is currently embarking on a policy of further growth. To work closely with the Chairman and Group Managing Director in the execution of this policy they wish to appoint a Group Finance Director of the highest stature. The role will be wide ranging and the challenge significant. The ability to direct and control a finance and accounting function will be a prerequisite. The critical areas of

experience which will distinguish the outstanding candidate will be participation in commercial decision making at the highest level, involvement in strategic planning and a high level of credibility with financial institutions in the City of London and elsewhere.

As advisors to our client on this important appointment, we will fully respect the confidentiality of any initial approach and will be happy to hold

informal discussions to assist potential candidates.

Initially, please write with a full CV quoting reference MCS/4024 to Gavin Adam, Executive Selection Division, Price Waterhouse Management Consultants, Southwark Towers, 32 London Bridge Street, London SE1 9SY

Price Waterhouse

Group Finance Director

London

from £30,000 + car + participation

One of the most successful businesses in its sector, our client has built an outstanding reputation for innovation and business development skills. The next stage will be a quotation followed by the combination of a further period of high organic growth together with an aggressive acquisition policy.

Accounting standards are high and, therefore, the responsibilities of the Group Finance Director, which is a new appointment, will be concentrated on:

- * relationships with the City before, during and after flotation;
- * development of the Group's strategic planning function;
- * instituting and executing the Group's acquisition strategies.

Candidates, who should be close to the 30-40 age range, must be able to demonstrate the highest level of achievement in at least 2 of these 3 areas of responsibility. A qualified accountant, ideally your experience to date should be service industry/consulting based.

Level of remuneration will not be a limiting factor and will consist of a substantial basic salary, share options, profit share and the usual benefits. The environment is demanding but satisfying, the opportunity one where the individual's contribution will be crucial to the future success of the business.

Interested applicants should write to Nigel Bates FCA, Executive Division, enclosing a comprehensive C.V., quoting ref: 290, at 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney
A member of the Addison Rigg PLC group

PROJECT ACCOUNTANT

Isle of Wight

c. £16,000 + Overtime
+ generous relocation benefits

Our services have been exclusively retained by a world leader in the electronics industry, involved in supplying export markets worldwide.

Due to the company recently acquiring a series of major contracts, an urgent need has arisen for an ambitious recently qualified accountant, with up to five years post qualification experience, to become closely involved in a wide variety of project and investigation work. Specific areas of involvement will include financial management, project profitability studies, financial modelling and strategy work.

Candidates must be qualified accountants (A.C.M.A., A.C.A., A.C.C.A.) with a minimum of two years management accounting experience. The successful appointee must be highly mobile, and prepared to "get his or her hands dirty". In return, the company offers very exciting career potential with the opportunity to transfer to other centres in the U.K. and elsewhere overseas.

Applicants should write, in complete confidence, enclosing their c.v. to Trevor Atkinson F.C.A. or Caroline Benton at our London office quoting reference number 5862.

410 Strand, London WC2R 0NS. Tel: 01-836 9501
163a Bath Street, Glasgow G2 4SQ. Tel: 041-226 3101
India Buildings, Water Street, Liverpool L2 0RA. Tel: 051-227 1412
113/115 George Street, Edinburgh EH2 4JN. Tel: 031-225 7744
Brook House, 77 Fountain Street
Manchester M2 2EE. Tel: 061-236 1553

DOUGLAS
LAMBIAS
Douglas Lambias Associates Limited
Accountancy & Management
Recruitment Consultants



Group Accounting

Central London

c£20,000

Our client, one of the UK's largest commercial groups, includes many household names in the leisure/fmcg sectors. Recent promotion has resulted in the need to recruit a key member to the group accounting team.

Contributing in the broadest sense to the production and analysis of management and statutory accounts, you will also have responsibility for the introduction and on going control of the mini/micro computer and word processing equipment and systems within the finance department.

This multi-disciplinary role demands outstanding ability in the interpretation

of management information together with detailed understanding and practical experience of mini-computer systems. A qualified accountant, with a genuine commitment to the group's profitable expansion and continued success, your personal qualities should include self motivation, organisational ability and strong technical skills.

Prospects for promotion are excellent within this stimulating environment and interested applicants should write to Nigel Bates FCA, Executive Division, enclosing a comprehensive C.V., quoting ref: 289, at 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney
A member of the Addison Rigg PLC group



Oil Exploration and Production Control Cash Management

Take charge of cash management and foreign exchange dealing in a role involving complex transactions, conducted in a wide range of currencies and in unusually large amounts.

The Louisiana Land and Exploration Company is an alert, flexible and financially strong U.S. independent oil company. Its London office takes charge of oil exploration and production throughout Europe, Africa and the Middle East.

As Cash Manager your prime responsibilities will include monitoring a definitive loan agreement in respect of U.K. production, processing revenues from Dutch production, attending to cash calls and cash forecasts and

liaising with bankers. You will also arrange short term deposits and handle a variety of matters relating to payroll, benefits and petty cash.

You have several years' experience of cash management and foreign exchange dealing and ideally have a background in banking. You are a good communicator, have a mature attitude and will command a competitive salary, car and comprehensive benefits.

Please write promptly, with c.v. to Sue Jagger of Cripps, Sears & Associates Limited, Personnel Management Consultants, 88/89 High Holborn, London WC1V 6LH. Tel: 01-404 5701.

Cripps, Sears

Careers in...

INTERNATIONAL BANKING for the newly-qualified Accountant

FINANCIAL ANALYSIS
c.£16,500

We are recruiting for one of the world's largest banking groups. In line with the expansion of a sophisticated financial control function, the emphasis of this new position is on developing management information and performance analysis in relation to the group's global investments and overseas branch network. Working initially in a small, highly-qualified team, this is an ideal opportunity for a recently qualified Accountant to move into international banking with a prime name which offers several challenging career options.

Contact: Kevin Byrne

YOUNG ACA'S

First Move into Banking
up to £17,000

We have a number of positions for ambitious newly qualified Accountants to move into international audit and high level operational review. This position involves investigative "problem solving" work for line departments, with the additional advantage of overseas travel (c25-30%). There is a proven record of moving ACA's into mainstream banking after an 18 month training period. This position can be regarded as an ideal first move into banking, with excellent prospects.

Contact: Sarah Beaumont

Telephone: 01-588 6644

Anderson, Squires Ltd, Bank Recruitment Specialists,
127 Cheapside, London EC2V 6BU

Anderson, Squires

Financial Manager

Distribution company poised to expand
c.£20,000 + car South Oxfordshire

The company is the UK sales and distribution subsidiary of an international group, serving primarily the automotive aftermarket and expanding rapidly through acquisition and product development. An acquisition planned for the New Year will treble both turnover and customer base in the UK.

In this new post you will report to the Managing Director, but have a strong functional link to the European VP-Finance based in Paris. A key member of the senior UK management team, you will be responsible for the overall financial management of the company and for developing financial policies and systems appropriate for the enlarged business.

You must be a qualified accountant with a record of achievement over several years in industry or commerce, ideally within a sales and distribution operation. Experience of developing computerised accounting systems is essential, as are good communication skills and a strong commercial outlook.

Starting salary is negotiable depending upon experience. Other benefits include car, pension scheme, BUPA life assurance and, if appropriate, relocation assistance.

Please write - in confidence - with full career and salary details to Peter Evans ref. B. 49319.

This appointment is open to men and women.

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52 Grosvenor Gardens, London SW1W 0AW.

Offices in Europe, the Americas, Australia and New Pacific.

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MANAGEMENT SELECTION

Finance Director Designate

Leeds Public Company From £25,000

Barr and Wallace Arnold Trust plc, a major public group with turnover in excess of £100 million and operating in the fields of leisure and holidays, motor distribution and fuel distribution, requires a finance director designate.

The objective is for the FDD to assume the responsibility of group finance director within twelve months of appointment. A major feature of the job will be financial and commercial contribution to the development and implementation of the group's business strategy, including further acquisitions.

The successful candidate will most likely be a chartered accountant with a degree, who can combine sound professional experience and a proven record in industry or commerce. Involvement in the formulation of business strategy and in acquisitions is essential. Preferred age range: 35-42.

The remuneration package will include quality car and other significant benefits. Relocation assistance will be provided where appropriate.

Please write in confidence providing full details to M D Beaumont (ref 408).



Thomson McLintock

Management Consultants
Royal Exchange House City Square Leeds LS1 5NU

TREASURY

A sophisticated treasury function at the core of an internationally known financial services group seeks a planning specialist to complete its high-level team. The successful candidate will be a graduate with good communication skills, an accounting qualification, and the ability to contribute to the strategic development of the company. Close involvement with operating subsidiaries calls for an element of international travel. Ref: PAB.

CITY £25,000 + Car
FINANCIAL SERVICES

A leading company in the financial services sector requires a Senior Financial Accountant to take responsibility for 20 staff in its Head Office accounts department. Key responsibilities will be for the preparation of statutory accounts, corporation tax computations, investment accounting and systems development. This high profile role requires a qualified accountant with strong communication skills and the ability to make rapid career progress. Ref: SW.

CITY c.£20,000

CHIEF ACCOUNTANT

A progressive property development and construction company seeks a young, ambitious accountant for a high profile management role. As a member of the management team, the Chief Accountant will assume responsibility for all company accounts, cash flow forecasts and profit analysis, managing 6 staff. Applicants should be a strong personality and a practical approach. Excellent prospects. Ref: CV.

C. LONDON £18,000 + Car + Profit Share

ROMAN HOUSE, WOOD STREET, LONDON EC2Y 5BA 01-638 5191

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Accountancy Appointments

The University of Manchester
Chair in the Department
of Accounting & Finance

The University invites applications for a new Chair in the Department of Accounting and Finance. Other Chairs in the Department are held by John Arnold and Robert W. Camp. Salary will be within the normal professional range, with superannuation benefits. Applications (one copy suitable for photocopying), giving full details of qualifications and experience and the names and addresses of three persons to whom reference may be made, should be sent on or before January 15th, 1986 to the Registrar, The University, Oxford Road, Manchester M13 9PL. Further particulars may be obtained. Please quote ref. 254/85/FT.

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This outstanding opportunity is only open to young qualified accountants with strong interpersonal skills, enthusiasm and the commitment that is required of tomorrow's Senior Managers.

The company is an equal opportunity employer and positively welcomes applications from men and women and members of ethnic minority groups.

Please send your career details in strict confidence to David G Rush quoting reference 6813.

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Management Recruitment Consultants



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Financial and Commercial Director

London

c.£30,000 + car & benefits

BOS was established in 1981 as an independent company and has developed into one of the leading international suppliers of high quality software products for micro-computers. Expansion into other aspects of the computer market is now underway. A USM listing is planned for 1987.

The Financial and Commercial Director will report to the Chairman and will not only have complete responsibility for all financial and many administrative matters but, far more importantly, will bring financial judgement and commercial flair to bear on the Group's affairs, so making a real contribution to the planned development.



Candidates should be graduate Chartered Accountants, in their thirties, who can demonstrate a broad perspective on business matters as well as sound financial and accounting skills.

Please reply to James Shoemith, in strict confidence with details of age, career and salary progression, education, qualifications, and daytime telephone number, quoting reference 15-10/FT on both envelope and letter.

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Middlesex c£25,000 + car + BUPA + performance related bonus

Prime Computer, a large multinational computer systems manufacturer currently achieving 35% compound growth, has identified the need to appoint a Finance and Administration Manager for one of its fastest growing business operations.

The Operations Group, based in Feltham, is responsible for the development and growth of overseas markets and increasing the sales of Prime's products throughout Europe, the Middle East and Africa using a network of individual distributor companies, in territories where Prime does not have its own subsidiary operations.

Characterised by aggressive sales, marketing and product strategies, they are well positioned to continue current trends, but they now need to enhance the effectiveness of their business management.

Reporting to the Operations Director and acting as

a member of the senior management team, the role supported by a team of four, will be responsible for overall financial management and commercial advice, in addition to standard financial control.

You should be a graduate calibre, qualified accountant aged 28-33, with a highly developed commercial awareness, preferably gained in a similar competitive business environment. Additional personal qualities will include excellent inter-personal skills, professional managerial ability and a real commitment to success. A second language would be advantageous and a willingness to travel is essential.

Please reply in confidence, giving concise career, personal and salary details, quoting ref. SV1029 to Tony Martin at Kingsbury House, 6 Sheet Street, Windsor SL4 1BG or telephone on Windsor 856151.

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Financial Accountant for Ferguson

Excellent Salary + Car + Fringe Benefits in Enfield

This U.K. giant in T.V., Video, Hi-Fi and other high technology seeks a financial professional to join its accounting team. The role would involve the production of monthly management accounts, profit and loss accounts, half year and year end accounts and capital employed. This is a useful opportunity for a young and ambitious graduate accountant who is unafraid of the deadlines and pressures in a tough volatile environment. Apart from the competitive salary, generous fringe benefits include a fully expensed executive car, comprehensive relocation package (including mortgage subsidy), BUPA, company discounts and subsidised lunches.

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London to £20,000

The British Technology Group, an organisation combining the resources and skills of NRDC and NEB, provides a major force for promoting innovation and investment in British technology at home and abroad.

Our Investments Division is seeking an Executive with a background of experience relevant to investment appraisal, negotiation and monitoring. Candidates should be either qualified accountants or business graduates with a genuine interest in the promotion of new technology.

The Division is concerned with the appraisal and subsequent performance monitoring of advanced technology investments. High professional standards are essential and candidates must demonstrate an ability to co-operate with colleagues from other disciplines in a wide range of business situations.

Please write or telephone for an application form or send your C.V. to: Personnel Manager, British Technology Group, 101 Newington Causeway, London, SE1 6BU. Tel: 01-403 6666.

Group Financial Controller Financial Director Designate

Age 25-35 Newbury £18,000 + car

A qualified Accountant is required to assume full responsibility for accounting and financial functions of an expanding group based at Newbury and with a US subsidiary. The trade is international and based upon construction and supply of materials handling equipment.

The successful candidate will be familiar with the latest stock control and data processing techniques.

Apply in writing with full C.V. to:

EVANS RANKIN (Ref. 2/11), 9 John Street, London, WC1N 2EZ

GROUP FINANCE DIRECTOR

West Yorkshire c.£25,000 + car + benefits

Our client, an expanding property, consumer credit, and manufacturing group, requires a Group Finance Director with commercial flair to join an aggressive young board dedicated to profitable diversification and expansion.

Reporting to the Managing Director, he or she will be responsible for:

- representing the company in its dealing with the Stock Exchange, financial institutions and investors;
- providing the board with the financial and commercial advice and information necessary for controlled growth;
- controlling the development of new computer-based information systems.

The ideal candidate will be a chartered accountant aged between 30 and 45, with the ability to communicate effectively with non-financial managers, and a proven track record of:

- negotiation with financial institutions;
- success at board level;
- control of the development of computer systems.

This is a new challenging post in a company where the emphasis is on controlled, profitable growth.

If you want to be involved, please send a full career résumé with salary history to Terry Dennis, Executive Selection Division, at the address below, quoting reference 2339. Interviews will be held in Leeds and Manchester.

Touche Ross

The Business Partners

PO Box 500, Abbey House, 74 Mosley Street, Manchester M60 2AT. Tel: 061-228 3456.

Financial Controller Based: South Wales c£23,000 + Car

Our client, a fast growing industrial cleaning and maintenance services contractor, targeting flotation on the USM within 2 years, is seeking a professional accountant to strengthen its financial management and to assist in its development.

Apart from day to day control of the accounting function, the financial controller will be involved in the development of information systems, providing commercial support for contracting, conducting ad hoc financial studies and take responsibility for cash management. The appointee will be an integral member of the Group's management team and will report to the Managing Director. Success in the role will lead to an early opportunity for a board appointment.

Candidates for the position, ideally in the age range 30-40, will possess a professional accounting qualification, have sound experience in financial management, preferably within a contracting business, and have knowledge of computerised systems. The personal qualities required of candidates are good communication skills, a high degree of personal motivation coupled with the ability to motivate others and enthusiasm to work hard in a challenging business.

In addition to the basic salary, the position offers a company car, non-contributory pension, private medical insurance and four weeks annual leave. Relocation expenses will be paid where appropriate.

Applications, giving full personal and career details should be submitted quoting reference S/739/1 to Alan Stanley FCCA at Stoy Hayward Associates, Management Consultants, Executive Recruitment Division, 8 Baker Street, London, W1M 1DA.



Stoy Hayward Associates

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In this new post you will report to the Managing Director and be responsible for all aspects of the finance function. You will be a key member of the management team and be expected to make a major contribution to the profitable development of the business.

You will have trained in one of the major accounting firms and must have had good quality experience since either in the profession, industry or commerce. Personality is as important as technical ability and you must be able to get on with people at all levels. Remuneration is for discussion and will include profit share. An early Board appointment is envisaged.

Please write in confidence to John Cameron, quoting ref. C443, at 11 Gough Square, London EC4A 3DE (telephone 01-583 3911).

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Our client is a major investment holding company with net assets of £425M. The manager who reports to the Group Chief Accountant, will control a staff of eight engaged in the preparation of monthly and statutory accounts for the group's U.K. and overseas interests. A mini computer is extensively used and therefore familiarity with computer systems is essential as is technical accounting skills and a knowledge of taxation. Applications are invited from ambitious chartered accountants aged 30/35 who are currently at managerial level in practice or possibly an international commercial group. In addition to attractive salary, benefits include fully expensed car, share option scheme, non-contributory pension scheme, life assurance and five weeks holidays.

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The Financial Director will play a major part in the integration and development of the business. In a new appointment reporting to the Chief Executive, he or she will be responsible for the full financial and administration function. Liaising with the parent group and working closely with operations management, the Financial

Director will help structure, guide and manage the company's growth, both in the UK and overseas.

Applicants should be graduate accountants with an impressive career record to date. A background in financial services would be advantageous but the company will consider clearly outstanding applicants from the accounting profession or management consultancy.

Please write enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/352/ZF.

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125 High Holborn London WC1V 6QA Selection Consultants 01-405 3499

Tax Partner Designate

North Surrey

£30,000 - £35,000

Our client is a well established and highly successful professional firm with two UK offices in the West End of London and Surrey, and strong international connections, linked by the common aim of providing a full tax and financial planning service to their many varied clients.

They are currently seeking to recruit a senior tax specialist for their North Surrey office who will work alongside the present tax partner for a short period and then assume overall responsibility for the tax department, its operations and development. Technical responsibilities will involve the provision of tax advice and financial planning to wealthy individuals, partnerships and successful companies with both local and international backgrounds. Candidates should be Chartered Accountants

with the personal skills and technical ability one would naturally associate with a successful and progressive career in Public Practice. The level of experience required suggests that candidates will not be less than 30 years of age.

This is an exceptional opportunity to play a major part in the development of this expanding practice whose excellent position enables it to take advantage of the growing requirement for high quality financial advice throughout the South of England.

For further information please contact Lindsay Sugden ACA on 01-831 2000 (evenings and weekends 01-789 2295) or write to The Taxation Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH. Strictest confidentiality is assured.

Michael Page Partnership

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Leading International Financial Services Group
City based c. £28,000

The company has a reputation for successful innovation in new products and services. Management is committed to a significant systems development programme as part of overall business strategy.

The internal audit department wishes to develop its expertise in computer audit techniques through the appointment of a Project Leader. Reporting to the Manager of Internal Audit, the Project Leader will assume responsibility for all computer audit work including that which relates to systems under development. The position offers the opportunity to work as part of a small creative team that maintains a high profile throughout the Group. Limited international travel to such places as New York, Tokyo and Sydney will be necessary.

The need is for an enthusiastic, energetic and highly professional graduate Chartered Accountant, aged 27-35, with at least three

years experience in computer audit, some of which will have been at Manager grade. The ability to communicate effectively at all levels is essential. Career prospects are excellent.

Please reply to Martin Delbridge in strict confidence with details of age, career and salary progression, education and qualifications, quoting reference 1541/FT on both envelope and letter.

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The department has always been seen as a good training ground for potential management and therefore career prospects are excellent.

Remuneration will be highly competitive and commensurate with the importance of these positions. Please contact Peter Morris or Hugh Everard on 01-831 2000 or write, enclosing a CV, to Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH, quoting ref. L2064.

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to £20,000 + car

This is an important and varied role at the centre of a large British Group with world-wide operations. Supported by a qualified/experienced team the Group Operations Accountant is responsible for providing a full accounting, financial reporting and budgeting service for the parent and U.K. holding companies. The job involves exposure to very advanced computerised systems of data collection and to senior levels of financial management within the Group. Opportunities for career development at headquarters or operating company level are therefore excellent. Applicants should be qualified and aged around thirty preferably with experience in a major industrial company or professional firm. Ref: 1616/FT. Send c.v. (with telephone numbers) or write or phone for an application form to: R. A. Phillips, ACIS, FCIL, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0158 (24 hours).

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Based in our Group Inspector's Department, you will be involved in reviewing all the operational and financial control systems and procedures within our Head Office. Therefore you should have experience in auditing, financial services/banking and data processing.

We have an enviable reputation as one of the UK's most respected and successful finance houses and this could be your opportunity to join us. The salary will be up to £16,500 p.a. and we offer a wide range of banking benefits, so do not delay in contacting us.

Please telephone Adrian Sullivan on 01-242 1234 for further details or write to him at: Mercantile Credit Company Limited, Elizabethan House, Great Queen Street, London WC2B 5DP.

Mercantile Credit

Financial Controller

Central London

£16,000 + car & benefits

Our client, a property development company based in central London, undertakes commercial development projects throughout the U.K. The company is seeking a Financial Controller to join a young, active management team.

The successful candidate, who should be a qualified accountant, will be required to:

- Take immediate responsibility for the entire financial and management accounting function of the company.

- Play a major part in the direction of the company by making a positive contribution to the management team.

This post provides excellent career prospects, leading to a board appointment.

Candidates (male/female) should be not less than 26 years old. Those interested should apply in writing for an application form, quoting reference T00724.84, to:

John Carlisle,
Peat, Marwick, Mitchell & Co.,
Peat House,
45 Church Street,
Birmingham, B3 2DL.

**PEAT
MARWICK**

Financial Controller

c.£16,000 Based London

My client, a well established but expanding group of companies with a turnover of £88 million, offers, due to expansion, an exceptional opportunity in a dynamic and varied atmosphere.

Reporting to the Group Financial Director, the successful applicant will be aged 30-40 years and able to demonstrate the following qualities:

- * Strong interpersonal and motivational skills,
- * ACA or ACCA qualification preferred,
- * An understanding of all facets of financial and budgetary control,
- * Hands on experience using microcomputer based systems,
- * Willingness to learn and become involved in all aspects of the group's business,
- * An advertising or media background a plus preferred is not essential,
- * The ability to make things work by the persuasion and leadership of a capable and dedicated team,
- * Creative flair together with the ability to meet deadlines is essential.

The successful candidate will be seeking long term career development. Promotion, in the medium term to Finance Director is a distinct possibility.

For further details please telephone or write with full career details to: Mike Edwards, ARA International, UK Selection, Recruitment Division, Edman House, 17-19 Maddox Street, London W1R 0EY. Telephone: 01-639 2356.

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A leading US Investment Bank currently requires ambitious young accountants to join their expanding Capital Markets Support team.

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SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Thursday November 28 1985

TA Travis & Arnold
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Stet and Fiat agree to merge subsidiaries

BY JAMES DIXON IN ROME

STET, the Italian state-controlled holding company for the telecommunications industry, and Fiat, the country's largest private-sector concern, yesterday announced an agreement aimed at achieving a merger of their respective subsidiaries, Stet and Fiat.

The merger of the two companies, which would create a new entity, would combine Stet's telecommunications expertise and production capacity in telecommunications switching and transmission.

Stet specialises in the former and Fiat in the latter.

It would also be a significant alliance between IRI, which owns Stet,

and the Fiat group, the flagship of Italy's private sector.

As a first step to the merger, Stet and Fiat will set up a jointly owned holding company to explore the prospects and procedures for a merger. The company, with an initial capital of about 1,100, will be owned 48 per cent by each of the two parent companies and 4 per cent by an independent financial institution, acting on behalf of the jointly owned company.

If the studies end positively, probably by the end of next year, Stet and Fiat will gradually transfer their shares in Stet and Fiat to the joint company.

Stet and Fiat said yesterday this

co-operation was "the only possible way to rationalise the telecommunications sector in our country to make it competitive at the international level."

Stet, which had sales of L1,022bn last year, concentrates mainly on making switching equipment and has a guaranteed two-thirds of the Italian market for this product. It makes a new generation of electronic exchanges in partnership with GTE of the US and Telettra.

Telettra, whose sales last year were L1,220bn, specialises in telecommunications transmission equipment. Two-thirds of its sales come from markets outside Italy.

Veba 19% ahead for first nine months

By Peter Bruce in Bonn

VEBA, the energy, oil and chemicals group which is West Germany's biggest company, said yesterday it expected to pay a dividend this year of at least 18 per cent, following a 19 per cent rise in group net profits in the first nine months of 1985 to DM 387m (152.36m).

Veba, which last year raised its dividend from DM 7.50 to DM 9, or 18 per cent, also said it expected results for the full year to improve on a "good" 1984.

The group, in which the Government has a stake of just under 30 per cent, said sales, at DM 26.5bn, were static.

This partly reflects the sale by Veba's trading houses, Stinnes and Raab-Karcher, of the supermarket chain Deutsche SB Kauf to a consortium of banks and the rival Asda chain earlier this year.

In addition, Veba's chemicals operation, Hilti, has recently sold its fertilizer business to Norsk Hydro. The sales are thought to have shaved 4.2 per cent off total turnover.

Mr Rudolf von Bennigsen-Förster, Veba's chief executive, said last night that the 1985 results would also enable the group to restock its cash reserves further following a DM 319m strengthening last year. Veba is in the middle of a DM 18.8bn investment programme.

The group's oil recovery and refining business, Veba Oel, which made losses last year in refining and returned earlier this year to make modest profits, raised its refining output 1.2 per cent to 1.7m tonnes in the first nine months.

Cuccia wins Mediobanca board place

BY ALAN FRIEDMAN IN MILAN

DR ENRICO CUCCIA, the controversial 78-year-old director of Mediobanca, the Milan merchant bank, was yesterday named to a new three-year term as the director representing Lazard Freres, a minority shareholder of the bank.

The nomination of Dr Cuccia went ahead despite disorder at Mediobanca's annual meeting, which lasted for nearly eight hours.

The attempt last month by IRI, the state holding group which owns 50.9 per cent of Mediobanca, to oust Dr Cuccia led to the power struggle

between state and private shareholders.

The struggle was resolved on Tuesday evening when IRI gave its formal approval to a compromise package which should see its control reduced initially to 50.1 per cent and after September 1986 to below 50 per cent.

In the first phase, the small group of minority shareholders, who have equal decision-making power with IRI despite holding only 1.57 per cent of the control syndicate, will spend around L130bn (\$75.5m) to

buy more than 6 per cent of shares from IRI.

These minority shareholders include Pirelli, Lazard Freres, Lazard Brothers in London and the Berlin Handelbank. The second phase of the agreement calls for an enlarged group of private shareholders and for IRI to drop below 50 per cent of Mediobanca.

Until yesterday, when his term ended, Dr Cuccia was a Mediobanca director appointed by IRI. But the state holding group refused to reappoint him on the ground that he

was eight years beyond the mandatory retirement age of 70 years.

Dr Cuccia, who is under investigation by a Rome magistrate in connection with an IRI embezzlement scandal dating from the 1970s, has for many years been Italy's most influential dealmaker.

His personal rapport with the Agnelli family and other top industrialists has allowed him to create a network of power based on industrial crossholdings and key Mediobanca share stakes in Fiat, Montedison, Pirelli and other companies.

Philipp Holzmann warns of sharp decline in building work

BY JOHN DAVIES IN FRANKFURT

PHILIPP HOLZMANN, one of West Germany's biggest building concerns, has reported a decline in building work, except in its rapidly expanding US business.

The loss of building work carried out by Holzmann in the first nine months of this year fell 14.6 per cent to DM 5.33bn (\$2.1bn). Its domestic work was hampered by bad weather earlier this year, and although US activity increased by 24 per cent, other foreign business

remained at the same level as last year.

Holzmann said earnings were affected by the decline in building volume, the burden of fixed costs and tight margins on new business. Even so, profits this year should be "appropriate." Last year the group reported net profits of DM 42m, compared with DM 48.7m in 1983.

Meanwhile, Hochtief, Germany's other big building concern, increased the value of its building work to DM 4.1bn in the first nine months of this year, compared with DM 3.47bn in the same period last year.

Its inflow of orders was also

slightly ahead of a year ago at DM 4.17bn.

Hochtief said competition for foreign orders had become even harder and the best prospects were in co-operation with local companies.

It said prices for building work within West Germany had scarcely risen in the past 12 months while material and labour costs had gone up. As a result, Hochtief expected a tight earnings margin on domestic business.

Hochtief has built up a reputation as a highly profitable concern. It reported group net profit of DM 271m last year, compared with DM 284m in 1983.

German Brown Boveri shares suspended

By William Duffell in Geneva

STOCKMARKET trading in the shares of Brown Boveri of West Germany, the electrical engineering group, was suspended in Frankfurt yesterday at the company's request.

The German company is 50 per cent owned by Brown Boveri of Switzerland. Officials at the group's Swiss headquarters in Baden said yesterday that the suspension would remain in force until Monday when a statement would be made following a group board meeting.

At its DM 236 suspension price, Brown Boveri Germany has a stockmarket value of about DM 120m (\$35m). In house circles speculation has lately centred on the prospect of the Swiss parent company bidding for the German minority.

Brown Boveri Germany increased net profits from DM 18.4m to DM 25.4m in 1984 and made further progress over the first six months of 1985, thanks to a strong order inflow.

The company's fortunes in recent years have been mixed. It paid an unchanged dividend of DM 6 a share for 1984, against a payout of DM 6 in 1980.

Schwab sells bank shares

MR CHARLES SCHWAB, a director of BankAmerica and principal of the banking group's Charles Schwab discount brokerage unit, sold 52,000 of his BankAmerica shares in the open market in late October. Heater reports from Washington.

The sales were made during the last eight days of October and began seven days after BankAmerica had announced its financial results for the third quarter of 1985, according to a filing with the US Securities and Exchange Commission.

BankAmerica announced net income for the third quarter of \$55m, down from the \$91m of the third quarter of 1984. The figure included a pre-tax gain of \$310m from the sale of BankAmerica's San Francisco headquarters building.

Rembrandt first-half earnings rise 60%

BY JIM JONES IN JOHANNESBURG

REMBRANDT, the South African consumer, liquor and industrial concern, increased pre-tax profits by 60 per cent in the first half of 1985 to September 30.

Pre-tax profits rose to R109.9m (\$64.3m) from R109.3m in the corresponding six months of 1984. Taxed profits attributable to ordinary shareholders rose to R119.8m from R83m.

The group gives no details of contributions from its various divisions. However, the South African liquor trade has been hit by the country's recession. Cigarette sales have held up well, and prices have been increased to compensate for rises in manufacturing and raw-material costs.

Rembrandt has benefited from the decline of the rand on rand-denominated earnings of the group's foreign subsidiaries. The group also has large cash holdings inside South Africa and abroad and has benefited from high interest rates and the effect of the rand's decline on foreign-interest income.

The group has a 30 per cent interest in Volkskas, South Africa's fourth largest bank, which is taking over Boland, a small competing bank.

First-half earnings increased to 220.5 cents a share from 228.3 cents, and the interim dividend has been raised to 46.5 cents a share from 40 cents.

Electrolux hit by falling US dollar

By Kevin Done in Stockholm

ELECTROLUX, the Swedish household appliances group, yesterday reported stagnating profits in the first nine months of the year despite a 13 per cent increase in group sales to SKr 27.5bn (\$3.6bn).

Profits, after financial items, totalled SKr 1.7bn compared with SKr 1.6bn in the corresponding period of 1984.

In the third quarter, profits declined by 5.5 per cent to SKr 430m chiefly as a result of the falling dollar exchange rate. Accumulated US sales and earnings were translated at the September 30 exchange rate.

The weaker dollar resulted in a charge of SKr 50m against third-quarter earnings compared with an addition to third-quarter earnings in 1984 of SKr 30m.

Of the sales increase in the first nine months of SKr 320m, some SKr 2.57bn is accounted for by acquisitions.

Mr Anders Scharp, Electrolux managing director, said demand in many of Electrolux's most important markets, including the US, had been weaker in 1985 than a year earlier with stiffer price competition.

Electrolux still expects Zarnesi, the loss-making Italian household-appliances group, in which it acquired a 49 per cent stake last year, to begin breaking even on a monthly basis by the end of the year.

Sandvik heads for record
By Our Nordic Correspondent
SANDVIK, the Swedish cement/carbonate and special steels group, is heading for a record profit this year following a jump of 82 per cent in earnings in the first nine months of the year.

In the first nine months of 1985, profits before non-recurring items jumped to SKr 1.23bn (\$162.5m) compared with SKr 688m a year earlier. The improvement resulted chiefly from increased productivity.

Group sales rose by 13 per cent to SKr 9.23bn from SKr 8.17bn a year earlier while orders increased by 11 per cent to SKr 9.89bn.

Borg-Warner expands financial operations

BY TERRY DODSWORTH IN NEW YORK

BORG-WARNER, the US industrial and manufacturing group, is taking a further step in its long-term plan to diversify its earnings base with the acquisition of Chilton, a credit-reporting company, for \$235m.

The deal follows a decision by the Chicago-based company to spin off its air-conditioning division to shareholders through a separate share distribution in 1984. Before taking into account these two developments, Borg-Warner generated \$153m of its after-tax earnings from manufacturing activities and \$51m from its services operations.

The group's structural changes during the past five years have re-

sulted in sales of \$270m worth of assets. At the same time, it has been building up its earnings from financial services and its security division.

Borg-Warner said yesterday these changes were helping it to smooth its earnings pattern, which has been affected in the past by its reliance on cyclical manufacturing activities.

Chilton had an excellent earnings record, the group added. It had generated income growth of 50 per cent a year during the past two years and had a strong management which would be left in place to run the business.

Degussa boosts sales revenue

BY OUR FRANKFURT STAFF

DEGUSSA, the West German precious metals and chemicals company, boosted its sales revenue by 4.9 per cent to DM 11.97bn (\$4.8bn) in its financial year to September 30, according to preliminary figures.

The chemical business provided particularly strong momentum, with sales up 9.2 per cent at DM 3.94bn.

In 1983-84 Degussa increased its group net profit by 22 per cent to DM 110m and lifted its dividend to DM 9.50 from DM 8 a share.

Sales revenue abroad rose 10 per cent to DM 8.26bn in the latest financial year, making up nearly 71 per cent of total sales. Earnings of its US subsidiary had been hit by difficult market conditions.

create the break-even load factor by about 4 percentage points.

A year ago Braniff reduced its fleet to eight aircraft and cut staff from 2,200 to 1,000. Now it is back to 30 aircraft (all of them leased) and has cash in hand of more than \$50m.

Earlier this week it was announced that the airline is to become a wholly owned subsidiary of Dalfort, itself a subsidiary of the Pritzker family's Hyatt hotel group.

Fare war threatens Braniff recovery

BY MARY FRINGS IN DALLAS

BRANIFF, the Dallas-based US airline, has reported its third consecutive quarterly profit for the period ending October 31. But its future prospects are clouded by an escalating fare war with its main competitors, American Airlines and Delta.

Third-quarter profits of \$4.4m, or 76 cents a share, compare with a loss of \$11.4m, or 93 cents, a year ago. This brings net earnings for the nine months to \$24.6m, or \$2 a share, compared with losses of \$81.9m, or \$8.09, a year ago, when

the airline had been back in business for just six months after its bankruptcy and reorganisation.

Mr Ronald Ridgeway, who took over as Braniff's president in October 1984 and changed the airline's strategy to concentrate on the long-haul, low-fare market, is forecasting a profit for the full financial year ending January 31. This is despite the competitive rate-cutting which is expected to depress fourth-quarter revenues from the October figure of \$67.1m. Revenue for the

first nine months rose from \$170.8m to \$190.5m.

American Airlines and Delta, which had previously ignored Braniff's unrestricted bargain fares because of its limited schedules, this week decided to match them on all routes from Dallas-Fort Worth international airport.

Braniff reported a 68.1 per cent passenger-load factor for the third quarter. Officials said the airline was breaking even at 55 per cent but recent fare reductions would in-

All these Notes have been sold. This announcement appears as a matter of record only.



Crédit Commercial de France

US\$100,000,000 Floating Rate Notes due 1992
with Warrants to acquire by exchange of Notes or by purchase
ECU-denominated 8 3/4% Bonds due 1992
Issue Price of the Notes: 100% • Issue Price of the Warrants: US\$30 per Warrant

Crédit Commercial de France

BankAmerica Capital Markets Group • Bank of Tokyo International Limited
Bankers Trust International Limited • Banque Bruxelles Lambert S.A.
Banque Paribas Capital Markets • Baring Brothers & Co., Limited
Berliner Handels- und Frankfurter Bank • Caisse des Dépôts et Consignations
County Bank Limited • Credit Suisse First Boston Limited
Dominion Securities Pittfield Limited • Dresdner Bank Aktiengesellschaft
Genossenschaftliche Zentralbank AG - Vienna • IBI International Limited
Kidder, Peabody International Limited • Kreditbank International Group
Merrill Lynch Capital Markets • Mitsui Trust Bank (Europe) S.A.
Morgan Guaranty Ltd • Morgan Stanley International
Orion Royal Bank Limited • Salomon Brothers International Limited
Sumitomo Finance International • Union Bank of Switzerland (Securities) Limited

New Issue • October 10, 1985

INTERNATIONAL COMPANIES & FINANCE

West German banks invest in Tokyo

BY JONATHAN CARR IN FRANKFURT

WEST GERMAN banks are gradually moving to set up investment banking operations in Tokyo, despite what they still regard as the insufficient deregulation of Japan's financial markets.

Commerzbank revealed this week that it planned to seek a licence from Japanese authorities to establish such an operation, following hard on the heels of Deutsche Bank.

Dr Walter Seipp, Commerzbank's chief executive, said this would be one of the topics he would discuss

during a visit to Tokyo next week.

A spokesman for Dresdner Bank, the other member of the big three German banks, stressed his bank was also interested in the Japanese investment banking sector.

The German banks have long been pressing for a modification of Japanese banking rules which - in contrast to those in West Germany - insist on a clear division between commercial and investment banking.

In practice, this means that German banks which offer the full ar-

ray of banking services under one roof cannot hold a stake of more than 50 per cent in an investment banking business in Japan.

Recent talks between the German and Japanese governments failed to resolve this, among other issues. As a result, Japanese banks remain barred from the lucrative business of lead-managing D-Mark Eurobond issues, which other foreign banks incorporated in Germany have enjoyed since last May.

Deutsche Bank has announced that it plans to open an investment

banking operation in Tokyo next spring, despite the maintenance of the 50 per cent rule.

The Deutsche is taking on two industrial partners, Siemens and Bayer, in its Hong Kong investment company, simultaneously cutting its own stake to 50 per cent. This company will then set up the Tokyo operation.

Deutsche Bank is known to have taken this indirect road to Tokyo only with reluctance and in the belief that liberalisation of the Japanese markets will come eventually.

Danfoss expects lower earnings

By Hilary Barnes in Copenhagen

PRE-TAX earnings by Danfoss, the temperature-control, hydraulics and electrical equipment group, will be down to about Dkr 300m (\$32.5m) for the year which ended September 30 compared with Dkr 391m in the previous year, the group said in a preliminary report.

The decline in earnings was ascribed primarily to a continued increase in fixed costs, especially for product development and marketing.

Group sales increased by 8 per cent to Dkr 5,100m. This was almost entirely a volume increase, the company said. Investment in building and equipment rose last year to Dkr 330m from Dkr 285m.

A further increase is expected in the current year, the company said. Danfoss is owned by a foundation and is not listed on the Copenhagen Stock Exchange.

Siemens buys remainder of US group

By Terry Dodsworth in New York

SIEMENS, the West German electrical group, has acquired the 12 per cent shareholding it did not already hold in Siemens-Alis, the US electrical and electronic equipment manufacturer owned in collaboration with Alis-Chalmers, the Midwestern tractor company.

The deal, for an undisclosed sum, gives Siemens 100 per cent ownership of Siemens-Alis, which was launched in 1978 when the West German concern took a 20 per cent stake in Alis's electrical group.

Siemens-Alis makes a variety of electrical equipment for the utility and construction industries in 24 plants around the US. Although the company does not disclose profits, it employs about 8,000 people and generated sales in its last fiscal year of about \$700m.

North American quarterly results

Company	Revenue	Net Profit	Net per Share
Alcoa Inc.	1,140m	11m	0.20
Amstar Corp.	1,110m	20.3m	0.20
Arco Chemical Co.	1,110m	20.3m	0.20
Boeing Co.	1,110m	20.3m	0.20
Chrysler Corp.	1,110m	20.3m	0.20
Eastman Kodak Co.	1,110m	20.3m	0.20
Exxon Corp.	1,110m	20.3m	0.20
General Electric Co.	1,110m	20.3m	0.20
IBM Corp.	1,110m	20.3m	0.20
Johnson & Johnson	1,110m	20.3m	0.20
McDonald's Corp.	1,110m	20.3m	0.20
Merck & Co. Inc.	1,110m	20.3m	0.20
Procter & Gamble	1,110m	20.3m	0.20
Rockwell International Corp.	1,110m	20.3m	0.20
Union Carbide Corp.	1,110m	20.3m	0.20
Walt Disney Co.	1,110m	20.3m	0.20
World Bank	1,110m	20.3m	0.20

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for November 27.

U.S. DOLLAR STRAIGHTS	Issued	Bid	Offer	Change	Yield
Amstar 10% 92	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 93	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 94	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 95	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 96	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 97	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 98	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 99	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 00	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 01	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 02	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 03	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 04	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 05	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 06	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 07	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 08	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 09	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 10	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 11	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 12	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 13	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 14	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 15	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 16	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 17	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 18	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 19	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 20	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 21	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 22	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 23	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 24	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 25	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 26	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 27	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 28	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 29	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 30	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 31	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 32	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 33	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 34	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 35	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 36	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 37	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 38	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 39	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 40	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 41	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 42	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 43	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 44	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 45	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 46	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 47	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 48	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 49	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 50	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 51	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 52	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 53	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 54	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 55	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 56	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 57	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 58	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 59	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 60	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 61	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 62	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 63	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 64	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 65	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 66	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 67	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 68	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 69	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 70	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 71	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 72	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 73	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 74	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 75	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 76	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 77	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 78	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 79	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 80	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 81	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 82	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 83	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 84	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 85	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 86	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 87	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 88	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 89	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 90	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 91	100	100 1/2	100 3/4	-0 1/4	10.25
Amstar 10% 92	100	100 1/2	100 3/4	-0 1/4	10.25
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Amstar 10% 24	100	100 1/2	100 3/4	-0 1/4	10.25

Financial Times Thursday November 28 1985

INTERNATIONAL COMPANIES and FINANCE

Japan keeps brakes on insurance industry overseas investment

BY JUREK MARTIN IN TOKYO

THE JAPANESE Ministry of Finance (MoF) is currently disinclined to permit the nation's insurance industry to invest in more foreign securities to offset the recent appreciation of the yen.

MoF rules allow the insurance industry to hold no more than 10 per cent of its portfolio in non-Japanese issues. The industry contends that the near 20 per cent rise in the value of the yen against the dollar in the last two months has effectively reduced the value of its foreign holdings to something like 8 per cent of total portfolios when converted into yen.

The ministry view, according to senior officials, is that the 10 per cent ceiling was imposed years ago for prudential, not currency, reasons. In spite of the progressive surge in capital outflows in the last 20 months (\$50bn alone in the 1984-85 fiscal year) it still sees this factor as valid.

Indeed, the argument runs, the prudential factor may be even more important now that the yen has apparently, in the MoF's opinion, stabilised around ¥200 to the dollar.

The MoF, like the Bank of Japan, contends that "autonomous market forces," not Government intervention or the direction of interest rates, now underpin the value of the Japanese currency. But the authorities here have by no means abandoned their long-held belief that capital outflows, principally into US securities, have the potential to weaken the yen.

The yen was firmer against the dollar in the summer in spite of record capital outflows of some \$8bn a month. Since the Group of Five meeting in late September, it has appreciated dramatically, even though the long-term capital drain has remained substantial—an estimated \$6.5bn in October, and possibly of a similar magnitude in November given Japanese demand for new US Treasury issues.

Nevertheless, in September, the MoF warned Japanese securities institutions that investment in foreign issues should not get out of control. In hindsight, this was clearly part of the co-ordinated Group of Five strategy to increase the value of the yen.

Foreign brokers increase Japanese stock dealings

BY CARLA RAPOPORT IN TOKYO

FOREIGN SECURITIES firms increased their dealings in Japanese stocks by 41 per cent in the year to September, according to leading Japanese brokers.

Total commissions received from clients on dealings in Japanese shares reached ¥22bn (\$110m) in the year. The record total, however, still represents less than 5 per cent of total commissions earned on the Tokyo Stock Exchange.

Jardine Fleming, the Hong Kong based joint venture between Robert Fleming of the UK and Jardine Matheson of Hong Kong, ranked well above the others with commissions worth ¥2.7bn, up 11 per cent. The next largest was Vickers de Costa of the UK, with com-

missions up 3.7 per cent to ¥926m.

Morgan Stanley of the US showed the largest increase in commissions, with fees increasing 10-fold to ¥615m. The US investment bank now ranks third among the foreign securities firms in terms of commissions. Merrill Lynch ranked fourth, with a 45 per cent increase in business to ¥462m.

● The Tokyo Stock Exchange has delayed its decision on taking new members, including its first foreign members, until December. The eagerly awaited decision on 10 new seats had been expected by the end of this month.

It is now expected that the TSE will make its announcement on December 9 or 10.

Gordon Cramb on the timely acquisition of Monsanto Oil BHP builds on its US presence

JUST UNDER a year ago, Broken Hill Proprietary (BHP) the Australian resources group, established a first foothold in the US oil and gas industry with the US\$504m purchase of Energy Reserves Group (ERG) a Kansas-based independent.

The second step—at \$750m it is more of a leap—came this week with the agreement to buy Monsanto Oil. Although BHP remains dwarfed by Texaco and its sister, its stature has been enhanced and the move appears well-timed.

BHP's arrival has come towards the tail-end of the shake-out in the US energy industry, a period when the big players are being forced by both legal and financial requirements to divest assets, while some of the outsiders which have survived into the sector—such as Monsanto, the chemical group currently undergoing a restructuring—are scurrying back to sort out their core businesses.

Monsanto Oil will be merged with ERG, which in July was renamed BHP Petroleum (Americas), to form a group with combined reserves of some 100m barrels of oil and 96bn cubic feet of gas.

For each product, acreage provided by the Monsanto unit will account for around three-quarters of the total. Although BHP's existing properties in the US are relatively more productive, the prices which the Melbourne group has been prepared to pay seem at first glance somewhat high.

In late 1984, the acquisition

figures imply, BHP considered ERG to be worth more than two-thirds what it is now paying for Monsanto Oil—without the latter's North Sea interests, for which the Australians lost the bidding earlier this month to Amerasia.

In part, this may be explained by keenness on Monsanto's part to put into effect its previously stated wish to sell the energy

side. But it also reflects an added value which BHP was seeking for its first acquisition in the sector—operational expertise as an onshore explorer and producer, on the American continent and on a smallish scale.

It believes it has found in ERG skills which it could not easily transplant from Australia. Despite BHP's extensive investments in fields such as the Bass Strait and Timor Sea, the company acknowledges it has underrated the onshore potential of that continent.

Its assessment of ERG thus extended some way beyond flow rates and seismicographical data, and the new parent later went so far as to say: "It was the management team we were after. The reserves, although

nice, were secondary."

At the head of that management team, which will remain the "motive force" behind the enlarged group, is Mr Clark Manding, now president of BHP Petroleum (Americas). He works primarily to "niche strategy," which he defines as an aim to "focus our efforts and expenditures in those basins and trends which our

bringing on board the Houston-based Monsanto Oil with its Gulf of Mexico interests, takes into account both these possibilities at once.

Onshore, the company sees opportunities arising from the merger fever which swept the US oil majors earlier this decade. No company, of course, has incurred the displeasure of a jury so spectacularly as did Texaco last week, though many are believed to be running close to or above the so-called "chargeability limit" for leases held on federal land.

This is in effect a ceiling for the federal acreage on which a company can explore in any one state. Post-merger grace periods are starting to run out, and some of the larger operators may be forced to dispose of prime prospects. Many of these, in turn, would be found in the Rocky Mountain region where Mr Manding's team claims its best expertise lies.

Purchasing Monsanto Oil is expected temporarily to satisfy BHP's appetite for North American energy acquisitions, and work will be concentrated on the exploration programme.

As a force in the US oil industry, BHP may not yet be within striking distance of the biggest companies, despite the optimistic projections from the Sydney brokerage community. But the Monsanto acquisition undeniably promotes its self-proclaimed mission to become Australia's first international oil company.

Rights issue by NZI to fund diversification

By Our Financial Staff

NZI CORPORATION, the Auckland-based insurance group, yesterday announced plans for a one-for-10 rights issue and a private placement of equivalent size, in order to fund its recent diversification into financial services.

It is also to seek a listing on the Tokyo Stock Exchange next year, ahead of which the company plans to offer 40m shares to Japanese investors.

If the NZ\$98m (US\$54.4m) rights and placing are fully taken up, the Tokyo offering could amount to as much as 8.5 per cent of NZI's enlarged capital.

Toshiba group earnings down 19% at mid-way

BY YOKO SHIBATA IN TOKYO

TOSHIBA, the Japanese electricals group, suffered a 19 per cent fall in consolidated net profits to ¥33.93bn (\$169m) in the half year to September, although the parent company and its 38 subsidiaries lifted turnover from ¥1,593bn to ¥1,736bn.

Net profits per share fell from ¥14.48 to ¥11.28, and the earnings drop was blamed on a poor performance by the parent amid the semiconductor recession as well as setbacks in the US and Europe.

"There were some sectors which achieved a good earnings performance, but these failed to offset the negative impact from a fall of semiconductor

sales," Mr Yuichi Yamada, Toshiba vice-president, said yesterday.

Sales of communications and electronic equipment rose only 1 per cent to account for 32 per cent of total turnover. Semiconductor sales alone dropped by 16 per cent.

Demand for office automation equipment and medical electronics remained strong, however. Sales in the heavy apparatus sector rose 10 per cent to account for 28 per cent of total turnover.

Full-year net profits for the group are estimated at ¥66bn, down by 25.7 per cent, although sales are forecast to rise 3.8 per cent to ¥3,470bn.

Downturn for Harrisons Plantations

By Our Financial Staff

HARRISONS Malaysian Plantations, the 30 per cent-owned affiliate of Harrisons and Crosfield of the UK, was adversely affected in the half year to September by narrower margins for palm oil and the general weakness of commodity prices.

Pre-tax profits fell 33.8 per cent to 73.04m ringgit (US\$30.2m), on turnover down 23.2 per cent to 450.57m ringgit.

The company said that, although crop production for the full year was expected to be in line with 1984-85, results would not match the "exceptional" level achieved in the previous period.

NOTICE OF REDEMPTION PEUGEOT S.A.

\$22,500,000 14% Bonds due August 1, 1990

NOTICE IS HEREBY GIVEN that pursuant to Condition 5(c) of the Bonds, Peugeot S.A. (the "Company") has elected to redeem on January 2, 1986 (the "Redemption Date") all of its outstanding 14 per cent Bonds due August 1, 1990 (the "Bonds") at a redemption price of 101 1/2% of the principal amount thereof plus interest accrued to the Redemption Date. On and after the Redemption Date, interest on the Bonds will cease to accrue.

The Bonds should be presented and surrendered to the paying agents as shown on the Bonds on the Redemption Date with all interest coupons maturing subsequent to the said date. Failing which, the face value of any missing unexpired coupons will be deducted from the principal amount due for payment. Any amount so deducted will be paid against surrender of the relative missing coupons, within a period of 5 years from January 2, 1986.

The amount of interest payable per bond will be £58.72.

Peugeot S.A.

November 28, 1985 By: Citibank, N.A. London, Principal Paying Agent (CSSI Dept.) CITIBANK

THE LONG-TERM CREDIT BANK OF JAPAN FINANCE N.V.

U.S. \$60,000,000 Floating Rate Notes Due 1992

For the six months 29th November, 1985 to 30th May, 1986 the Notes will carry an interest rate of 8 1/8% per annum with a coupon amount of U.S.\$420.24.

Bankers Trust Company, London Agent Bank

U.S. \$125,000,000 European American Bancorp (Incorporated in the State of New York, U.S.A.) Floating Rate Notes Due 1992

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the three months from 27th November, 1985 to 27th February, 1986 the Notes will carry an interest rate of 8 1/8% per annum. On 27th February, 1986 interest of U.S.\$209.24 will be due per U.S.\$100,000 Note for Coupon No. 1.

EBC Amro Bank Limited (Agent Bank)

28th November, 1985

CITICORP U.S. \$350,000,000 Subordinated Floating Rate Notes Due November 27, 2035

Notice is hereby given that the rate of interest has been fixed at 8.225% and that the interest payable on the relevant Interest Payment Date December 27, 1985 against Coupon No. 1 in respect of U.S.\$10,000 nominal of the Notes will be US\$68.54.

November 28, 1985 London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

This advertisement complies with the requirements of the Council of The Stock Exchange. It does not constitute an offer of, or invitation to the public to subscribe for or to purchase, any securities. These Notes have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States or to U.S. persons as part of the distribution of the Notes.



The Hongkong and Shanghai Banking Corporation

(Incorporated in Hong Kong with limited liability)

U.S.\$400,000,000

Primary Capital Undated Floating Rate Notes (Second Series)

Issue Price 100 per cent.

The following have agreed to subscribe or procure subscribers for the Notes:

Hongkong Bank Limited

Bank of China
Barclays Merchant Bank Limited
Comptoir d'Escompte de Paris
Fujitsu International Finance Limited
IBJ International Limited
Merrill Lynch International & Co.
Samuel Montagu & Co. Limited
Nippon Credit International (Hong Kong) Limited
Orion Royal Bank Limited
Shearson Lehman Brothers International, Inc.
Sumitomo Trust International Limited
Union Bank of Switzerland (Securities) Limited

Yamaichi International (Europe) Limited

Bank of America International Limited
Bank of Yokohama (Europe) S.A.
Banque Nationale de Paris
Crédit Lyonnais
Daiwa Europe Limited
Generale Bank
KB International (Hong Kong) Limited
Manufacturers Hanover Limited
The Royal Bank of Scotland plc
Sanwa International Limited
Tokai International Limited

Westpac Banking Corporation

Application has been made for the Notes, in bearer form in the denomination of U.S.\$5,000 and U.S.\$100,000, constituting the above here to be admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the Temporary Global Note. Interest will be payable three monthly in arrears in March, June, September and December, commencing in March 1986.

Particulars of the Notes are available in the statistical services of BNP Securities Services Limited. Copies of the listing particulars relating to the Notes may be obtained during usual business hours on any weekday (Sundays and public holidays excepted) from the Company Announcements Office of the Companies Department of The Stock Exchange, Throgmorton Street, London EC2P 2BT, up to and including 22 December, 1985 or during usual business hours on any weekday (Sundays and public holidays excepted) at the addresses shown below up to and including 12th December, 1985.

The Hongkong and Shanghai Banking Corporation, 99 Bankers' Buildings, London EC2P 2LA

Hongkong Bank Limited, 7 Devonshire Square, London EC2M 4HN

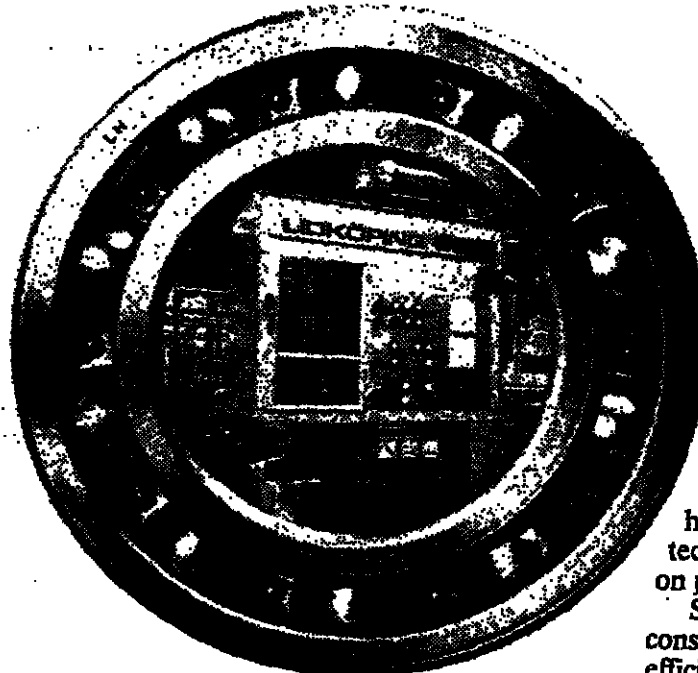
James Capel & Co., Winchester House, 100 Old Broad Street, London EC2N 1BQ (Brokers to the Issue)

Citibank, N.A., 336 Street, London WC2R 1HS

Lloyds Merchant Bank Limited, 40-66 Queen Victoria Street, London EC4P 4EL

Bank of Tokyo International Limited
Banque Bruxelles Lambert S.A.
Chemical Bank International Limited
Dai-ichi Kangyo International Limited
First Interstate Capital Markets Limited
Indosuez Asia (Singapore) Limited
Kidder, Peabody International Limited
The Nikko Securities Co., (Europe) Ltd.
Saitama International (Hong Kong) Limited
Takung International (Asia) Ltd.
Toronto Dominion International Limited

"State-of-the-art profitability"



Italy, and Gothenburg in Sweden—PC 80 production of rolling bearings can be run 24 hours a day, seven days a week, with minimal supervision.

Paying off

This computer-aided production and self-regulating quality control system has so far fulfilled SKF's original plant utilization and productivity aims. It has also helped keep development of manufacturing techniques ahead of industry's rising demands on product quality.

SKF has itself custom-designed and constructed all the PC 80 machines to a high efficiency level and with several bonus spin-off effects.

This ability to adapt new technology to meticulous engineering is paying off in profitability—and the time has arrived for expanding the system, in whole or in part, to other factory lines in the Group. Expanding state-of-the-art profitability, so to speak!

Targeted towards computer-integrated manufacturing, SKF's factory automation concept PC 80 has now covered its first few years of operation.

Presently fully operational at two of the Group's manufacturing centres—Airsca in

Group 9-month profit up by a third.

SKF Group profit for the nine months ending September 1985 climbed 32 per cent to 1,127 million Swedish kronor after financial income and expense, (855 million for the same period in 1984). Group sales rose 12 per cent to 14,700 million (13,171).

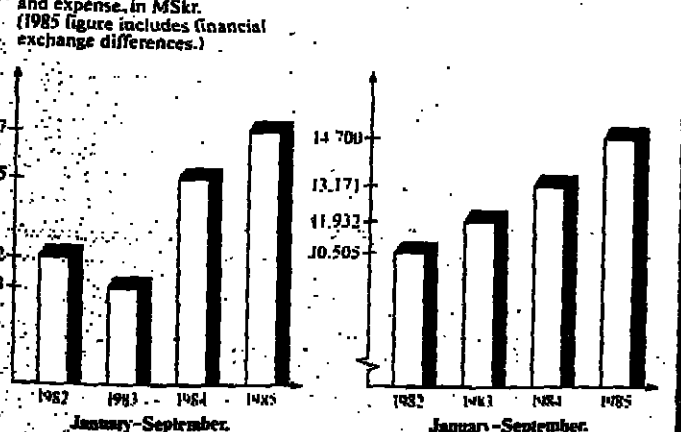
European rolling bearing demand continued to rise, sales increasing by 15 per cent. Turnover in the USA was however lower than in the previous year, largely due to the low industrial growth rate and stiffening import competition in the face of the high US dollar level.

During the third quarter, special steel sales continued to rise at their previous rate, while cutting tool sales decelerated somewhat from the sharp increase shown earlier. Sales of components and component systems improved considerably, helped along by two company acquisitions.

Earnings per Parent Company share, after taxes as per the income statement, were 31.25 kronor (24.40).

Income after financial income and expense, in MSK (1985 figure includes financial exchange differences.)

Sales (MSK)



Aktiebolaget SKF S-41350 GÖTEBORG, Sweden.

SKF

28th November, 1985

UK COMPANY NEWS

Oceonics' £13m defence disposal to Adwest

BY CHARLES SATCHELOR

Oceonics, the marine and defence electronics group which took the unusual step of putting itself up for sale in April, is to sell most of its defence activities to Adwest Group, an engineering company, for £13m cash.

Other Oceonics group companies will, however, repay £2.25m-worth of intra-group loans as part of the deal, reducing the net cost to Adwest to £10.75m.

Oceonics, an early glamour stock of the Unlisted Securities Market but now with a full Stock Exchange listing, has abandoned plans to sell any other major parts of its business.

It will continue its existing electronics activities in the offshore, communications and surveying markets on a reduced scale.

Oceonics' share price was unchanged at 47p yesterday, compared with 140p in April when it first put itself up for

sale. Adwest's shares fell 3p to 214p.

Adwest, a Reading-based company with automotive, electrical engineering and property interests, has agreed to buy three Oceonics companies.

They are Air-Log, which makes electronic test and control equipment; Laser Engineering (Development), which makes weapon transit and launch containers; and MFS, which manufactures radio frequency interference filters.

These companies contributed £1.65m of pre-tax profits and £17.05m of turnover to Oceonics' group totals of £3.02m and £70.4m respectively, in the year ended March 1985. They had combined net tangible assets of £8.67m at that year end.

Adwest intends to run these businesses as a separate defence division, Mr Michael Waller, managing director, said Adwest

was familiar with most of the manufacturing processes in which they were involved.

"We believe we can improve returns by applying our manufacturing expertise and selling their know-how to a wider range of customers in the commercial field," he added.

Adwest has been expanding by means of acquisitions over the past few years but this is its largest purchase. It increased its pre-tax profits to £3.7m in the year ended June 1985 from £3.3m, on turnover which rose from £70.5m to £77m.

Mr Bob Aird, Oceonics' chairman, said: "Very few people could cope with bidding for all of Oceonics because of the diversity of our interests. Those who did approach us did not offer good terms. We gave it (the sale of the entire company) a good try. It could easily have come off."

Dubilier well ahead despite disruption from reorganisation

DESPITE THE effects of investment and restructuring Dubilier, the Oxfordshire-based manufacturer of electronic components and connectors, saw its pre-tax profits rise to £6.57m over the 1984-85 year.

This was an improvement of £1.31m on the figures of the previous year and some £300,000 ahead of City estimates.

Administration expenses were cut sharply from £3.39m to £5.91m.

The final dividend is being lifted from 1.4p to 1.7p, for a net total of from 2.4p to 2.8p per 5p share.

Turnover for the 12 months to September 29 fell by £2.8m to £42.05m — the reduction reflecting disposals during the period. All comparisons have been restated.

The year was affected by divestment and restructuring activities involving Dubilier Components, Flight Connector Corporation, Arco Electronics and Ion Beam Systems.

Greenpar Connectors had a satisfactory year with sales advancing by 21 per cent.

The Greenpar product has been successfully introduced to the US market through Automatic Connector. The directors say relocation of manufacturing operations into a larger adjacent factory is almost complete and the current year will benefit from the resultant productivity improvement.

Automatic Connector also had a good year with a substantial increase in earnings and sales growth of 22 per cent.

In Canada, Edac experienced a disappointing year as a result of the downturn in the US computer market — the company is well positioned to benefit from a market revival.

Beswick, the fuse and circuit protection operation, had a satisfactory year with sales up by 22 per cent due principally to increased sales of new products.

Earnings per share came through 2.7p ahead at 13.6p.

● comment

The fact that Dubilier came in a little above forecasts was not in itself remarkable: a shift to average exchange rates easily accounts for the difference. What was significant was that it managed to achieve this level of growth in a year which saw an unusual degree of disruption from reorganisation. The current year, unburdened by such constraints, should produce a recovery towards the growth rates of years past. All divisions are likely to experience further rises in turnover. Greenpar Connectors' new factory will improve margins. Automatic Connector is seeing a particularly strong start to the year. Edac is picking up signs of an upturn in the PC market and Beswick has sorted out its problems with a new type of fuse. Dubilier has also succeeded in getting its borrowings under control, reducing gearing from a peak of over 60 per cent to 28 per cent at the year end. This points towards at least 27.5m for the current year, putting the shares, up 14p at 180p, on an undemanding prospective P/E ratio of 12 after a 33 per cent tax charge.

Cable & Wireless

Cable and Wireless said yesterday that the first instalment on the forthcoming sale of 146.1m ordinary shares will be 300p per share payable on application. The second instalment to be quantified shortly, will be payable in March 1986.

Redemption Notice

Hamersley Holdings Limited
9½% Debentures Due 1992

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of January 1, 1977 under which the above-described Debentures are issued, Citibank, N.A., as Trustee, has selected for redemption on January 1, 1986, (the "Redemption Date") at the principal amount thereof (the "Redemption Price"), through the operation of the Sinking Fund provided for in the said Indenture, \$400,000 principal amount of Debentures of the said issue of the following distinctive numbers:

COUPON DEBENTURES OF \$1,000 PRINCIPAL AMOUNT OUTSTANDING

3446	3680	6086	11552	13510	15481	16276	21424	24390	27963	30704	33528	35574	37722
388	4628	6296	11284	13664	15498	17029	21562	24244	26928	30128	32808	34611	37428
389	4639	6307	11295	13675	15509	17040	21573	24256	26940	30140	32820	34623	37440
407	4150	6392	11418	13798	15632	17163	21696	24379	27063	30263	32943	34746	37563
621	4178	6421	11446	13826	15660	17191	21724	24407	27107	30263	32943	34746	37563
1204	4276	6458	11484	13864	15698	17229	21762	24445	27145	30307	32987	34790	37607
1382	4378	6482	11522	13902	15736	17267	21800	24483	27183	30345	33025	34828	37645
1386	4382	6486	11526	13906	15740	17271	21804	24487	27187	30387	33067	34870	37687
1915	4413	6521	11573	13953	15787	17318	21851	24534	27234	30434	33114	34914	37734
1396	4417	6525	11577	13957	15791	17322	21855	24538	27238	30438	33118	34918	37738
1398	4421	6529	11581	13961	15795	17326	21859	24542	27242	30442	33122	34922	37742
3995	4493	6582	11632	14012	15846	17376	21906	24592	27292	30492	33172	34972	37792
1418	4546	6635	11685	14065	15899	17429	21959	24645	27345	30545	33225	35025	37845
1424	4552	6641	11691	14071	15905	17435	21965	24651	27351	30551	33231	35031	37851
1426	4554	6643	11693	14073	15907	17437	21967	24653	27353	30553	33233	35033	37853
1428	4556	6645	11695	14075	15909	17439	21969	24655	27355	30555	33235	35035	37855
1430	4558	6647	11697	14077	15911	17441	21971	24657	27357	30557	33237	35037	37857
1432	4560	6649	11699	14079	15913	17443	21973	24659	27359	30559	33239	35039	37859
1434	4562	6651	11701	14081	15915	17445	21975	24661	27361	30561	33241	35041	37861
1436	4564	6653	11703	14083	15917	17447	21977	24663	27363	30563	33243	35043	37863
1438	4566	6655	11705	14085	15919	17449	21979	24665	27365	30565	33245	35045	37865
1440	4568	6657	11707	14087	15921	17451	21981	24667	27367	30567	33247	35047	37867
1442	4570	6659	11709	14089	15923	17453	21983	24669	27369	30569	33249	35049	37869
1444	4572	6661	11711	14091	15925	17455	21985	24671	27371	30571	33251	35051	37871
1446	4574	6663	11713	14093	15927	17457	21987	24673	27373	30573	33253	35053	37873
1448	4576	6665	11715	14095	15929	17459	21989	24675	27375	30575	33255	35055	37875
1450	4578	6667	11717	14097	15931	17461	21991	24677	27377	30577	33257	35057	37877
1452	4580	6669	11719	14099	15933	17463	21993	24679	27379	30579	33259	35059	37879
1454	4582	6671	11721	14101	15935	17465	21995	24681	27381	30581	33261	35061	37881
1456	4584	6673	11723	14103	15937	17467	21997	24683	27383	30583	33263	35063	37883
1458	4586	6675	11725	14105	15939	17469	21999	24685	27385	30585	33265	35065	37885
1460	4588	6677	11727	14107	15941	17471	22001	24687	27387	30587	33267	35067	37887
1462	4590	6679	11729	14109	15943	17473	22003	24689	27389	30589	33269	35069	37889
1464	4592	6681	11731	14111	15945	17475	22005	24691	27391	30591	33271	35071	37891
1466	4594	6683	11733	14113	15947	17477	22007	24693	27393	30593	33273	35073	37893
1468	4596	6685	11735	14115	15949	17479	22009	24695	27395	30595	33275	35075	37895
1470	4598	6687	11737	14117	15951	17481	22011	24697	27397	30597	33277	35077	37897
1472	4600	6689	11739	14119	15953	17483	22013	24699	27399	30599	33279	35079	37899
1474	4602	6691	11741	14121	15955	17485	22015	24701	27401	30601	33281	35081	37901
1476	4604	6693	11743	14123	15957	17487	22017	24703	27403	30603	33283	35083	37903
1478	4606	6695	11745	14125	15959	17489	22019	24705	27405	30605	33285	35085	37905
1480	4608	6697	11747	14127	15961	17491	22021	24707	27407	30607	33287	35087	37907
1482	4610	6699	11749	14129	15963	17493	22023	24709	27409	30609	33289	35089	37909
1484	4612	6701	11751	14131	15965	17495	22025	24711	27411	30611	33291	35091	37911
1486	4614	6703	11753	14133	15967	17497	22027	24713	27413	30613	33293	35093	37913
1488	4616	6705	11755	14135	15969	17499	22029	24715	27415	30615	33295	35095	37915
1490	4618	6707	11757	14137	15971	17501	22031	24717	27417	30617	33297	35097	37917
1492	4620	6709	11759	14139	15973	17503	22033	24719	27419	30619	33299	35099	37919
1494	4622	6711	11761	14141	15975	17505	22035	24721	27421	30621	33301	35101	37921
1496	4624	6713	11763	14143	15977	17507	22037	24723	27423	30623	33303	35103	37923
1498	4626	6715	11765	14145	15979	17509	22039	24725	27425	30625	33305	35105	37925
1500	4628	6717	11767	14147	15981	17511	22041	24727	27427	30627	33307	35107	37927
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1504	4632	6721	11771	14151	15985	17515	22045	24731	27431	30631	33311	35111	37931
1506	4634	6723	11773	14153	15987	17517	22047	24733	27433	30633	33313	35113	37933
1508	4636	6725	11775	14155	15989	17519	22049	24735	27435	30635	33315	35115	37935
1510	4638	6727	11777	14157	15991	17521	22051	24737	27437	30637	33317	35117	37937
1512	4640	6729	11779	14159	15993	17523	22053	24739	27439	30639	33319	35119	37939
1514	4642	6731	11781	14161	15995	17525	22055	24741	27441	30641	33321	35121	37941
1516	4644	6733	11783	14163	15997	17527	22057	24743	27443	30643	33323	35123	37943
1518	4646	6735	11785	14165	15999	17529	22059	24745	27445	30645	33325	35125	37945
1520	4648	6737	11787	14167	16001	17531	22061	24747	27447	30647	33327	35127	37947
1522	4650	6739	11789	14169	16003	17533	22063	24749	27449	30649	33329	35129	37949
1524	4652	6741	11791	14171	16005	17535	22065	24751	27451	30651	33331	35131	37951
1526	4654	6743	11793	14173	16007	17537	22067	24753	27453	30653	33333	35133	37953
1528	4656	6745	11795	14175	16009	17539	22069	24755	27455	30655	33335	35135	37955
1530	4658	6747	11797	14177	16011	17541	22071	24757	27457	30657	33337	35137	37957
1532	4660	6749	11799	14179	16013	17543	22073	24759	27459	30659	33339	35139	37959
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1536	4664	6753	11803	14183	16017	17547	22077	24763	27463	30663	33343	35143	37963
1538	4666	6755	11805	14185	16019	17549	22079	24765	27465	30665	33345	35145	37965
1540	4668	6757	11807	14187	16021	17551	22081	24767	27467	30667	33347	35147	37967
1542	4670	6759	11809	14189	16023	17553	22083	24769	27469	30669	33349	35149	37969
1544	4672	6761	11811	14191	16025	17555	22085	24771	27471	30671	33351	35151	37971
1546	4674	6763	11813	14193	16027	17557	22087	24773	27473	30673	33353	35153	37973
1548	4676	6765	11815	14195	16029	17559	22089	24775	27475	30675	33355	35155	37975
1550	4678	6767	11817	14197	16031	17561	22091	24777	27477	30677	33357	35157	37977
1552	4680	6769	11819	14199	16033	17563	22093	24779	27479	30679	33359	35159	37979
1554	4682	6771	11821	14201	16035	17565	22095	24781	27481	30681	33361	35161	37981
1556	4684	6773	11823	14203	16037	17567	22097	24783	27483	30683	33363	35163	37983
1558	4686	6775	11825	14205	16039	17569	22099	24785	27485	30685	33365	35165	37985
1560	4688	6777	11827	14207	16041	17571	22101	24787	27487	30687	33367	35167	37987
1562	4690	6779	11829	14209	16043	17573	22103	24789	27489	30689	33369	35169	37989
1564	4692	6781	11831	14211	16045	17575	22105	24791	27491	30691	33371	35171	37991
1566	4694	6783	11833	14213	16047	17577	22107	24793	27493	30693	33373	35173	37993
1568	4696	6785	11835	14215	16049	17579	22109	24795	27495	30695	33375	35175	37995
1570	4698	6787	11837	14217	16051	17581	22111	24797	27497	30697	33377	35177	37997
1572	4700	6789	11839	14219	16053	17583	22113	24799	27499	30699	33379		

UK COMPANY NEWS

Brickhouse Dudley looks forward to further progress

IN SPITE of difficulties being experienced by the civil engineering company, the Brickhouse Dudley group has shown an increase in profit from £700,000 to £804,000 in the half year ended September 30 1985. The interim dividend is again 0.85p net.

The directors say that E. W. Aven, the civil engineer, has met difficulties working itself out of some bad contracts, and the new management was set a task "of greater magnitude" than was realised.

However, the situation is improving and the second half, while not redressing the loss, should show a substantially better trend towards profit.

The directors report that the merchant and expert divisions are ahead of target and with good order books, and they are optimistic that the division will show further healthy profit progress through the second half.

In the manufacturing side the

Risca foundry has been re-equipped to provide increased productivity and efficiency. Teething troubles upset the earlier production rhythm, but the required improvement to put the division back on target is evident.

In the half year turnover improved from £18.7m to £19.6m, including exports of £2.3m (£2.09m) and trading profit from £983,000 to £1.1m. Net interest charges were £240,000 (£218,000).

After tax £346,000 (£350,000) the net profit is £313,000 (£418,000) for earnings of 3.35p (£2.67p) per share.

In the year ended March 31 1985 the group made a pre-tax profit of £1.7m and paid a total dividend of 3.45p.

The group makes cast iron and steel products and distributes these, along with a specialist range of pipes and fittings, and provides a specialist service for civil engineers.

Profit of £272,000 for New London

NEW LONDON OIL made a pre-tax profit of £461,000 (£272,015) in the seven months to September 30 1985. The UK-based company formed to back oil and gas development in the US was floated on the Stock Exchange on April 1. It reports oil and gas sales worth \$1.47m. Operating profit is \$210,000 and there is an exchange gain of \$191,000.

The company does not intend to pay an interim dividend as it has started to require its drilling programme. The results were achieved, it says, in spite of the downturn in the US oil industry. Earnings per share were 1.34 cents.

During the period reported, 40 successful development wells were drilled at a cost of \$4.32m and they are all now producing. Four exploration wells and one development well were drilled unsuccessfully at a cost of \$688,000.

The company is optimistic that new reserves will be identified in the second half. Lower than projected oil and gas revenues from World Company operations will affect the company's operating cash surplus for the year. However, development costs will also be lower due to the slowdown in the drilling programme and reduction in drilling costs.

The cash balance is therefore likely to be about the \$4m shown in the prospectus.

Analysts estimate that year-end proven reserves will be maintained at 5m barrels of oil equivalent. Approximately 45 per cent of this will be in the proved producing category, compared with 14 per cent at the time of the flotation.

The company says it is establishing a solid producing reserve base and has sufficient capital and cashflow to fund development and exploration.

Exports boost G & G Kynoch to £0.13m

Continued growth in furnishings and men's jacketing fabrics in North America as well as ladies' fabrics in Europe, has helped G. & G. Kynoch to a record profit of £157,987 in the year to end-August 1985. This is a 23 per cent increase on the previous £128,099.

Turnover rose by 23 per cent from £3,000 to £3,740, with exports accounting for 91 per cent (87 per cent) of total sales. The seasonal order pattern for this woollen cloth manufacturer has started well, the directors say, which gives confidence of further growth in the current year.

They are recommending a 1p (50p) final dividend, which increases the total by 50 per cent to 1.5p (1p). Stated earnings, after tax up from £5,500 to £14,400, are also up 50 per cent (13.1p), and fully diluted at 13.1p.

From an operating profit of £280,389 (£195,087), interest took a higher £154,603 (£104,028). There were extraordinary debits of £40,615 (credits £9,174).

Gartmore American assets fall

NET ASSET value per Gartmore American Securities ordinary share, after deducting prior charges at par, were 135.4p, against 147p on March 31 and 137.2p on September 30 1984.

Net revenue fell 10.5 per cent from £231,603 to £207,235. This was after tax of £117,175 (£123,314).

Gross revenue before charges was £288,005 (£318,005). Earnings per share were down from 1.28p to 1.15p.

It was stated in the accounts for last year that the directors hoped to be able to recommend a total dividend for the year 1985-86 of 1.2p, down from 2p previously and would expect to maintain and increase this gradually over the years.

For the half-year now reported the interim dividend is unchanged at 0.6p.

Compco lifts profit to £305,000

Reflecting the receipt of rental income from the Watford Enterprise Centre, purchased earlier in the year, and lower interest charges, Compco Holdings has lifted its pre-tax income from £202,480 to £304,624 in the half year ended September 25 1985. The company is engaged in property investment and development. Total income rose to £384,287 (£333,897) in the period, with net interest income of £354,404 (£324,504), interest receivable £9,088 (£5,383), and other income £20,785 (£4,000). After tax £125,000 (£94,800) the net profit was £179,624 (£107,590), for earnings of 3.76p (£2.26p) per share.

The company has received approval of its planning application for the development of its property in Hanway Place, London.

Fashion & General

Pre-tax profits of Fashion & General Investment surged from £180,183 to £342,604 over the half year ended September 30 1985 and the interim dividend is being lifted by 4p to 10p net.

The company, an investment holding concern, is a subsidiary of Scottish and Mercantile Investment.

Financial Times Thursday November 28 1985

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1975=100); retail sales value (1980=100); registered unemployment (1985); All seasonally adjusted (1985); Unemployment (1985).

	Indl. prod.	Mfg. output	Eng. order	Retail vol.	Retail value	Unem. %	Vacs.
1984 4th qtr.	102.5	101.3	105	112.7	164.0	3.103	183.9
1985 1st qtr.	106.0	102.7	104	113.3	133.9	3.128	183.6
2nd qtr.	108.3	103.5	108	113.9	141.4	3.174	181.7
3rd qtr.	107.9	103.0	109	112.7	130.2	3.144	183.1
February	105.2	102.3	109	113.9	136.5	3.147	185.1
March	107.1	103.5	109	113.9	142.0	3.176	183.7
April	108.1	103.3	109	113.9	142.0	3.176	183.7
May	108.4	102.7	108	113.3	142.0	3.182	183.4
June	108.3	104.5	116	116.0	141.8	3.175	183.0
July	107.2	102.4	109	115.0	145.4	3.183	182.9
August	107.5	103.4	107	117.5	143.7	3.179	187.2
September	108.1	103.2	114.5	114.5	143.7	3.175	173.6

OUTPUT—By market sector: consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1980=100); housing starts (000s, monthly average); Consumer goods output; Intmd. goods output; Eng. goods output; Metal mfg.; Textile mfg.; etc. etc.

	Consumer goods	Intmd. goods	Eng. goods	Metal mfg.	Textile mfg.	etc.	Housing starts
1984 4th qtr.	102.1	97.4	104.8	100.2	109.5	99.3	162
1985 1st qtr.	102.5	98.6	106.2	100.0	106.0	98.1	133
2nd qtr.	102.7	102.1	108.3	103.1	111.0	99.0	128
3rd qtr.	102.3	103.5	112.4	104.4	119.6	99.0	18.6
February	102.8	102.3	112.9	103.5	115.2	101.9	16.6
March	103.0	103.9	110.4	104.0	118.0	99.0	17.9
April	101.9	103.1	113.4	104.0	120.0	98.0	15.9
May	101.3	103.4	114.3	104.0	121.0	101.0	17.5
June	103.5	104.5	115.4	105.0	121.0	101.0	18.4
July	101.7	101.9	112.2	102.0	121.0	103.0	15.5
August	103.5	103.0	111.8	104.0	121.0	103.0	18.4
September	103.1	103.4	114.6	104.0	117.0	103.0	18.4

EXTERNAL TRADE—Indices of export and import volume (1980=100); value balance; current balance (\$m); oil balance (\$m); terms of trade (1980=100); excluding services; Export volume balance; Import volume balance; Current balance; Terms of trade; Resv. volume balance; etc.

	Export volume	Import volume	Current balance	Terms of trade	Resv. volume
1984 4th qtr.	119.7	128.1	-1.313	+424	+1,468
1985 1st qtr.	120.5	128.5	-1.243	-535	+1,862
2nd qtr.	120.6	128.0	-1.222	+1,183	+2,368
3rd qtr.	118.0	123.1	-1.180	+2,589	+2,942
February	123.6	127.5	-241	-12	+675
March	119.6	124.8	-259	-210	+687
April	121.8	120.2	+259	+210	+687
May	121.7	121.0	+252	+721	+838
June	118.4	126.9	-216	+252	+843
July	117.0	123.0	-237	+323	+863
August	119.2	123.1	-239	+323	+863
September	114.6	124.7	-230	+170	+644
October	119.1	125.7	-236	+400	+760

FINANCIAL—Money supply M0, M1 and sterling M2, bank advances in sterling to the private sector (three months' growth at annual rate); building societies' net inflow; HP, new credit; all seasonally adjusted. Clearing Bank base rate (end period).

	M0 %	M1 %	M2 %	Advances %	HP %	New credit %	Base rate %
1984 4th qtr.	9.6	24.3	15.4	16.9	2.492	2,945	9.63
1985 1st qtr.	2.2	0.7	9.1	19.2	1,511	3,146	12.59
2nd qtr.	5.1	32.4	20.4	19.2	1,523	3,064	12.59
3rd qtr.	3.5	18.4	11.6	17.5	1,771	3,380	11.50
February	3.1	1.0	4.6	17.3	474	1,013	14.00
March	1.3	1.2	8.2	16.0	214	985	13.50
April	5.4	22.2	18.8	19.5	507	1,061	12.63
May	4.2	33.2	18.4	17.7	615	1,042	12.63
June	5.7	44.6	25.1	20.2	401	961	12.50
July	4.4	10.1	8.3	16.8	636	1,129	11.50
August	2.4	22.9	14.4	21.8	824	1,128	11.50
September	1.1	5.2	12.3	14.1	597	1,125	11.50
October	1.5	24.9	19.4	18.7	756	1,125	11.50

INFLATION—Indices of earnings (Jan 1980=100); basic materials and fuels, wholesale prices of manufactured products (1980=100); retail prices and food prices (1974=100); FT commodity index (July 1982=100); trade weighted value of sterling (1975=100).

	Earnings	Basic mats.	Wholesale	RPI	Foodst.	FT commodity	Strg.
1984 4th qtr.	164.1	140.1	134.3	388.3	326.8	288.64	74.1
1985 1st qtr.	165.4	146.2	136.6	382.9	332.8	295.22	72.0
2nd qtr.	170.3	138.5	130.1	382.9	332.8	295.12	74.9
3rd qtr.	153.3	140.1	137.3	385.5	335.5	251.12	82.2
February	164.6	147.6	136.6	382.7	332.5	295.73	71.3
March	168.1	145.5	137.5	386.1	335.4	295.22	73.3
April	169.4	140.8	139.2	373.9	338.8	295.08	78.0
May	168.4	138.5	139.5	373.9	338.8	279.28	78.7
June	171.9	138.7	139.6	376.4	340.1	279.13	79.9
July	173.7	135.9	139.9	375.7	335.3	295.51	83.6
August	173.4	132.8	140.1	378.7	335.3	254.34	81.6
September	176.0	132.8	140.4	376.5	335.8	251.12	81.4
October	171.1	140.8	137.1	377.1	335.5	249.46	80.4

* Not seasonally adjusted.

Unigate

Among other things, we've just delivered a 33% increase in half-year profits.

A clear strategy and excellent management at all levels underlie Unigate's trend to strong long-term growth.



Our results for the half-year to 30th September, 1985, show pre-tax profits of £34.4m (up 33%), earnings per share of 10.0p (up 37%) and dividend of 3.45p (up 15%).

The Group's cash flow continues to be very strong, so that our net debt has fallen to £77.7m, about half what it was a year ago. As a result, interest costs are well down to £6.5m from £9.5m last half-year.

This performance reflects the disposal of our last major underperforming asset, Bowyers, our clear commitment to a well-understood Group strategy, and excellent and stable management in the operating divisions.

Dairy Interests operating profits are up 39%, reflecting the considerable investment of recent years and strong product development, with further gains in market share for St. Ivel "Gold" and the St. Ivel "Shape" range in particular, and increasing sales of low fat milks.

Meat Interests nearly doubled operating profit. All companies are now performing well, with Malton Bacon Factory moving ahead strongly, and the poultry businesses of Turners Turkeys and J. P. Wood doing well.

Wincanton's markets remain highly competitive, although the Motor Group

FINANCIAL HIGHLIGHTS

	Half Year ended 30 September 1985 (unaudited) £m	Half Year ended 30 September 1984 (unaudited) £m	Year ended 31 March 1985 £m
Operating Profit by activity:			
Dairy Interests	24.0	17.3	37.9
Meat Interests	4.1	2.1	3.6
Wincanton	4.5	4.7	8.3
Giltspur	2.6	4.5	10.0
International	5.0	5.4	16.3
Other Activities	(0.9)	0.4	0.9
	39.3	34.4	77.0
Related companies	1.6	1.0	2.7
Finance charges	(6.5)	(9.5)	(16.1)
PROFIT BEFORE TAX	34.4	25.9	63.6
EARNINGS PER SHARE	10.0p	7.3p	18.3p
DIVIDEND PER SHARE	3.45p	3.0p	8.2p

has made a good recovery following limited rationalization, and Wincanton Transport is enjoying a better year. The recent acquisition of Arlington Motor Holdings will broaden the range of Wincanton's motor business, including Wincanton Contracts, which continues its rapid expansion.

Unigate

FOOD · TRANSPORT · INDUSTRIAL SERVICES

Giltspur has made a slow start in U.K. distribution services and U.S. exhibition activities, offset by strong performances in engineering and U.K. exhibitions and packaging.

International's results are also mixed, with a good year at Casa Bonita being offset by reduced profits in Australia, and, despite higher volumes, lower margins in the U.S. cheese companies.

Unigate is now well-positioned in its three main business sectors: food, transport and specialised industrial services. We are committed to optimise our use of

assets and returns from them, and to a policy of deploying surplus cash in appropriate expansion and reinvestment projects within our existing divisional framework.

We believe our prospects for the future are very promising.

JOHN CLEMENT
Chairman and Chief Executive

If you would like a copy of the 1985 Interim report, please write to:

Company Secretary, Unigate PLC,
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TECHNOLOGY

Guy de Jonquieres looks at a novel attempt to enable companies to chart their course during times of change

Activity map to stay ahead in the race

"WHAT is my business?" is a question asked with increasing frequency by senior managers in any company which both depends for its competitiveness on the efficient use of information and is confronted by rapid technological change.

That description embraces an ever wider range of companies. It is particularly true in the service industries, where the emergence of powerful electronic information systems combining computing and telecommunications is eroding barriers and producing a confusing between previously separate activities.

One example is the upheavals in the City of London, where impending deregulation is spurring the development of electronic trading networks and conglomerate mergers between different types of financial institution. Another, in manufacturing, is the diversification into high-technology of General Motors through its recent acquisition of Electronic Data Systems and Hughes Aircraft.

This blurring of boundaries can be disorientating for industry analysts and for the companies themselves, particularly

if they are reacting to changes rather than controlling them. How can you know where you're going if you're not sure where you're starting from?

The "information business map" published by the Harvard University Program on Information Resources Policy, is an attempt to provide some answers. Since 1980 it has set out to chart the activities of companies and organisations in the information business, broadly defined, and to relate them to those of competitors and the market.

The program has 115, mostly American, sponsors. They include American Telephone and Telegraph, International Business Machines, the New York Times, the Communications Workers of America Union and the Central Intelligence Agency. European participants include Sweden's L. M. Ericsson and France's Direction Generale des Telecommunications.

Mr John McLaughlin, the program's executive director, said: "We provide a service to all those people by identifying their differences."

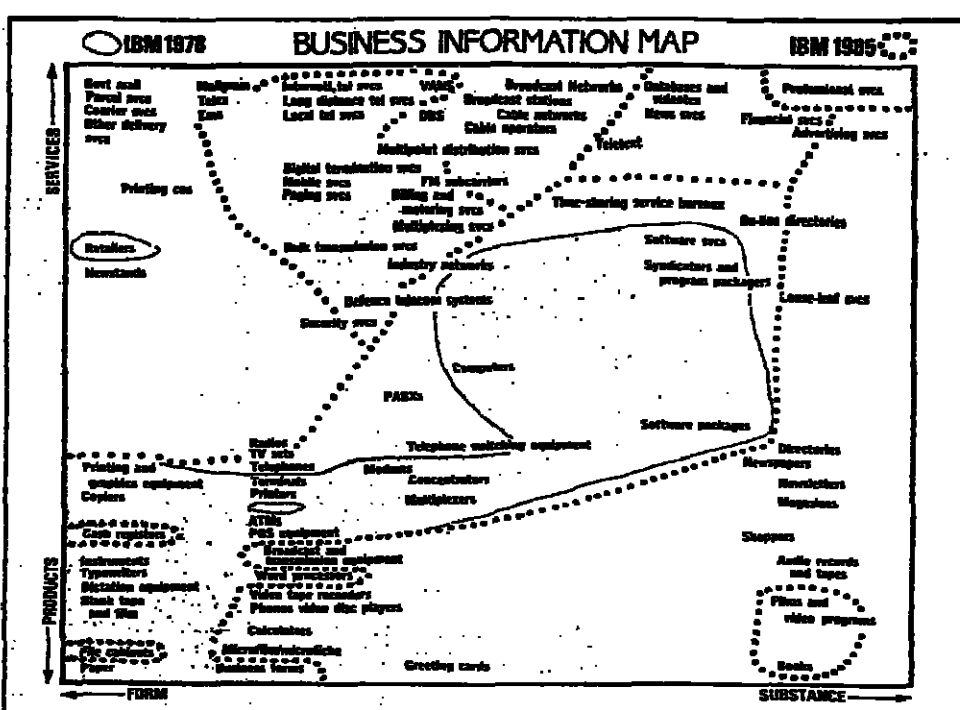
"The primary thing the map is good for is getting people to think about where they are in

the business and who else is in it."

The map has been used as a strategic planning tool by AT & T and some regional US telephone companies to help them cope with the dramatic upheavals in their businesses triggered by the break-up of the Bell telephone system and deregulation. IBM also used it while fighting a 14-year anti-trust case brought by the US Government.

Mr James Ellis, head of strategic planning at Southwestern Bell, a large US regional telephone company, said: "The map has some very practical applications. He says Southwestern uses it mostly to evaluate marketing strategies and to pinpoint new areas of business development."

The map identifies 80 different categories of information product and service. These are plotted on two axes: vertically with services at the top and products at the bottom; and horizontally ranging from "form" (information handling) on the left to "substance" (information generation) on the right. A line is drawn round those areas where a company is



A map showing IBM's areas of activity compared with those of seven years ago

involved to create a profile of its business. The map illustrates vividly, for instance, how Xerox has failed, despite considerable efforts, to position itself to become a rival to AT & T and IBM in office automation. While the business profiles of the two latter companies cover large solid portions of the map, Xerox's operations show up as a

few small islands. The nature and position of the business categories tend to change over time. The "information business" in 1979 featured only 12 categories, mostly at the outer edges of the map. In today's much more crowded map, many more categories are bunched nearer the centre, reflecting the trend towards complex electronic

systems. Inevitably, the choice of categories is somewhat subjective. It is near-impossible, after all, to distinguish exactly between electronic typewriters and word processors or, in certain cases, between products and services. Microchips are excluded altogether because they are common to so many of the categories.

In its present form the map has other shortcomings, too. There is no way for the user to judge the relative sizes of the different business categories or markets which appear on it. Nor does it attempt to measure and compare companies' competitive strength in each category. IBM's position in computers looks just the same as that of its smallest competitor.

Mr McLaughlin would like to remedy these weaknesses and has been experimenting with attempts to give the map a "third dimension" by including more numbers. A major obstacle, however, is the lack of consistent and accurate statistical information needed. Companies, market research firms and government agencies all classify such information differently.

Ironically, the map is compiled using methods which long pre-date the "electronic information age." The program has access to Lexis, the on-line database service but many of the data on which it is based are laboriously extracted from company reports and newspaper clippings. These are then collated manually and the different maps are drawn on paper.

Mr McLaughlin hopes to computerise the process eventually. But a recent attempt to do so using a specialised computer graphics system suggests that technology has still to catch up with the programme's needs. The machine, he says, was just too slow for the job.

Infra-red 'sniffer' to beat bombers

A DEVICE for detecting small quantities of explosives could help airport security officers combat the growing menace from hijackers.

The hardware, produced under a \$1m contract to the US Federal Aviation Administration, was the subject of tests at Boston's Logan Airport during the summer. In the wake of the recent hijack of an Egyptian aircraft, in which 60 people were killed, and other similar events of the past few months, the FAA is keen to introduce such devices as an essential part of security checks.

If further trials prove successful, airport administrations around the world could take up the technique, thinks Mr John Hatzopoulos, vice-president of Thermedics, a company in Woburn, Massachusetts which

is working on the hardware. He says the market for such detectors could be worth about \$20m a year within a few years.

To detect bombs, security officers around the world rely largely on dogs trained to react to the characteristic smell of nitrogen compounds (nitroglycerine for instance) contained in explosives. The Thermedics device works on a similar principle in that it detects, using a technique borrowed from chemical analysis, the quantities of these compounds carried in vapour.

The hardware, based on an instrument called the thermal energy analyser Thermedics developed for chemistry laboratories, can detect concentrations of the materials of about one part in a hundred thousand billion.

In the analyser, vapour from the bomb passes into a device called a pyrolyser which, operating at a temperature of 850 deg C to 900 deg C, cleaves the nitrogen-containing compounds into a mixture of gases.

Specifically, the device produces nitro (NO2) or nitrosyl (NO) radicals in a gaseous form from compounds of the sort found in explosives which contain these chemical groups.

Further decomposition leaves just the nitrosyl radical, which is drawn into another chamber where it reacts with ozone, forming nitrogen dioxide in what is called an electronically excited state. As the nitrogen dioxide decays back into its "ground" state, it emits a shaft of infra-red radiation at the characteristic wavelength of

0.6 microns. Measuring this radiation indicates the amount of explosive in the original sample.

Under the FAA contract, Thermedics has to build its system into a form that can be used easily in airports. For instance, it has to construct the sensor in such a way that the hardware can be made to "sniff" out for explosives that may be buried inside luggage and other containers.

As a further stage of the contract, the Massachusetts company may be asked to build an experimental installation that could be used in airport check-in lounges in a routine fashion. A set of hardware based on the Thermedics system in a check-in lounge would cost about \$100,000.

Building jobs for shuttle crew

ASTRONAUTS on a US space shuttle flight at the weekend are due to experiment in building structures in orbit using techniques borrowed from children's construction kits.

The six men and one woman aboard Atlantis—one of the fleet of four space shuttles—that lifted off from Cape Canaveral yesterday will try out a variety of methods to map together components loaded in the vehicle's cargo bay.

The experiments are part of a series of trials organised by the National Aeronautics and Space Administration to prepare astronauts for the task of building large structures in space, possibly big communica-

tions satellites or manned orbiting bases.

In tomorrow's exercises, the space workers will attempt to build a 45 ft high tower from the cargo bay. In this experiment, called Access (Assembly Concept for Construction of Erectable Space Structures), the astronauts will build their version of a space-age high-rise structure from 93 aluminium struts that clamp together.

In the second experiment, Esse (Experimental Assembly of Structures in Extravehicular Activity), the astronauts will build a structure that looks like an inverted pyramid 12 ft high.

In the work, the spacefarers

will attempt construction techniques they have already tried out in ground experiments in water baths to simulate the low gravity of space. While some of the astronauts are busy erecting the structures, their colleagues will capture the best techniques for posterity on video film.

Other highlights of the week-long shuttle mission include the launch of three communications satellites—for Mexico, Australia and the RCA communications company—and tests of hardware of turn out new materials under weightlessness of hardware to turn out operations, 3M and McDonnell Douglas.

PETER MARSH

British Rail selected Husky to save energy

Find out why on Channel 4 (055) 668881



Disk drive launched by Rodime

RODIME OF Glenrothes, Scotland, bright star in Britain's electronic armament, seems set for further success with its newly announced 51-in Winchester disk drive. The designs have come from the company's Boca Raton subsidiary in Florida.

Known as the RO 400, the drive is half the height of the previous models, has a data access time of about 30 milliseconds (thousandths of a second) and consumes relatively little power. Its size and low power make it particularly suitable for portable computers.

Model RO 410 can store 85 megabytes while the RO 430 has a capacity of 170 megabytes. A megabyte is equivalent to about 30 pages of the Financial Times, priced solid.

Rodime claims that in their respective classes, these machines offer twice the capacity of other available "half-height" units. Evaluation models will be available in the first quarter of next year.

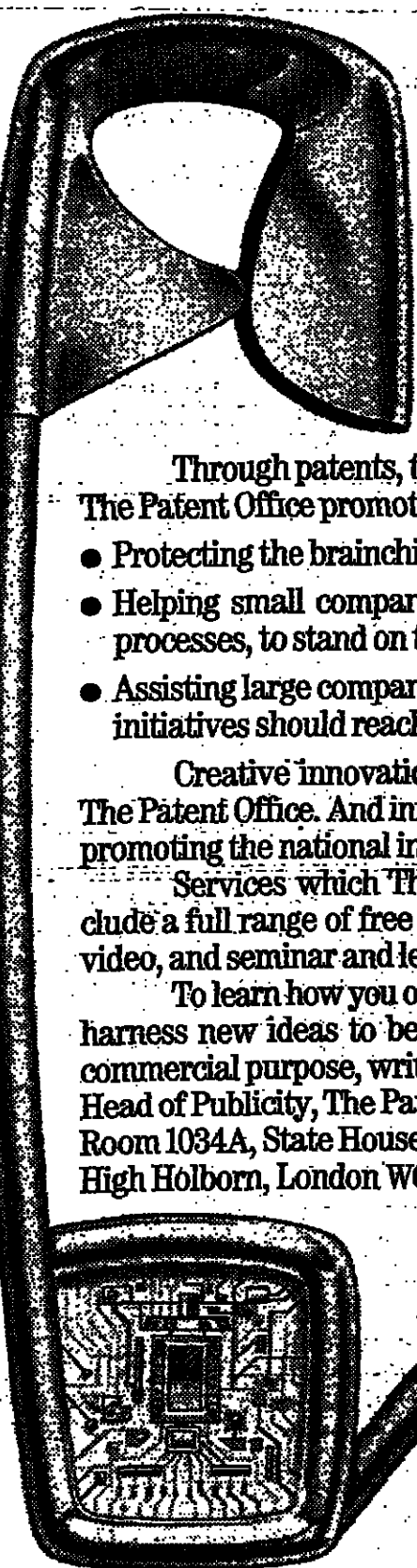
Founded in 1980, Rodime reported sales of \$75m (£53m) and net profit of \$9m for the nine-month period ending June 30 1985.

Fire resistant

A COMPANY in Waltham Abbey, Essex, is selling a form of synthetic sponge for furnishing and covers which extinguishes itself when ignited.

New Metals and Chemicals says the silicone sponge, Peasgen, gives off little smoke and no toxic material in a fire. The material is sold in rolls up to 3 ft long and 1 in thick.

The company says the substance could be useful in furnishings which their manufacturers want to make fire-resistant. In 1983, 140 people died in Britain as a result of household fires involving materials in soft coverings.



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FINANCIAL TIMES CONFERENCES

This year the Financial Times' World Banking conference will be presented in a new format. The first day will be devoted to a high level survey of major issues facing the financial community and the second and third days will be topical seminars on the subjects of Political Risk and Countertrade. Participants will be able to attend any one day or a combination of two or three days.

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10 December 1985

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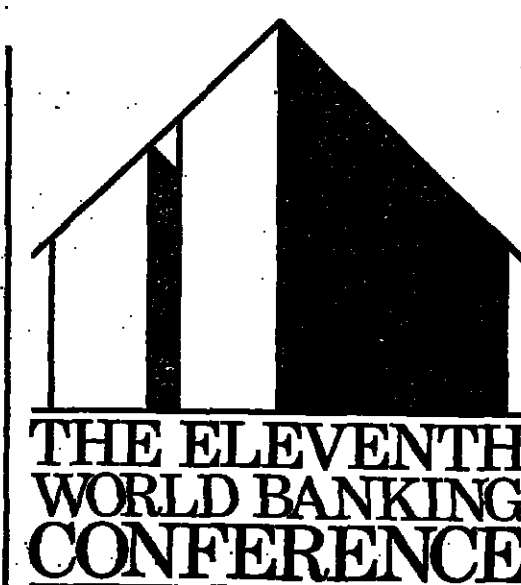
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This expansion requires us to recruit a Fund Manager to join our International Fund Management team.

The person appointed will have had at least 2 years involvement in the analysis of companies in the Far East, in particular Japan, together preferably with some Fund Management experience. We are looking for individual qualities of initiative and enthusiasm as the job requires active participation from an early stage in the day-to-day management of funds exceeding £25m.

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As part of a multi-national organisation, our client enjoys both profitable autonomy plus the benefit and support derived through a close interface with their parent company in the U.S.A. Currently experiencing an impressive increase in market share in a highly competitive and volatile industry, they are determined to maintain their position as innovators through progressive business development. As a result the following outstanding opportunity has arisen for a person keen to develop their financial skills within an organisation which can offer many career openings.

Business Analyst

This is a creative finance position which will stretch your intellect to the full. Working closely with the Engineering & Design function, you will assume responsibility for the financial analysis and profitability assessment of specific product lines, including budgeting, capital expenditure, R&D and manufacturing costs etc. Qualified to degree level in a numerate discipline, and with sound computerised tools knowledge, you must be able to demonstrate proven analytical experience plus strong interpersonal skills gained at project management level within a related industry.

Situated in central Hertfordshire, the company offers an excellent range of benefits including relocation assistance to an area which provides first-class recreational facilities in a rural location within easy access of London.

Please write with full C.V. to Sue Skidmore, Manager, The Recruitment Link, 508 Elder House, Elder Gate, Central Milton Keynes, MK9 1LL. Tel: 0508 660232.

Project Finance

Cable and Wireless is a worldwide organisation supplying telecommunications services and facilities in more than sixty countries. Our Group Head Office, located in Central London, is looking for an energetic Project Finance Executive to support our Group's asset financing team in co-ordinating and arranging finance for major capital intensive projects.

As a considerable amount of work will entail liaison with other departments in the Group, as well as banks, credit and aid agencies, government departments, customers and group suppliers, you will need well developed administrative and communication skills.

If you have at least 18 months relevant experience, including a knowledge of project evaluation techniques, the basic workings of various governments' aid programmes, and preferably possess a suitable finance or banking qualification, we would like to hear from you.

A salary package is offered commensurate with the level and responsibility of this position.

Please write, quoting Ref R/488F to, Recruitment Manager, Cable and Wireless plc, Mercury House, Theobalds Rd, London WC1X 8RX - or telephone for an application form on 01-405 4980 (24 hours).

Cable and Wireless
Helps the world communicate

Finance Analyst



We are a major international company engaged in the full range of petroleum activities in the UK. We currently seek a Finance Analyst to work within our Finance/Treasury department based in Knightsbridge.

You will be involved in most aspects of the department's activities especially assisting with leasing and financing negotiations including bid analysis, and administration. Other duties will include analysis of pension fund performance.

You should be between 23-28 years of age and have a degree or professional qualification in a relevant discipline together with related work experience. Knowledge of personal computers would be an advantage.

A salary commensurate with age, experience and qualifications will be offered along with benefits associated with any large organisation.

Please write giving full career details to:

Ms. A. Ellison,
Personnel Officer, Recruitment,
Texaco Limited, 1 Knightsbridge Green,
London SW1X 7QJ.

We are an equal opportunity employer.

MERCHANT BANK DIRECTOR

With outstanding entrepreneurial ability

A unique opportunity has arisen in a small highly conservative but fast expanding British Merchant Bank for a key executive with a proven record of successful enterprise. The principal areas of activity include property lending, treasury and foreign currency trading, and strategic investment in companies with growth potential. At the same time, diversification into other allied financial fields is being actively considered.

The candidate must be highly self motivated, capable of demonstrating a track record of introducing new business and ideas and will have built up extensive contacts with counterparts in the financial community.

Candidates are likely to be attracted by this unique opportunity of joining a small and highly professional team of experts at a senior level. A remuneration package will be designed to attract the applicant who feels able to play a key role in contributing to the further expansion of the Bank's activities.

Please write in strictest confidence to our solicitors Macfarlanes, 10 Norwich Street, London EC4A 1BD, under reference: VT.

CAPITAL MARKETS

BOND SALESPERSON/MANAGERS

An "AAA" rated institution seeks a senior individual with several years experience in the convertible sales area. Whilst the initial "brief" is to maintain and improve the company's stance in the convertible market, there will be a certain amount of emphasis on building and consolidating the current team. Therefore the successful individual will have management experience as well as an impressive record in sales and product innovation.

FINANCIAL FUTURES - SALES

Our client requires an aggressive individual with two to three years sales experience in the financial futures market. The company concerned are amongst the leaders in this area and this position is an addition to an already successful team. Potential applicants should note that the emphasis is on "distribution" rather than "servicing" and therefore compensation will be geared to results. The position offers the potential for an individual to be at the forefront of this market and to expand on an already impressive track record.

Individuals interested in the above positions should contact:

STEPHEN DOPSON ON 01-400 1211 (OFFICE HOURS)
OR 01-472 3288 (EVENINGS)

FTB Recruitment (London) Limited
Telephone: 01-600 1211

Investment Specialists

£10,000 £100,000

As investment recruitment specialists since 1976 our longstanding clients include a wide range of reputable Stockbroking and Institutional names. Due to current activity and developments they are keen to talk to individuals of high calibre, at all levels, in such areas as:

Research

High demand from brokers for analysts at all levels and certain teams - particularly Consumer, Oil, Electricals, Financials, Europe and Japan. Institutions still seek those with experience of U.K. or Japan.

Sales

Any sales experience, be it in U.K., Europe, U.S. or Japan is sought plus specialists in Chemicals, Oil, Consumer, Gifts, LIFE and Options people in high demand - as are Market Makers.

Management

Fund managers in the mid to senior levels, especially with U.K. pension fund experience, for brokers and institutions. Also specialists in Europe and Japan. Many openings on private clients.

Other

Corporate Finance Executives, Economists and Unit Trust or Pension Fund Managers.

Whether you are actively looking or would simply like to be kept informed, contact: Fiona Stephens, Anthony Innes, Simon Kennedy, Martin Armstrong, Emma Weir.

Stephens Associates

Investment Search & Selection Consultants

44 Carter Lane, London EC4V 5BE. 01-236 7307

Representative Associates in New York and Tokyo

International Appointments

OIL COMPANY MANAGING DIRECTOR

We are a multinational group active in the petroleum sector as well as banking and shipping.

We are looking for an experienced corporate officer to manage our oil operation.

The ideal candidate should be conversant in crude oil supply and refining; have an extensive experience in refined products marketing and should know how to manage people.

He will be responsible for:

- * the management and administration of our refineries in Europe and two other locations;
- * the expansion of an active crude oil trading and processing division;
- * the expansion of wholly-owned product marketing networks in conjunction with the company's refining program.

We offer an attractive salary and benefits commensurate with qualifications and performance.

Please write in confidence to the Personnel Manager, under cipher V 18-118492, PUBLICITAS, CH 1211 Geneva 3.

Financial Controller Kenya

One of the best known UK Insurance Groups seeks a commercially minded qualified accountant aged c.30/40 to be responsible for all aspects of financial control and management reporting for its Kenyan subsidiary.

Working closely with the Managing Director and the Board, you will be expected to make a significant contribution to increased profitability and corporate development by further improving financial and operational systems and closely monitoring the business. You will also maintain the usual reporting link to the U.K. Holding Company.

Applicants must have strong personal skills

and proven commercial experience, preferably gained overseas and in the financial sector.

After a short period in the London Head Office, the posting to Nairobi will be on a two year renewable contract. Thereafter prospects within the Group are outstanding.

A tax efficient remuneration package (UK equivalent from c.£20,000 + benefits) will be negotiated and will include free housing, staff, car and usual local benefits.

Please write with a full C.V. and daytime telephone number to David Tod BSc FCA quoting ref. D/347/KF.

Lloyd Management

125 High Holborn London WC1V 6DA Selection Consultants 01-405 3499

CORPORATE PLANNING MANAGER

not less than £25,000

To help maintain the momentum and growth that has made us one of the top British companies in earnings growth, we are looking for a Corporate Planning Manager to work at the Group Head Office.

Applicants will have to be able to demonstrate that they have successfully operated at this level, either in a similar position in industry or in Merchant Banking. He or she will ideally have a legal or accounting background and will have at least two years' relevant experience.

Personal qualities of commitment, commerciality and the ability to perform under pressure are essential. Compensation will recognise experience and performance generously.

Applications should be in writing enclosing C.V. and sent to:

M. J. M. Bishop, Planning Director
DOMINION INTERNATIONAL GROUP PLC
Dominion House, 49 Parkside, Wimbledon
London SW19 5NB

PARIS BROKERS "Agents de Change"
is looking for

ENGLISH or AMERICAN REPRESENTATIVE

Already representing foreign Institutional Investors.

In order to promote and develop the Paris stock and bond market with such Institutional investors.

Send propositions to our Recruiting Agency

RECOR 37 rue d'Amsterdam
75008 Paris

INTERNATIONAL APPOINTMENTS APPEAR EVERY THURSDAY

Rate £37.00 per single column centimetre
(Plus V.A.T.)

AUDIT PARTNER DESIGNATE HONG KONG

Our client, a long established and well known local audit firm in Hong Kong, requires an experienced professional to complement the existing partnership. An early partnership is envisaged for the successful candidate who will share responsibility for existing clients and develop new business. Chartered accountants, in their thirties, should possess:

- Several years post qualification experience, latterly at manager position.
- Knowledge and experience of computerised accounting systems and EDP audit procedures.
- Maturity and tact to maintain relationship with multinational clients and staff.
- The ability to work independently, display initiative and have strong leadership qualities.

An attractive remuneration package is offered, including bonuses, medical and housing assistance, reflecting the importance of this senior and challenging career position. Interviews will take place in London in late December and applications, in strict confidence, enclosing chronological career and salary history should be sent to:-

Kirby & Co
Management Consultants
Box 5, Wellington House
66-67 Wellington Street
Leeds
U.K.

EL - AJOU HOLDING (SAUDI ARABIA)

To support its expansion program EL - Ajou Holding has the following openings in Riyadh, Saudi Arabia:

1. Foreign exchange dealer, BA Fin., min. 10 years FX dealing experience in reputable Financial Firms. English language a must, Arabic an advantage.
 2. Dealer in bonds, commodities, real estate (international, local), BA Fin., min 10 years experience in a similar position, English language a must, Arabic an advantage.
 3. Consultant in Finance and Investment on an international scale, MBA Fin., min. 10 years experience in a similar position with reputable financial firms. English and Arabic a must.
- Advantageous compensation package commensurate with experience.

Experience in Kingdom preferred.

• Please send C.V. with recent photograph to:
P.O.Box 3614 - Riyadh 11481 - Saudi Arabia.

International Appointments

Opportunities in Hong Kong

Electronic Banking

HongkongBank is an industry leader in the use of EDP systems for providing electronic services to both corporate and consumer customers.

New services, introduced in Hong Kong in 1985, utilise main-frame applications, database and many makes of PC to deliver advanced treasury management facilities direct to corporate clients. These systems are to be expanded rapidly, through a private Global Data Network, into many of the 55 countries in which the Bank operates.

EDP PROJECT MANAGER

c. £30,000 tax paid + expatriate benefits

An EDP Project Manager is required who will:

- design and develop electronic banking products from within the Bank's Technical Services division
- manage a growing team of graduate DP professionals
- liaise with end-users and senior banking personnel on product development strategies

The successful candidate, ideally a graduate in his early thirties, will have experience of successful DP systems development in a banking or other financial institution. Familiarity with PCs, international telecommunications and corporate treasury management techniques would be advantageous.

TELECOMMUNICATIONS PROJECT OFFICER

c. £24,000 tax paid + expatriate benefits

A Project Officer is sought to join a small team responsible for the implementation of the group's sophisticated Global Data Network, who will:

- supervise installation, support and expansion of the network
- negotiate with telecommunications authorities and vendors
- liaise with banking personnel
- provide rapid technical assistance across the network

The successful candidate must possess a sound background in digital and analogue telecommunications methods. Previous experience within the international communications and networking environment, preferably with a FTI, vendor, large financial institution or similar, is essential. Practical knowledge of the hardware and software techniques of packet switching is vital, as is experience in the implementation and control of a multi-national network.

The appointment should appeal to candidates around 30 years of age with career development potential. The job may entail extensive travel, sometimes at short notice.

Employment will be based in Hong Kong, initially on a two-year contract. If mutually agreeable this can be converted to permanent terms, offering excellent career prospects. Generous expatriate benefits include end-of-contract gratuity, free fully furnished accommodation, six weeks annual leave in lieu of domicile, children's education allowance and medical expenses.

Applications with full curriculum vitae, telephone number and recent photograph should be submitted by 5 December 1985 to:

International Recruitment Officer,
The Hongkong Bank Group,
99 Bishopsgate,
London EC2P 2LA
Tel: 01-639 2366 ext. 2922

HongkongBank

The Hongkong and Shanghai Banking Corporation

ABU DHABI NATIONAL OIL COMPANY

- ★ HEAD, COMPUTER AUDIT
- ★ SENIOR INTERNAL AUDITOR (COMPUTER)
- ★ INTERNAL AUDITOR (COMPUTER)

The Abu Dhabi National Oil Company (ADNOC) controls and co-ordinates the operations of both onshore and offshore oil and gas exploration and production and associated Petrochemical Industries in Abu Dhabi.

We are seeking to appoint 3 experienced AUDITORS to join our recently re-organised Headquarters Finance Directorate based in Abu Dhabi City to contribute to the enhancement and development of the audit function within the ADNOC Group of Companies.

The Computer Audit Department performs independent appraisals of data centre operations, individual applications and data security and control throughout the ADNOC Group of Companies; either independently or in conjunction with financial or management audits.

All candidates should have a degree in Accounting, Computer Science or equivalent discipline, and preferably a recognised professional Accounting qualification. Proficiency in both written and spoken English and highly developed inter-personal skills are essential for this multinational working environment. Knowledge of Arabic is an advantage.

We offer competitive tax-free salaries plus a full range of expatriate benefits including free accommodation and utilities, subsidised school fees, air fares and generous paid annual leave. Interested candidates are invited to forward their detailed applications, together with photocopies of their education and experience certificates, within three weeks from the date hereof, to:

THE HUMAN RESOURCES DIVISION MANAGER
PERSONNEL DIRECTORATE
ABU DHABI NATIONAL OIL COMPANY (ADNOC)
PO BOX 898
ABU DHABI - U.A.E.

Financial Accountant

Hamburg

Attractive Salary Package

A German company, which has recently become part of an American multi-national with a reputation as a world leader in specialist heavy engineering, seeks a young accountant to join their operation in Hamburg.

The company's primary areas of business are in international steel and steel product trading as well as international construction. It employs over 1300 staff worldwide and has a turnover in excess of DM2 billion. The ideal candidate will be responsible for the financial and management reporting of the overseas subsidiaries and will report to and liaise with the Overseas Controller. They will also be able to demonstrate the ability to supervise

a team of 2-3 people and be willing to roll their sleeves up and get the job done. Aged between 28 and 32, the company seeks someone holding an accounting qualification and a minimum of 3 years commercial or professional experience. This, coupled with experience of US accounting and reporting standards, are pre-requisites for this job. Knowledge of the German language is desirable but not essential. Interested applicants should contact James Dick on 01-831 0431 or write to Michael Page International, 39-41 Parker Street, London WC2B 5LH, quoting reference 1105.

Michael Page International
Recruitment Consultants
London Brussels New York Sydney
A member of the Addison Page PLC group

Senior Economist Montserrat

Reporting to the Permanent Secretary Development, the Senior Economist will be responsible for the operation of the Economic Services Division, which will involve a wide range of duties including project appraisal, negotiating aid and advising the government on economic and social policy.

Additional tasks will include the annual review of the development plan, as well as monitoring and evaluating its progress in conjunction with the relevant Ministries/Departments. The collection, collation, analysis and publication of statistical statistics also forms part of the role.

Candidates should be British Citizens, aged 30-45, with a Masters Degree in Economics and at least seven years' experience as an economist.

The appointment is on contract to the Government of Montserrat for a period of two years. Local salary is in the range EC\$22,000 to EC\$35,000 pa, plus a tax free supplement, payable by ODA, in the range \$390 to \$14,422 pa. A terminal gratuity of 80% of local salary is also payable on satisfactory completion of contract. Other benefits will include free passages, children's education allowances and subsidised accommodation.

Exchange Rate as at 11th November 1985 - £100 = 385 EC Dollars.

For full details and application form, please apply by 10 December 1985 to: ODA/CE/PJ, stating post concerned, and giving details of age, qualifications and experience to: Appointments Office, Overseas Development Administration, Room 361, Abchurch Lane, E.C.4, London, E.C.4, E.C.4, E.C.4.

OVERSEAS DEVELOPMENT
Britain helping nations to help themselves

JUNIOR DEALER LUXEMBOURG

We are a small European bank established in Luxembourg in 1973 and owned by blue chip Saudi and Belgian shareholders.

Candidates will probably be in their early to mid twenties and have some experience of trading in Euro-deposit markets. Knowledge of spot and forward markets will also be an advantage.

An attractive remuneration package will be paid to the right individual.

Please send applications, enclosing full C.V., to
INTERNATIONAL TRADE and INVESTMENT BANK S.A.
22-24 Boulevard Royal
P.O. Box 320, Luxembourg
Grand-Duchy of Luxembourg
or telephone
Martin Rijkhoff on (010-352) 26201

Treasurer/FX Manager Scandinavia

Our client is recognised as one of Europe's leading commercial banks and one of the largest in the world. They will be opening a Scandinavian subsidiary in early 1986, for which they wish to recruit a Treasurer/Foreign Exchange Manager.

Probably aged 28-35, you must have sound experience in spot, money market and new products. A knowledge of French and a Scandinavian language would be an advantage.

A competitive salary and benefits package are offered. Interviews will take place in London.

To apply please send a comprehensive C.V. to Mr A. Rekeles, Moxon Dolphin & Kerby Ltd., 178-202 Great Portland Street, London W1N 5TB. Please quote Ref. FT/4342.

MOXON DOLPHIN & KERBY LTD
EXECUTIVE SEARCH & SELECTION

SENIOR BANKING POSITIONS

Applications are invited from suitably qualified candidates for the following positions in a young dynamic bank in NIGERIA:

- (1) Deputy General Manager
- (2) Senior Manager—Lending Policy and Control Department
- (3) Manager—International Banking Department

QUALIFICATIONS

- (1) Deputy General Manager

Candidates should have a minimum of 15 years' combined banking and business administration experience, 10 years of which must have been spent in very senior multi-functional management positions in commercial and/or merchant banking. Candidates must have strong Europe/USA banking relationships and experience. A relevant honours degree or its professional equivalent is required. A post-graduate qualification is an advantage.

- (2) Senior Manager—Lending Policy and Control Department

Candidates should have a minimum of 12 years' banking experience, eight years of which must have been in senior lending policy and commitment control functions including the structuring and management of security documents. A relevant honours degree or its professional equivalent is required. A post-graduate qualification is an advantage.

- (3) Manager—International Banking Department

Candidates should have a minimum of 10 years' banking experience, six of which must have been spent in senior positions involving documentary credits, exchange control, foreign accounts and correspondent banking. Effective international banking relationships and experience are necessary. An honours degree or its professional equivalent is required.

SALARIES AND BENEFITS

In line with market competition in Nigeria.

METHOD OF APPLICATION

Candidates should submit detailed curriculum vitae in quadruplicate. Present position and salary plus four recent passport pictures must be included in an envelope marked "CONFIDENTIAL". All applications will be treated in the strictest confidence and should reach the advertiser not later than 21 days from the date of this publication.

The General Manager
P.M.B 12826
Lagos



APICORP
الشركة العربية للاستثمارات البترولية
ARAB PETROLEUM INVESTMENTS CORPORATION

APICORP is an Inter-Arab Corporation established by the member states of OPEC to finance and invest in petroleum sector projects. Total assets are around \$900 million. The Corporation based in Al-Khobar - Eastern Province, Saudi Arabia - would like to make the following appointment:

FUNDING MANAGER

Our client's Treasury Division is concerned with the following activities:

- * Ensuring the proper funding of the Corporation's substantial asset portfolio;
- * Managing a sizeable securities portfolio;
- * Managing the Corporation's foreign exchange position.

The Funding Manager will be responsible for the first of these activities. He will be expected to handle all aspects of liability management and advise on asset management. In addition he will play an important role in advising on banking relationships.

Candidates, probably in their mid-thirties, will be seasoned international bankers or treasury officers and should possess the following:

- * Considerable experience in short and medium term funding.
- * Sound knowledge of interbank deposit dealing, interest rate swaps and hedging techniques.

* A good background in foreign exchange and medium term funding instruments would be an advantage.

The successful candidate will join highly qualified and experienced colleagues of different nationalities.

Appointment will be for an initial 2 year contract, renewable. In addition to the tax free salary, there is a comprehensive benefits package which includes free fully furnished air conditioned family accommodation, transportation and education allowances, medicare, relocation expenses and contributory pension scheme.

If you are interested in this challenging opportunity, please send a full Curriculum Vitae in confidence to:

Robert Watsham
Jonathan Wren International Ltd,
170 Bishopsgate London EC2M 4LX,
Tel: 01-623 1266,
Telex: 8954673 WRENCO.

Jonathan Wren International Ltd
Banking Consultants

PARIS-BASED BROKERAGE FIRM

Active on U.S. and Canadian markets seeks self-motivated institutional stockbroker to work from Paris office to service and expand its European-wide clientele in 8 countries, including UK. Send handwritten letter to Box 40198, Financial Times, 10 Cannon Street, London EC4P 4BY.

EMPLOYMENT CONDITIONS ABROAD LIMITED

An international association of employers providing confidential information to its member companies relating to employment of expatriates and nationals worldwide. Anchor House 75 Britton Street London SW2 3TY Tel: 01-351 7151

Appointments Wanted

INTERNATIONAL TRADE

Finance specialist available for position w/service group of trading house. NY area. Write Box A9199, Financial Times, 10 Cannon Street, London EC4P 4BY.

Accountancy Appointments

The Stock Exchange



Director of Finance and Administration

The Council of The Stock Exchange wishes to appoint a successor to the present Director of Finance and Audit who retires in 1986.

The Director is a member of the Executive Board, reports to the Chief Executive and has functional responsibility to the Property and Finance Committee of the Council. The Stock Exchange has current annual costs and revenues of about £60 million and employs some 1700 people.

This senior and important position demands the ability to manage and implement financial policies, in particular relative to major development projects; to provide and coordinate systems of financial planning, audit, accounting and reporting; to control substantial property portfolios and services; and to direct the work of the Personnel and Management Services Departments. A staff of 300 is engaged in these activities.

The successful candidate is likely to be a Chartered Accountant aged 40-50 with broad experience at board level in a professional or commercial field, and with proven ability, personal authority and presence.

A remuneration and benefits package is envisaged which is likely to be of interest to those earning in excess of £40,000.

Please write in strict confidence with full career details to:

Jeffrey Knight, Chief Executive,
The Stock Exchange,
Old Broad Street, London EC2N 1HP.

ACCOUNTANCY APPOINTMENTS APPEAR EVERY THURSDAY

For Further Details

Ring

Louise Hunter

on

01-248 4864

Gerrard & National

Financial accountant

London, c£23,000+benefits



GERRARD & NATIONAL is one of the City's largest Discount Houses. The continued expansion of the Group coupled with its involvement in the forthcoming changes in financial markets have created the need for an additional Financial Accountant. Part of a small central accounting and administration team, you will be responsible to the Board and report directly to the Group Accountant. You will have a broad range of financial accounting duties which will include particular responsibility in assisting with the implementation of the Group's accounting function on a new mainframe computer system and with the development of accounting records and controls for a newly established gift edged market making subsidiary. A chartered accountant, probably aged in your late 20's with two or three years' post qualification experience either in the profession or commerce, you will ideally have relevant experience of the international banking, broking or financial services sectors. Previous involvement with mainframe based accounting systems is essential. Personally you will be confident, outgoing and able to relate easily to those at the highest levels in the financial and business community. Resumes including a daytime telephone number to Torrance Smith, Executive Selection Division, Ref.S424.

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management consultants

10 Bouverie Street
London EC4Y 8AX

International Capital Markets

Chartered Accountant - City

to £20,000 + early review + first class banking benefits

Sumitomo Finance International is the fast growing capital markets subsidiary of The Sumitomo Bank, Limited, one of the world's leading banks and a member of the Sumitomo group of companies. A prominent eurobond securities house founded in 1973, it is active in all sectors of the international capital market, providing a broad range of investment banking and corporate financial advisory services.

A rare opportunity has arisen for a graduate Chartered Accountant to assume immediate control of the financial accounting and management information function at Assistant Manager level. Reporting to an Executive Director, the role is widely drawn and carries responsibility for a small support staff.

Candidates aged 26-28, should have gained at least 2 years' post qualification experience in a leading international or national practice. Strong organisational skills and an outgoing personality allied to a desire to develop a career in merchant banking are key requirements for this position.

Prospects for promotion are exceptional, with the opportunity to assume broader administrative responsibilities within 2-3 years.

Interested applicants should contact Charles Austin on 01-831 2000 or write to him, enclosing a comprehensive C.V., quoting ref. L2061, at 39/41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney
A member of the Addison Page PLC group

MAJOR NEW VENTURE Financial Accountant Age: 24-28

£18,000 + mortgage + bonus

Our Client is a new company, a subsidiary of a leading American Investment Bank, which has been established with strong capital backing to operate in the Home Loans market.

To complete their new and entrepreneurial management team, they now seek an ambitious young accountant to handle a varied, high-profile role in close liaison with the Controller and the Operations Director. Responsibilities will include the Internal Management Reporting and Cash Management, therefore previous Treasury experience, at whatever level, is desirable.

Candidates should be Chartered Accountants and should preferably have previous Finance Sector experience. The successful applicant will be self-motivated and will respond well to pressure. Prospects are excellent within a company which will soon be a leader in this competitive market.

For further information please write, enclosing career details, or telephone SUSAN FIRTH

FIRTH ROSS MARTIN ASSOCIATES, WARDGATE HOUSE, 59A LONDON WALL, LONDON EC2M 5TP. TELEPHONE 01-625 2441

Firth Ross Martin

Financial & Professional Selection Consultants

Appointments Wanted

FCCA

Former partner in major international accounting firm has recently taken early retirement. Based for past 23 years in South America, has fluent spoken and written Spanish. Seeks position (not necessarily financially oriented) in Spain or Portugal from early 1986.

Tel: (01) 870 2340

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Please write Box A.9106, Financial Times, 10 Cannon Street, London, EC4A 3DF.

Financial Control

a highly visible and creative role

c£20,000 + mortgage etc

London

This is a significant development position in a substantial central division servicing the rapidly changing and demanding MIS requirements of one of the largest and most influential financial groups.

The scale of the division's operations utilising the most advanced technology and with a £multi-million annual expenditure budget calls for the most sophisticated financial control. The emphasis is therefore on the enhancement of financial awareness providing information and guidance to both its management and that of users throughout the group on the

evaluation and substantiation of its services.

Aged late 20s/early 30s, applicants should be qualified accountants with wide ranging experience including the use and development of reporting systems and an innovative approach, keen to take ideas and projects from conception to completion.

Success in this challenging role will lead to further widespread opportunities within the group.

Contact David Todd, BSc FCA
on 01-405 3499
quoting ref: D/350/BF.

Lloyd
Management

125, High Holborn London WC1V 6QA Selection Consultants 01-405 3499

MANAGEMENT ACCOUNTANT

Qatar c. £22,000 tax free

* Our principal, a British based multi national, requires a Management Accountant to assign a small team responsible for operating budgets and other financial forecasts and monitoring of performance.

* The ideal candidate will be qualified, e.g. ACMA, aged 25-35 with a background in industry or commerce and, with recent experience in the use of PCs for analysis of financial data.

* A prime function is liaison with all departmental heads and therefore personality is of key importance.

* In addition to the tax free salary indicated, other excellent fringe benefits include free furnished accommodation and non-contributory medical scheme.

* The initial contract is for 2 years with annual leave.

* Please telephone Valerie Fido or write to her at the address below quoting reference PAS. 104/FT.

Ashbrittle Limited

Secretarial Appointments Division, Abbeyfield House, 105-107, Darnley Lane, Putney, London SW15 2NU, England. Tel. Putney 848 (STD 0707) 42604.

Recruitment Consultants - UK & Overseas.

LEWIS appointments Ltd.

We have been instructed by our client to recruit a CHARTERED ACCOUNTANT

The individual concerned will be aged 30+, and of a dynamic, self motivated nature. It is also a requirement of the applicant that they must have been involved in all areas of international financial activity.

This position carries excellent prospects and a very attractive remuneration package. Please reply with full C.V. to: LEWIS APPOINTMENTS, 10 Belmont Street, Aberdeen.

CHARTERED ACCOUNTANTS

£15,000 - £20,000 + CAR

If you are young, qualified and looking for a new career, we're here to help you. With a wide variety of excellent positions in merchant banks, the service sector and a diversity of other blue chip companies, we are ideally placed to fill your job requirements. Our service is personal, professional and completely confidential. We may have just what you've been looking for so why not ring us today for an appointment or simply send us your C.V.?

THE PERSONAL SERVICE

ACCOUNTANCY ASSOCIATES LIMITED

incorporating Accountancy Recruitment
5 VIGO STREET LONDON W1K 1AH TELEPHONE 01-439 3387 TELEX 27788

UNITED FINANCE AND INVESTMENTS (LONDON) LTD require a FINANCIAL ACCOUNTANT

Candidates should have at least 4 years post qualification experience gained in a commercial environment.

Be able to demonstrate a comprehensive knowledge of financial accountancy, computerised accounting system and corporate tax, with ability to apply this acquired knowledge and experience in problem solving.

Please phone Mr R. Safieddine for an appointment on 01-499 8204

Audit Opportunities

The Thomas Cook Group Limited, a wholly-owned subsidiary of the Midland Bank, is the world's largest travel services organisation engaged in the issue of travellers cheques, wholesale banknote dealing and the provision and sale of travel products.

These career opportunities with the Internal Audit Department in Peterborough are high profile positions, responsible for undertaking financial and operational audits of Thomas Cook activities worldwide.

Audit Manager

To £15,500pa + Car

Reporting to the Chief Internal Auditor, you will be responsible for planning, managing and executing major financial services audits and for delivering your findings to senior management.

Aged 26-32 you should hold a recognised accounting qualification and have at least two years' post-qualification experience.

Senior Auditor

To £14,000pa

To assist an Audit Manager on larger assignments and be solely responsible for the execution of smaller audits on both

travel and financial services products. You should be a newly or recently qualified accountant.

Both these positions demand sound analytical and reporting skills, together with self-motivation, imagination and a pragmatic approach to problem solving. Applications will also be considered from those with other professional qualifications who have relevant experience in the travel or financial services sectors.

While the overseas travel content for both positions varies, we estimate about 25% of your time will be spent overseas.

We are based within easy reach of Peterborough's city centre and of the attractive villages in the surrounding countryside. The area offers low cost housing, excellent leisure and shopping facilities—all just 50 minutes from London.

Please send your CV with details of your current salary to Mrs Morag C Lloyd, Personnel Officer, Group Central Services, The Thomas Cook Group Limited, PO Box 36, Thorpe Wood, Peterborough PE3 6SB.

An Equal Opportunity Employer.

Thomas
Cook

AUTHORISED UNIT TRUSTS & INSURANCES

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OPTIONS

Yaffa-Sanderson Mgmt. Ltd.			
PO Box 1256, Hamilton, Bermuda			
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UK and Bonn differ on tin wrangle

BY PETER RIDDELL AND STEFAN WAGSTYL

THE BRITISH and West German Governments met in London before yesterday's British-German summit. In Brussels, the EEC commodities committee, made up of senior civil servants from member countries, was meeting late last night to discuss the month-old crisis. They were expected to consider suggestions for a common position from the European Commission. Any proposals are due to be further debated at an ambassadorial level on Friday at a meeting of permanent representatives to the EEC.

The British Government has been pressing its allies for the last three weeks to follow its lead in promising to pay the tin council's debts, concentrating on West Germany as the largest tin consumer in the European Community. So far, there has been little sign that British efforts have paid off.

The 10 EEC countries all belong to the tin council, a price pact between 22 tin producing and consuming countries which ran out of money to support prices on October 24.

LONDON MARKETS

COFFEE futures prices bounced back yesterday following Tuesday's decline. The January position ended the day off the day's high but still \$27 up on balance at \$1,867.50 a tonne. Concern about prospects for Brazil's drought-hurt crop remained the main feature, though there were further reports of rain in the country's coffee belt.

INDICES

FINANCIAL TIMES
Nov 27 Nov. 26 Mth Ago Year Ago
1953 1952 1951 1950
(Base: July 1 1952 = 100)
1707.8 1714.6 1701.5 1876.5
(Base: September 18 1951 = 100)
DOW JONES
Nov. 27 Nov. 26 Mth Ago Year Ago
1953 1952 1951 1950
Spot 120.84 120.60 119.43 128.43
Fut. 121.95 121.68 119.43 128.43
(Base: December 31 1951 = 100)

* Not available due to suspension of tin on LME.

MAIN PRICE CHANGES

In tonnes unless otherwise stated.

Nov. 27 + or -
Mth Ago
Nov. 26 + or -
Mth Ago
Nov. 25 + or -
Mth Ago
Nov. 24 + or -
Mth Ago
Nov. 23 + or -
Mth Ago
Nov. 22 + or -
Mth Ago
Nov. 21 + or -
Mth Ago
Nov. 20 + or -
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Mth Ago
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Nov. 11 + or -
Mth Ago
Nov. 10 + or -
Mth Ago
Nov. 9 + or -
Mth Ago
Nov. 8 + or -
Mth Ago
Nov. 7 + or -
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Nov. 6 + or -
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Nov. 5 + or -
Mth Ago
Nov. 4 + or -
Mth Ago
Nov. 3 + or -
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Nov. 2 + or -
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Nov. 1 + or -
Mth Ago

NEW YORK

ALUMINIUM 40,000 lb. cents/lb.
Nov. 27 Nov. 26 Nov. 25 Nov. 24 Nov. 23 Nov. 22 Nov. 21 Nov. 20 Nov. 19 Nov. 18 Nov. 17 Nov. 16 Nov. 15 Nov. 14 Nov. 13 Nov. 12 Nov. 11 Nov. 10 Nov. 9 Nov. 8 Nov. 7 Nov. 6 Nov. 5 Nov. 4 Nov. 3 Nov. 2 Nov. 1

CHICAGO

LIVE CATTLE 40,000 lb. cents/lb.
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COFFEE

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US MARKETS

PRECIOUS METALS came under pressure in response to under pressure ahead of first notice day along with price weakness in the energy complex, reports Heindol Commodities. Copper firmed after early losses as sterling recovered and attracted arbitrage buying. Aluminium weakened on scattered trade selling. Sugar recovered as fresh speculative interest emerged amid uncertainty over Cuban crop prospects.

ORANGE JUICE 15,000 lb. cents/lb.				
	Nov. 27	Nov. 26	Nov. 25	Nov. 24
Jan	112.85	113.25	113.70	113.40
Feb	114.00	114.40	114.80	114.50
Mar	114.50	114.90	115.30	115.00
Apr	115.00	115.40	115.80	115.50
May	115.50	115.90	116.30	116.00
Jun	116.00	116.40	116.80	116.50
Jul	116.50	116.90	117.30	117.00
Aug	117.00	117.40	117.80	117.50
Sep	117.50	117.90	118.30	118.00
Oct	118.00	118.40	118.80	118.50
Nov	118.50	118.90	119.30	119.00
Dec	119.00	119.40	119.80	119.50

PLATINUM 5000 troy oz. cents/troy oz.				
	Nov. 27	Nov. 26	Nov. 25	Nov. 24
Dec	343.4	342.0	340.0	339.1
Jan	344.4	343.0	341.0	340.1
Feb	345.4	344.0	342.0	341.1
Mar	346.4	345.0	343.0	342.1
Apr	347.4	346.0	344.0	343.1
May	348.4	347.0	345.0	344.1
Jun	349.4	348.0	346.0	345.1
Jul	350.4	349.0	347.0	346.1
Aug	351.4	350.0	348.0	347.1
Sep	352.4	351.0	349.0	348.1
Oct	353.4	352.0	350.0	349.1
Nov	354.4	353.0	351.0	350.1
Dec	355.4	354.0	352.0	351.1

SILVER 5000 troy oz. cents/troy oz.				
	Nov. 27	Nov. 26	Nov. 25	Nov. 24
Dec	609.5	622.0	607.0	624.5
Jan	612.0	624.5	609.5	627.0
Feb	614.5	627.0	612.0	629.5
Mar	617.0	629.5	614.5	632.0
Apr	619.5	632.0	617.0	634.5
May	622.0	634.5	619.5	637.0
Jun	624.5	637.0	622.0	639.5
Jul	627.0	639.5	624.5	642.0
Aug	629.5	642.0	627.0	644.5
Sep	632.0	644.5	629.5	647.0
Oct	634.5	647.0	632.0	649.5
Nov	637.0	649.5	634.5	652.0
Dec	639.5	652.0	637.0	654.5

SUGAR WORLD "11" 112,000 lb. cents/lb.				
	Nov. 27	Nov. 26	Nov. 25	Nov. 24
Jan	5.44	5.45	5.46	5.47
Feb	5.45	5.46	5.47	5.48
Mar	5.46	5.47	5.48	5.49
Apr	5.47	5.48	5.49	5.50
May	5.48	5.49	5.50	5.51
Jun	5.49	5.50	5.51	5.52
Jul	5.50	5.51	5.52	5.53
Aug	5.51	5.52	5.53	5.54
Sep	5.52	5.53	5.54	5.55
Oct	5.53	5.54	5.55	5.56
Nov	5.54	5.55	5.56	5.57
Dec	5.55	5.56	5.57	5.58

LIVE CATTLE 40,000 lb. cents/lb.				
	Nov. 27	Nov. 26	Nov. 25	Nov. 24
Dec	64.52	64.70	64.37	64.52
Jan	64.70	64.88	64.55	64.70
Feb	64.88	65.06	64.73	64.88
Mar	65.06	65.24	64.91	65.06
Apr	65.24	65.42	65.09	65.24
May	65.42	65.60	65.27	65.42
Jun	65.60	65.78	65.45	65.60
Jul	65.78	65.96	65.63	65.78
Aug	65.96	66.14	65.81	65.96
Sep	66.14	66.32	66.00	66.14
Oct	66.32	66.50	66.17	66.32
Nov	66.50	66.68	66.35	66.50
Dec	66.68	66.86	66.53	66.68

LIVE HOGS 36,000 lb. cents/lb.				
	Nov. 27	Nov. 26	Nov. 25	Nov. 24
Dec	42.20	42.40	42.00	42.20
Jan	42.40	42.60	42.20	42.40
Feb	42.60	42.80	42.40	42.60
Mar	42.80	43.00	42.60	42.80
Apr	43.00	43.20	42.80	43.00

Financial Times Thursday November 28 1985

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar hits 2½-year low

The dollar maintained a weaker trend in quiet foreign exchange trading. The US trade deficit of \$11.45bn in October, compared with a record \$15.55bn in September, was better than expected, but failed to have any beneficial impact as far as the dollar was concerned. Attention remained fixed on recent signs of sluggish growth in the US economy, including Tuesday's figure on durable goods orders, but market volumes were limited ahead of today's Thanksgiving Day holiday in the US and as the end of the month approached. Dealers were reluctant to run positions through the US holiday period, but this did not appear to increase demand for the dollar, while the failure of the trade figures to encourage the weaker trend.

The dollar fell to its lowest level against the D-mark since July 1 1983, at DM 2.5420, compared with DM 2.5400 on Tuesday. It also declined to Ffr 7.7450 from Ffr 7.7750 and to Sfr 2.09 from Sfr 2.10, but was unchanged at ¥201. On Bank of England figures the dollar's index was unchanged at 128.7.

STERLING — Trading range against the dollar in 1985 is 2.4510 to 2.5420. October average

£ IN NEW YORK

Nov. 27	Prev. close
Spot	1.7370/1.7375
1 month	1.7370/1.7375
3 months	1.7370/1.7375
6 months	1.7370/1.7375
12 months	1.7370/1.7375

Forward premiums and discounts apply to the U.S. dollar.

against the dollar in 1985 is 1.4740 to 1.6225. October average 1.4217. Exchange rate index rose 0.4 to 80.7, after trading very steadily between 80.5 and 80.7 throughout.

Sterling had a slightly nervous undertone, showing small mixed changes, but continuing to advance against the dollar.

The pound gained 35 points to 31,473.1474, the highest closing level since March 1984. It also

2.6443. Exchange rate index

128.7, against 121.5 six months ago.

The D-mark was slightly stronger against the dollar, and the fixing level for the US currency in Frankfurt was the lowest since March 14 1984. The Bundesbank did not intervene when the dollar was fixed at DM 2.5495, compared with DM 2.5689 previously. This was the tenth consecutive fixing session that the German central bank did not intervene, but Mr Helmut Schlesinger, vice president of the Bundesbank, strongly rejected criticism from the US about the role played by Germany since the Group of Five agreement on September 22. In a speech in West Berlin Mr Schlesinger said the Bundesbank may have intervened on a smaller scale than some of its critics in the agreement, but he believed it had been just as effective. He and Mr Gerhard Schröder, the German finance minister, in speech to parliament, rejected calls for a more expansive monetary policy, while the Bundesbank continued current account and budget deficits. At the Frankfurt close the dollar had fallen to DM 2.5443 from DM 2.5570.

FUTURES AND OPTIONS
Dollar contracts ease

Euro-dollar prices got ground in the London International Financial Futures Exchange yesterday. Values opened on a weaker note as dealers reassessed October's sharp fall in US durable goods orders, suggesting that the figures were not as bad as had been thought initially after excluding Government defense spending.

There was also some nervousness ahead of the latest five year auction. Consequently trading was rather subdued during the morning and the dollar's continued weakness gave the Federal authorities were unlikely to take the opportunity of cutting the discount rate just yet. Volume picked up a little after the opening of Chicago today's public holiday again restricted volume.

US trade deficit of \$11.45bn pushed values to the day's lows although prices finished above the worst after finding support at the lower levels. The March price opened at 91.95 and touched a low of 91.82. It closed at 91.97, the best level of the day but down from 91.98 on Tuesday. US bond futures followed much the same pattern, opening at 80.26 from 80.29 on Tuesday, and touching a low of 80.18 before closing at 80.29 compared with 80.30 previously.

The December gilt price opened at 112.02 up from 112.01 and touched a best level of 112.04 before finishing at 112.03. Three-month sterling deposits for March delivery rose to 50.17 from 50.15 although trading in all contracts was confined to a relatively narrow range.

LONDON

12½ NOTIONAL GILT
250,000 22nds of 100%

Close	High	Low	Prev
Dec	112.01	112.04	112.02
Nov	112.01	112.04	112.02
Oct	112.01	112.04	112.02

10% NOTIONAL SHORT GILT
100,000 94ths of 100%

Close	High	Low	Prev
Dec	91.97	91.97	91.97
Nov	91.97	91.97	91.97
Oct	91.97	91.97	91.97

THREE-MONTH STERLING
250,000 points of 100%

Close	High	Low	Prev
Dec	80.29	80.29	80.29
Nov	80.29	80.29	80.29
Oct	80.29	80.29	80.29

FT-SE 100 INDEX
225 per full index point

Close	High	Low	Prev
Dec	143.55	143.55	143.55
Nov	143.55	143.55	143.55
Oct	143.55	143.55	143.55

THREE-MONTH EURO-DOLLAR
\$1m points of 100%

Close	High	Low	Prev
Dec	91.97	91.97	91.97
Nov	91.97	91.97	91.97
Oct	91.97	91.97	91.97

THREE-MONTH EURO-DOLLAR
\$1m points of 100%

Close	High	Low	Prev
Dec	91.97	91.97	91.97
Nov	91.97	91.97	91.97
Oct	91.97	91.97	91.97

THREE-MONTH EURO-DOLLAR
\$1m points of 100%

Close	High	Low	Prev
Dec	91.97	91.97	91.97
Nov	91.97	91.97	91.97
Oct	91.97	91.97	91.97

THREE-MONTH EURO-DOLLAR
\$1m points of 100%

Close	High	Low	Prev
Dec	91.97	91.97	91.97
Nov	91.97	91.97	91.97
Oct	91.97	91.97	91.97

THREE-MONTH EURO-DOLLAR
\$1m points of 100%

Close	High	Low	Prev
Dec	91.97	91.97	91.97
Nov	91.97	91.97	91.97
Oct	91.97	91.97	91.97

THREE-MONTH EURO-DOLLAR
\$1m points of 100%

Close	High	Low	Prev
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Nov	91.97	91.97	91.97
Oct	91.97	91.97	91.97

THREE-MONTH EURO-DOLLAR
\$1m points of 100%

Close	High	Low	Prev
Dec	91.97	91.97	91.97
Nov	91.97	91.97	91.97
Oct	91.97	91.97	91.97

THREE-MONTH EURO-DOLLAR
\$1m points of 100%

Close	High	Low	Prev
Dec	91.97	91.97	91.97
Nov	91.97	91.97	91.97
Oct	91.97	91.97	91.97

THREE-MONTH EURO-DOLLAR
\$1m points of 100%

Close	High	Low	Prev
Dec	91.97	91.97	91.97
Nov	91.97	91.97	91.97
Oct	91.97	91.97	91.97

THREE-MONTH EURO-DOLLAR
\$1m points of 100%

Close	High	Low	Prev
Dec	91.97	91.97	91.97
Nov	91.97	91.97	91.97
Oct	91.97	91.97	91.97

THREE-MONTH EURO-DOLLAR
\$1m points of 100%

Close	High	Low	Prev
Dec	91.97	91.97	91.97
Nov	91.97	91.97	91.97
Oct	91.97	91.97	91.97

THREE-MONTH EURO-DOLLAR
\$1m points of 100%

Close	High	Low	Prev
Dec	91.97	91.97	91.97
Nov	91.97	91.97	91.97
Oct	91.97	91.97	91.97

THREE-MONTH EURO-DOLLAR
\$1m points of 100%

Close	High	Low	Prev
Dec	91.97	91.97	91.97
Nov	91.97	91.97	91.97
Oct	91.97	91.97	91.97

THREE-MONTH EURO-DOLLAR
\$1m points of 100%

Close	High	Low	Prev
Dec	91.97	91.97	91.97
Nov	91.97	91.97	91.97
Oct	91.97	91.97	91.97

THREE-MONTH EURO-DOLLAR
\$1m points of 100%

Close	High	Low	Prev
Dec	91.97	91.97	91.97
Nov	91.97	91.97	91.97
Oct	91.97	91.97	91.97

THREE-MONTH EURO-DOLLAR
\$1m points of 100%

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Dec	91.97	91.97	91.97
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Oct	91.97	91.97	91.97

THREE-MONTH EURO-DOLLAR
\$1m points of 100%

Close	High	Low	Prev
Dec	91.97	91.97	91.97
Nov	91.97	91.97	91.97
Oct	91.97	91.97	91.97

US TREASURY BONDS

8% \$100,000 22nds of 100%

Close	High	Low	Prev
Dec	80.29	80.29	80.29
Nov	80.29	80.29	80.29
Oct	80.29	80.29	80.29

US TREASURY BONDS (CET)
8% \$100,000 22nds of 100%

Close	High	Low	Prev
Dec	80.29	80.29	80.29
Nov	80.29	80.29	80.29
Oct	80.29	80.29	80.29

US TREASURY BONDS (CET)
8% \$100,000 22nds of 100%

Close	High	Low	Prev
Dec	80.29	80.29	80.29
Nov	80.29	80.29	80.29
Oct	80.29	80.29	80.29

US TREASURY BONDS (CET)
8% \$100,000 22nds of 100%

Close	High	Low	Prev
Dec	80.29	80.29	80.29
Nov	80.29	80.29	80.29
Oct	80.29	80.29	80.29

US TREASURY BONDS (CET)
8% \$100,000 22nds of 100%

Close	High	Low	Prev
Dec	80.29	80.29	80.29
Nov	80.29	80.29	80.29
Oct	80.29	80.29	80.29

US TREASURY BONDS (CET)
8% \$100,000 22nds of 100%

Close	High	Low	Prev
Dec	80.29	80.29	80.29
Nov	80.29	80.29	80.29
Oct	80.29	80.29	80.29

US TREASURY BONDS (CET)
8% \$100,000 22nds of 100%

Close	High	Low	Prev
Dec	80.29	80.29	80.29
Nov	80.29	80.29	80.29
Oct	80.29	80.29	80.29

US TREASURY BONDS (CET)
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Dec	80.29	80.29	80.29
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Oct	80.29	80.29	80.29

US TREASURY BONDS (CET)
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Dec	80.29	80.29	80.29
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Oct	80.29	80.29	80.29

US TREASURY BONDS (CET)
8% \$100,000 22nds of 100%

Close	High	Low	Prev
Dec	80.29	80.29	80.29
Nov	80.29	80.29	80.29
Oct	80.29	80.29	80.29

US TREASURY BONDS (CET)
8% \$100,000 22nds of 100%

Close	High	Low	Prev
Dec	80.29	80.29	80.29
Nov	80.29	80.29	80.29
Oct	80.29	80.29	80.29

US TREASURY BONDS (CET)
8% \$100,000 22nds of 100%

Close	High	Low	Prev
Dec	80.29	80.29	80.29
Nov	80.29	80.29	80.29
Oct	80.29	80.29	80.29

US TREASURY BONDS (CET)
8% \$100,000 22nds of 100%

Close	High	Low	Prev
Dec	80.29	80.29	80.29
Nov	80.29	80.29	80.29
Oct	80.29	80.29	80.29

US TREASURY BONDS (CET)
8% \$100,000 22nds of 100%

Close	High	Low	Prev
Dec	80.29	80.29	80.29
Nov	80.29	80.29	80.29
Oct	80.29	80.29	80.29

US TREASURY BONDS (CET)
8% \$100,000 22nds

Financial Times Thursday November 28 1985

INDUSTRIALS-Continued

1985	Low	High	Stock	Price	Chg	Vol	1985	Low	High	Stock	Price	Chg	Vol
100	100.00	100.00	Admiral	100.00	0.00	100	100	100.00	100.00	0.00	100	100	
101	101.00	101.00	British Petroleum	101.00	0.00	101	101	101.00	101.00	0.00	101	101	
102	102.00	102.00	British Airways	102.00	0.00	102	102	102.00	102.00	0.00	102	102	
103	103.00	103.00	British Telecom	103.00	0.00	103	103	103.00	103.00	0.00	103	103	
104	104.00	104.00	British Steel	104.00	0.00	104	104	104.00	104.00	0.00	104	104	
105	105.00	105.00	British Airways	105.00	0.00	105	105	105.00	105.00	0.00	105	105	
106	106.00	106.00	British Airways	106.00	0.00	106	106	106.00	106.00	0.00	106	106	
107	107.00	107.00	British Airways	107.00	0.00	107	107	107.00	107.00	0.00	107	107	
108	108.00	108.00	British Airways	108.00	0.00	108	108	108.00	108.00	0.00	108	108	
109	109.00	109.00	British Airways	109.00	0.00	109	109	109.00	109.00	0.00	109	109	
110	110.00	110.00	British Airways	110.00	0.00	110	110	110.00	110.00	0.00	110	110	
111	111.00	111.00	British Airways	111.00	0.00	111	111	111.00	111.00	0.00	111	111	
112	112.00	112.00	British Airways	112.00	0.00	112	112	112.00	112.00	0.00	112	112	
113	113.00	113.00	British Airways	113.00	0.00	113	113	113.00	113.00	0.00	113	113	
114	114.00	114.00	British Airways	114.00	0.00	114	114	114.00	114.00	0.00	114	114	
115	115.00	115.00	British Airways	115.00	0.00	115	115	115.00	115.00	0.00	115	115	
116	116.00	116.00	British Airways	116.00	0.00	116	116	116.00	116.00	0.00	116	116	
117	117.00	117.00	British Airways	117.00	0.00	117	117	117.00	117.00	0.00	117	117	
118	118.00	118.00	British Airways	118.00	0.00	118	118	118.00	118.00	0.00	118	118	
119	119.00	119.00	British Airways	119.00	0.00	119	119	119.00	119.00	0.00	119	119	
120	120.00	120.00	British Airways	120.00	0.00	120	120	120.00	120.00	0.00	120	120	
121	121.00	121.00	British Airways	121.00	0.00	121	121	121.00	121.00	0.00	121	121	
122	122.00	122.00	British Airways	122.00	0.00	122	122	122.00	122.00	0.00	122	122	
123	123.00	123.00	British Airways	123.00	0.00	123	123	123.00	123.00	0.00	123	123	
124	124.00	124.00	British Airways	124.00	0.00	124	124	124.00	124.00	0.00	124	124	
125	125.00	125.00	British Airways	125.00	0.00	125	125	125.00	125.00	0.00	125	125	
126	126.00	126.00	British Airways	126.00	0.00	126	126	126.00	126.00	0.00	126	126	
127	127.00	127.00	British Airways	127.00	0.00	127	127	127.00	127.00	0.00	127	127	
128	128.00	128.00	British Airways	128.00	0.00	128	128	128.00	128.00	0.00	128	128	
129	129.00	129.00	British Airways	129.00	0.00	129	129	129.00	129.00	0.00	129	129	
130	130.00	130.00	British Airways	130.00	0.00	130	130	130.00	130.00	0.00	130	130	
131	131.00	131.00	British Airways	131.00	0.00	131	131	131.00	131.00	0.00	131	131	
132	132.00	132.00	British Airways	132.00	0.00	132	132	132.00	132.00	0.00	132	132	
133	133.00	133.00	British Airways	133.00	0.00	133	133	133.00	133.00	0.00	133	133	
134	134.00	134.00	British Airways	134.00	0.00	134	134	134.00	134.00	0.00	134	134	
135	135.00	135.00	British Airways	135.00	0.00	135	135	135.00	135.00	0.00	135	135	
136	136.00	136.00	British Airways	136.00	0.00	136	136	136.00	136.00	0.00	136	136	
137	137.00	137.00	British Airways	137.00	0.00	137	137	137.00	137.00	0.00	137	137	
138	138.00	138.00	British Airways	138.00	0.00	138	138	138.00	138.00	0.00	138	138	
139	139.00	139.00	British Airways	139.00	0.00	139	139	139.00	139.00	0.00	139	139	
140	140.00	140.00	British Airways	140.00	0.00	140	140	140.00	140.00	0.00	140	140	
141	141.00	141.00	British Airways	141.00	0.00	141	141	141.00	141.00	0.00	141	141	
142	142.00	142.00	British Airways	142.00	0.00	142	142	142.00	142.00	0.00	142	142	
143	143.00	143.00	British Airways	143.00	0.00	143	143	143.00	143.00	0.00	143	143	
144	144.00	144.00	British Airways	144.00	0.00	144	144	144.00	144.00	0.00	144	144	
145	145.00	145.00	British Airways	145.00	0.00	145	145	145.00	145.00	0.00	145	145	
146	146.00	146.00	British Airways	146.00	0.00	146	146	146.00	146.00	0.00	146	146	
147	147.00	147.00	British Airways	147.00	0.00	147	147	147.00	147.00	0.00	147	147	
148	148.00	148.00	British Airways	148.00	0.00	148	148	148.00	148.00	0.00	148	148	
149	149.00	149.00	British Airways	149.00	0.00	149	149	149.00	149.00	0.00	149	149	
150	150.00	150.00	British Airways	150.00	0.00	150	150	150.00	150.00	0.00	150	150	
151	151.00	151.00	British Airways	151.00	0.00	151	151	151.00	151.00	0.00	151	151	
152	152.00	152.00	British Airways	152.00	0.00	152	152	152.00	152.00	0.00	152	152	
153	153.00	153.00	British Airways	153.00	0.00	153	153	153.00	153.00	0.00	153	153	
154	154.00	154.00	British Airways	154.00	0.00	154	154	154.00	154.00	0.00	154	154	
155	155.00	155.00	British Airways	155.00	0.00	155	155	155.00	155.00	0.00	155	155	
156	156.00	156.00	British Airways	156.00	0.00	156	156	156.00	156.00	0.00	156	156	
157	157.00	157.00	British Airways	157.00	0.00	157	157	157.00	157.00	0.00	157	157	
158	158.00	158.00	British Airways	158.00	0.00	158	158	158.00	158.00	0.00	158	158	
159	159.00	159.00	British Airways	159.00	0.00	159	159	159.00	159.00	0.00	159	159	
160	160.00	160.00	British Airways	160.00	0.00	160	160	160.00	160.00	0.00	160	160	
161	161.00	161.00	British Airways	161.00	0.00	161	161	161.00	161.00	0.00	161	161	
162	162.00	162.00	British Airways	162.00	0.00	162	162	162.00	162.00	0.00	162	162	
163	163.00	163.00	British Airways	163.00	0.00	163	163	163.00	163.00	0.00	163	163	
164	164.00	164.00	British Airways	164.00	0.00	164	164	164.00	164.00	0.00	164	164	
165	165.00	165.00	British Airways	165.00	0.00	165	165	165.00	165.00	0.00	165	165	
166	166.00	166.00	British Airways	166.00	0.00	166	166	166.00	166.00	0.00	166	166	
167	167.00	167.00	British Airways	167.00	0.00	167	167	167.00	167.00	0.00	167	167	
168	168.00	168.00	British Airways	168.00	0.00	168	168	168.00	168.00	0.00	168	168	
169	169.00	169.00	British Airways	169.00	0.00	169	169	169.00	169.00	0.00	169	169	
170	170.00	170.00	British Airways	170.00	0.00	170	170	170.00	170.00	0.00	170	170	
171	171.00	171.00	British Airways	171.00	0.00	171	171	171.00	171.00	0.00	171	171	
172	172.00	172.00	British Airways	172.00	0.00	172	172	172.00	172.00	0.00	172	172	
173	173.00	173.00	British Airways	173.00	0.00	173	173	173.00	173.00	0.00	173	173	
174	174.00	174.00	British Airways	174.00	0.00	174	174	174.00	174.00	0.00	174	174	
175	175.00	175.00	British Airways	175.00	0.00	175	175	175.00	175.00	0.00	175	175	
176	176.00	176.00	British Airways	176.00	0.00	176	176	176.00	176.00	0.00	176	176	
177	177.00	177.00	British Airways	177.00	0.00	177	177	177.00	177.00	0.00	177	177	
178	178.00	178.00	British Airways	178.00	0.00	178	178	178.00	178.00	0.00	178	178	
179	179.00	179.00	British Airways	179.00	0.00	179	179	179.00	179.00	0.00	179	179	
180	180.00	180.00	British Airways	180.00	0.00	180	180	180.00	180.00	0.00	180	180	
181	181.00	181.00	British Airways	181.00	0.00	181	181	181.00	181.00	0.00	181	181	
182	182.00	182.00	British Airways	182.00	0.00	182	182	182.00	182.00	0.00	182	182	
183	183.00	183.00	British Airways	183.00	0.00	183	183	183.00	183.00	0.00	183	183	
184	184.00	184.00	British Airways	184.00	0.00	184	184	184.00	184.00	0.00	184	184	
185	185.00	185.00	British Airways	185.00	0.00	185	185	185.00	185.00	0.00	185	185	
186	186.00	186.00	British Airways	186.00	0.00	186	186	186.00	186.00	0.00	186	186	
187	187.00	187.00	British Airways	187.00	0.00	187	187	187.00	187.00	0.00	187	187	
188	188.00	188.00	British Airways	188.00	0.00	188	188	188.00	188.00	0.00	188	188	
189	189.00	189.00	British Airways	189.00	0.00	189	189	189.00	189.00	0.00	189	189	
190	190.00	190.00	British Airways	190.00	0.00	190	190	190.00	190.00	0.00	190	190	
191	191.00	191.00	British Airways	191.00	0.00	191	191	191.00	191.00	0.00	191	191	
192	192.00	192.00	British Airways	192.00	0.00	192	192	192.00	192.00	0.00	192	192	
193	193.00	193.00	British Airways	193.00	0.00	193	193	193.00	193.00	0.00	193	193	
194	194.00	194.00	British Airways	194.00	0.00	194	194	194.00	194.00	0.00	194	194	
195	195.00	195.00	British Airways	195.00	0.00	195	195	195.00	195.00	0.00	195	195	
196	196.00	196.00	British Airways	196.00	0.00	196	196	196.00	196.00	0.00	196	196	
197	197.00	197.00	British Airways	197.00	0.00	197	197						

LONDON STOCK EXCHANGE

MARKET REPORT

Slow recovery gathers pace after-hours and FT equity index closes 10.4 up at 1138.9

Account Dealing Dates

*First Declared Last Account
Dealings (10s) Dealings Day
Nov 11 Nov 21 Nov 22 Dec 2
Nov 25 Dec 6 Dec 16 Dec 16
Dec 9 Dec 19 Dec 20 Jan 6

Blue chip industrials slowly recovered composite in London yesterday although the damage inflicted by Tuesday's profit-taking was still apparent in some areas of the market. The Chancellor's caution on the scope and timing for tax cuts curbed enthusiasm initially but in the absence of any further offers investors became slightly more responsive.

Institutional buyers were generally content to remain on the sidelines and interest tended to centre around "situation issues". Takeover candidates, either actual or rumoured, were actively traded with English China Clays enjoying an extended run on bid speculation; both Tarmac and Consolidated Gold Fields were mentioned as possible suitors. United Biscuits stormed higher late amid talk of imminent developments in the merger talks with Imperial, and the possibility of a US counter to any offer.

Contrary to recent trends, the equity market overall appeared reluctant to follow the lead set by Wall Street. In the first hour of business, the Dow Jones index jumped over 14 points but leading stocks here only hardened. Late in the session, however, a flurry of activity in Stores spilled over to other sectors and the FT Ordinary Share index more than doubled a 4 pm gain of 4 points to close 10.4 up on the day at 1138.9.

Over-subscription of the fifth issue of new Government stock redirected attention to recently neglected gilt-edged securities. The news that long-run capital for the stock, Exchequer 101 per cent Convertible 1989, had been sealed down at an allotment price of 298.75 injected much-needed confidence in the late morning dealings, but enthusiasm soon waned. Traders subsequently began to ponder over the large amount of stock to be digested by buyers and the tone softened. The upshot was that the market closed on a mixed note.

Tenders for Exchequer 101 per cent 1989 below 98.75 (the minimum tender price was 98.50) were rejected, while allocations about 38.7 per cent. One source was said to have subscribed for around half of the fifth issue, dealings in which began this morning on the basis of £40-paid.

Lloyds retreat

The Brazilian Government's decision to break off negotiations with the International Monetary Fund unsettled the major clearing bank. Lloyds, with the greatest exposure to South American debt, fell 14 to buyer left A. Lee 51 dealer at

488p, while NatWest lost 9 at 698p. Barclays relinquished 5 at 448p as did Midland at 438p. Mercury Securities, meanwhile, lost 20 more to 670p, after 665p, on renewed profit-taking after Mr Saul Steinberg's recent decision to limit his shareholding in the company.

Hogg Robinson provided an isolated firm feature in an otherwise subdued insurance sector, rising 11 to 287p on revived takeover speculation.

The drinks sector provided one of the day's features in Distillers which rose strongly to close 18 higher at 800p amid talk that the long-awaited bid from Argill Group is imminent. Allied-Lyons, up 5 at 282p, attracted good support following the favourable Press reception given to the 21.6 per cent jump in interim profits.

Leading Building issues made an irregular recovery. Elise Circle, drifted off to close 5 cheaper at 583p, while Tarmac, mentioned as a possible bidder for either English China Clays or Manx, gave up 10 to 394p. On the other hand, BPE Industries rose 10 to 378p following comment on the excellent interim results and demand hardened a penny to 343p awaiting today's half-term.

Profit-taking clipped 4 from 11-18p RMC at 502p. ICI, a few pence easier initially, eased up on the reappearance of buyers to close 3 dearer on balance at 720p. Elsewhere, recently-dipped Amersham International rallied 10 to 200p with the help of favourable press comment.

Late rumours of an impending counter bid for British Home Stores led to intense activity in leading retailers after the official, 3.30 pm, "house" close. BHS, which announced an agreed merger with Habitat 67, rebounded from a lower early level of 393p to end the day 18 better on balance at 415p, while Habitat jumped 16 to 124p, after 568p. Burton, depressed of late by thoughts that Habitat will not take up its option to acquire 20 per cent of Debenhams, rallied 15 to 393p. Elsewhere, W. B. Smith "A" were well supported and closed 20 to the good at 314p, while Steinberg reflected bumper interim profits with a rise of 9 to 250p.

Thorn EMI, long regarded as a possible bid candidate, moved up 20 to 434p helped by late buying interest. Other leading Electricals traded on a large note after the previous day's setback.

Leading Engineers ended the day with small losses. Elsewhere, Babcock featured a late rise of 7 at 194p amid continued talk of a US or Hanson Trust stake build-up. Vosper rallied 5 to 155p, while reports of a large South American debt, fell 14 to buyer left A. Lee 51 dealer at

FINANCIAL TIMES STOCK INDICES

	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19
Government Secs	83.93	83.95	83.98	85.85	85.80	85.80	85.37	85.37	85.37
Fixed Interest	89.29	89.34	89.37	89.90	89.80	89.80	89.78	89.78	89.78
Ordinary	1158.9	1129.5	1146.9	1135.4	1131.6	1130.6	1129.4	1129.4	1129.4
Gold Mines	599.0	595.0	599.4	594.5	593.5	593.5	593.5	593.5	593.5
Ord. Div. Yield	41.1	43.8	43.6	42.8	43.1	43.1	43.6	43.6	43.6
Earnings, Vid. 3/Full ..	10.72	10.76	10.65	10.69	10.68	10.68	10.69	10.69	10.69
P/E Ratio (est)	10.73	10.46	11.60	11.51	11.58	11.58	11.58	11.58	11.58
Total bargains (Est. 28.33)	34,947	36,000	32,860	28,754	28,754	28,754	24,436	24,436	24,436
Equity turnover X	659.96	619.94	634.28	645.03	629.12	629.12	629.12	629.12	629.12
Equity Gains	34,627	35,320	36,698	31,619	31,619	31,619	26,566	26,566	26,566
Shares traded milib	300.4	300.3	329.1	315.8	315.8	315.8	248.1	248.1	248.1

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WORLD STOCK MARKETS

AUSTRIA

Nov. 27	Price	Change
Österreichische Postbank	448	+
Österreichische Sparkasse	448	+
Österreichische Volksbank	448	+
Österreichische Hypothekendarlehenbank	448	+
Österreichische Bundesbank	448	+
Österreichische Länderbank	448	+
Österreichische Sparkasse	448	+
Österreichische Volksbank	448	+
Österreichische Hypothekendarlehenbank	448	+
Österreichische Bundesbank	448	+
Österreichische Länderbank	448	+

BELGIUM/LUXEMBOURG

Nov. 27	Price	Change
BEL	2,800	+
BEL	2,800	+
BEL	2,800	+
BEL	2,800	+
BEL	2,800	+
BEL	2,800	+
BEL	2,800	+
BEL	2,800	+
BEL	2,800	+
BEL	2,800	+
BEL	2,800	+

DENMARK

Nov. 27	Price	Change
Bank Danmark	382	+
Bank Danmark	382	+
Bank Danmark	382	+
Bank Danmark	382	+
Bank Danmark	382	+
Bank Danmark	382	+
Bank Danmark	382	+
Bank Danmark	382	+
Bank Danmark	382	+
Bank Danmark	382	+

FRANCE

Nov. 27	Price	Change
Emprunt 4 1/2 % 1985	1,521	+
Emprunt 4 1/2 % 1985	1,521	+
Emprunt 4 1/2 % 1985	1,521	+
Emprunt 4 1/2 % 1985	1,521	+
Emprunt 4 1/2 % 1985	1,521	+
Emprunt 4 1/2 % 1985	1,521	+
Emprunt 4 1/2 % 1985	1,521	+
Emprunt 4 1/2 % 1985	1,521	+
Emprunt 4 1/2 % 1985	1,521	+
Emprunt 4 1/2 % 1985	1,521	+

NOTES: Prices on this page are as quoted on the individual exchange and are last traded prices. * Dealings suspended, and ex dividend, or ex scrip issues, or ex rights, or ex all.

GERMANY

Nov. 27	Price	Change
AGF	226	+
AGF	226	+
AGF	226	+
AGF	226	+
AGF	226	+
AGF	226	+
AGF	226	+
AGF	226	+
AGF	226	+
AGF	226	+

ITALY

Nov. 27	Price	Change
Banco Com. It.	24,985	+
Banco Com. It.	24,985	+
Banco Com. It.	24,985	+
Banco Com. It.	24,985	+
Banco Com. It.	24,985	+
Banco Com. It.	24,985	+
Banco Com. It.	24,985	+
Banco Com. It.	24,985	+
Banco Com. It.	24,985	+
Banco Com. It.	24,985	+

NETHERLANDS

Nov. 27	Price	Change
AGF Holding	253	+
AGF Holding	253	+
AGF Holding	253	+
AGF Holding	253	+
AGF Holding	253	+
AGF Holding	253	+
AGF Holding	253	+
AGF Holding	253	+
AGF Holding	253	+
AGF Holding	253	+

NORWAY

Nov. 27	Price	Change
Bergens Bank	160.6	+
Bergens Bank	160.6	+
Bergens Bank	160.6	+
Bergens Bank	160.6	+
Bergens Bank	160.6	+
Bergens Bank	160.6	+
Bergens Bank	160.6	+
Bergens Bank	160.6	+
Bergens Bank	160.6	+
Bergens Bank	160.6	+

SPAIN

Nov. 27	Price	Change
Deutsche Bank	211	+
Deutsche Bank	211	+
Deutsche Bank	211	+
Deutsche Bank	211	+
Deutsche Bank	211	+
Deutsche Bank	211	+
Deutsche Bank	211	+
Deutsche Bank	211	+
Deutsche Bank	211	+
Deutsche Bank	211	+

SWEDEN

Nov. 27	Price	Change
AGA	164	+
AGA	164	+
AGA	164	+
AGA	164	+
AGA	164	+
AGA	164	+
AGA	164	+
AGA	164	+
AGA	164	+
AGA	164	+

SWITZERLAND

Nov. 27	Price	Change
Adia Int.	4,075	+
Adia Int.	4,075	+
Adia Int.	4,075	+
Adia Int.	4,075	+
Adia Int.	4,075	+
Adia Int.	4,075	+
Adia Int.	4,075	+
Adia Int.	4,075	+
Adia Int.	4,075	+
Adia Int.	4,075	+

AUSTRALIA

Nov. 27	Price	Change
AMZ Group	4.85	+
AMZ Group	4.85	+
AMZ Group	4.85	+
AMZ Group	4.85	+
AMZ Group	4.85	+
AMZ Group	4.85	+
AMZ Group	4.85	+
AMZ Group	4.85	+
AMZ Group	4.85	+
AMZ Group	4.85	+

AUSTRALIA (continued)

Nov. 27	Price	Change
Gen. Prop. Trust	2.09	+
Gen. Prop. Trust	2.09	+
Gen. Prop. Trust	2.09	+
Gen. Prop. Trust	2.09	+
Gen. Prop. Trust	2.09	+
Gen. Prop. Trust	2.09	+
Gen. Prop. Trust	2.09	+
Gen. Prop. Trust	2.09	+
Gen. Prop. Trust	2.09	+
Gen. Prop. Trust	2.09	+

HONG KONG

Nov. 27	Price	Change
Bank East Asia	23.8	+
Bank East Asia	23.8	+
Bank East Asia	23.8	+
Bank East Asia	23.8	+
Bank East Asia	23.8	+
Bank East Asia	23.8	+
Bank East Asia	23.8	+
Bank East Asia	23.8	+
Bank East Asia	23.8	+
Bank East Asia	23.8	+

JAPAN

Nov. 27	Price	Change
Alphatec	1,180	+
Alphatec	1,180	+
Alphatec	1,180	+
Alphatec	1,180	+
Alphatec	1,180	+
Alphatec	1,180	+
Alphatec	1,180	+
Alphatec	1,180	+
Alphatec	1,180	+
Alphatec	1,180	+

SINGAPORE

Nov. 27	Price	Change
Boustead Hldg.	1.33	+
Boustead Hldg.	1.33	+
Boustead Hldg.	1.33	+
Boustead Hldg.	1.33	+
Boustead Hldg.	1.33	+
Boustead Hldg.	1.33	+
Boustead Hldg.	1.33	+
Boustead Hldg.	1.33	+
Boustead Hldg.	1.33	+
Boustead Hldg.	1.33	+

SOUTH AFRICA

Nov. 27	Price	Change
Abercon	1.9	+
Abercon	1.9	+
Abercon	1.9	+
Abercon	1.9	+
Abercon	1.9	+
Abercon	1.9	+
Abercon	1.9	+
Abercon	1.9	+
Abercon	1.9	+
Abercon	1.9	+

CANADA

Nov. 27	Price	Change
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+

TORONTO

Nov. 27	Price	Change
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+

MONTREAL

Nov. 27	Price	Change
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+

INDICES

Nov. 27	Price	Change
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+

NEW YORK

Nov. 27	Price	Change
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+

LONDON

Nov. 27	Price	Change
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+

OVER-THE-COUNTER

Nov. 27	Price	Change
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+

NASDAQ

Nov. 27	Price	Change
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+

US DOLLAR

Nov. 27	Price	Change
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+

THE WORLD VALUE

Nov. 27	Price	Change
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+

IN THE FT EVERY FRIDAY

Nov. 27	Price	Change
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+

INTERNATIONAL GROWTH

Nov. 27	Price	Change
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+

Multiple Taxes?

Nov. 27	Price	Change
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	+

LONDON

Nov. 27	Price	Change
1001 Alcan Inc.	154	+
1001 Alcan Inc.	154	

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 47

AMEX COMPOSITE CLOSING PRICES

Stock	IV	P	SE	100% High	Low	Close	Change	Stock	IV	P	SE	100% High	Low	Close	Change	Stock	IV	P	SE	100% High	Low	Close	Change	Stock	IV	P	SE	100% High	Low	Close	Change
AcmeP	45	3%	3%					CrydC	206	9.16	9.16					Wright	6	6%	6%					R							
Adcon	150	27	3%	1%				Cube	22	103	24%	23%				Wright	9	65%	1%					Ragen	12	48	10	20%	17%	20%	+
Aero	16	17	2%	1%				Currie	32	52	30%	24%				Wright	3	5%	2%					Ransburg	72	26	60	18%	17%	17%	+
AeroC	76	27	2%	1%				D								Wright	3	5%	2%					Res	8	10	10	10%	10%	10%	+
Alphac	60	22	8	51%	51%	10%		DWC	.004	45	0					Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477	4%				Wright	120	26	15%					Res	8	10	10	10%	10%	10%	+
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Alphac	110	101	10%	10%	10%	10%		DWC	116	6	477</																				

Stock	Value	Unit	Amount	Unit	Amount
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Continued on Page 39

FINANCIAL TIMES

WORLD STOCK MARKETS

KEY MARKET MONITORS



STOCK MARKET INDICES	Nov 27	Previous	Year ago
NEW YORK			
DJ Industrials	1,475.08	1,466.77	1,220.19
DJ Transport	683.17	675.87	596.20
DJ Utilities	164.44	164.53	145.00
S&P Composite	202.54	200.67	186.26
LONDON			
FT Ord	1,138.9	1,128.5	929.2
FT-SE 100	1,438.0	1,431.9	1,178.0
FT-A All-share	685.04	683.77	562.61
FT-A 500	784.68	781.74	613.59
FT Gold mines	299.0	306.5	350.9
FT-A Long gilt	10.28	10.31	10.13

TOKYO	Nov 27	Previous	Year ago
Nikkei	12,777.84	12,783.1	11,184.1
Tokyo SE	1,008.10	1,008.27	846.18

AUSTRALIA	Nov 27	Previous	Year ago
All Ord.	994.5	995.4	725.5
Metals & Mins.	497.7	498.1	443.7

AUSTRIA	Nov 27	Previous	Year ago
Credit Aktien	120.37	121.93	58.52

BELGIUM	Nov 27	Previous	Year ago
Belgian SE	2,947.39	2,963.08	—

CANADA	Nov 27	Previous	Year ago
Toronto	1,918.1*	1,908.3	1,948.0
Metals & Mins	2,830.8*	2,811.5	2,397.8
Montreal	137.29*	136.60	118.96

DENMARK	Nov 27	Previous	Year ago
SE	n/a	215.78	168.98

FRANCE	Nov 27	Previous	Year ago
CAC Gen	248.7	247.9	181.2
Ind. Tendance	142.5	143.1	99.8

WEST GERMANY	Nov 27	Previous	Year ago
FAZ-Aktien	587.85	598.74	371.29
Commerzbank	1,740.0	1,763.6	1,086.1

HONG KONG	Nov 27	Previous	Year ago
Hang Seng	1,706.38	1,738.35	1,112.73

ITALY	Nov 27	Previous	Year ago
Banca Com. Ind.	432.38	431.49	216.47

NETHERLANDS	Nov 27	Previous	Year ago
ANP-CBS Gen	238.1	238.0	177.8
ANP-CBS Ind	212.9	212.9	140.0

NORWAY	Nov 27	Previous	Year ago
Oslo SE	398.54	402.86	271.82

SINGAPORE	Nov 27	Previous	Year ago
Straits Times	697.31	717.80	831.85

SOUTH AFRICA	Nov 27	Previous	Year ago
JSE Golds	—	1,248.9	1,082.0
JSE Industrials	—	1,048.2	979.8

SPAIN	Nov 27	Previous	Year ago
Madrid SE	134.30	134.61	102.32

SWEDEN	Nov 27	Previous	Year ago
J & P	1,810.70	1,583.75	1,333.65

SWITZERLAND	Nov 27	Previous	Year ago
Swiss Bank Ind	535.9	534.5	375.8

WORLD	Nov 27	Previous	Year ago
Capital Int'l	244.5	244.7	183.9

GOLD (per ounce)	Nov 27	Previous	Year ago
London	\$325.50	\$331.75	—
Zurich	\$328.40	\$331.70	—
Paris (fixing)	\$332.24	\$333.33	—
Luxembourg	\$330.50	\$332.00	—
New York (Dec)	\$325.70	\$331.20	—



WALL STREET

Festive mood arrives one day early

US INVESTORS celebrated Thanksgiving a day early yesterday, when an unexpected surge of buying brought a double digit gain in the Dow Jones industrial average which established another new peak, writes Terry Byland in New York.

Several brokerage firms executed buying programmes which again favoured the overseas earning stocks. Spurred on by gains in Merck and IBM, blue chips rose sharply. Turnover was heavy, with 145.1m shares traded, but the broader market was less strong than the blue chip sector.

Another substantial gain in sales of mutual funds, which peaked a record \$12.3bn in October - almost treble the comparable figure - also boosted trading.

At the close of trading the Dow Jones industrial average was up 18.92 at 1,475.08.

The bond market, also expecting a quiet session ahead of the holiday, responded to strength in stocks by reversing an early fall to rise sharply. There was a strong gain in the December bond futures contract.

The strongest gains came in the pharmaceutical companies, as they responded to the renewed weakness in the US dollar. Merck, a Dow Industrial component, jumped 3 1/4% to a new peak of \$130 1/4, and hard on its heels was Pfizer, up 1 1/4% to \$53 1/4, Bristol-Myers, up 1 1/4% to \$65 1/4, and Upjohn, 3 3/4% higher at \$137 1/4. Syntex, still responding to the profits statement, jumped a further 3 3/4% to \$83 1/4.

Selective buying of railroad stocks boosted the Dow Transportation Average. Burlington Northern at 58 1/4, gained 1 1/4, and other firm spots included Union Pacific, up 3/4 at \$50 1/4, and CSX, up 5/8 at \$28 1/4.

IBM gained 1 1/4% to \$140 1/4 although turnover was moderate. Honeywell attracted buying orders, gaining 3/4 to \$70. Boeing, up 1/4 at \$48 1/4, was another stock sought out by institutional buyers.

Motor stocks, however, continued to lag behind the market. General Motors adding only 1/4% to \$70 1/4, and Ford 1/4% at \$54 1/4. And the airlines were left out of the advance. United dipped 1/4% to \$47 1/4 and American remained unchanged at \$40.

The banks chalked up only minor gains. Bankers Trust rising 1/4% to \$68 1/4, Chase Manhattan 1/4% to \$64 and Citicorp 1/4% to \$48 1/4. The insurance sector also had to be content with small gains. Aetna Life & Casualty was 1/4% firmer at \$52 1/4.

Texaco again headed the active stocks list on the NYSE, falling a further 1/4% to \$31 1/4. This week has seen more than 12m Texaco shares traded as the market flinched at the Texas court ruling that the oil company must pay \$10.5bn to Pennzoil over the Getty Oil dispute.

At \$63 1/4, Pennzoil added another 1/4%. Stock in SCM declined by a further 1/4% to \$72 1/4 as the market pondered the court's ruling against Hanson Trust of the UK.

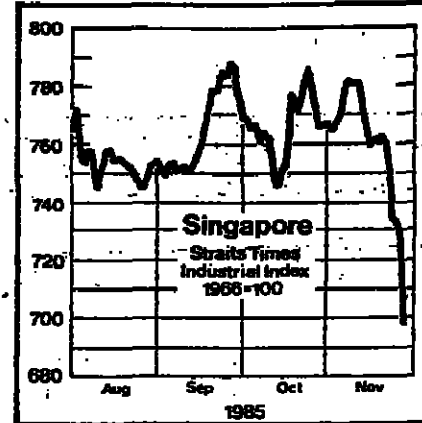
In the credit markets, the Federal Reserve intervened twice, first by draining reserves by means of two day matched sales and then by buying \$800m of bills. Both moves were seen as responses to the technical situation ahead of the prolonged weekend.

The bond market opened lower after the disclosure of a narrowing in the US trade balance in October, which suggested greater economic vigour than expected. But prices turned sharply higher as the stock market soared ahead, and gains ranged to three quarters of a point at mid-session.

HONG KONG

SPECULATION that Hong Kong's interest rates may rise kept investors jittery and prices lower yesterday.

The Hang Seng index finished the half-day session 31.97 lower at 1,706.38. Foreign fund managers, who have taken a bullish approach to the market, stayed on the sidelines as talks between British and Chinese officials over the transfer of power in 1997 continued in Peking.



SINGAPORE

Jittery over problems at Pan Electric

A JITTERY Singapore fell to a 41-month low yesterday with the Singapore Straits Times index declining 20.29 to 697.31, its lowest level since July 13 1982 when it stood at 697.30.

Nervousness over the still unresolved financial troubles at Pan Electric brought about the heavy selling.

Pan Electric, a marine and property company with 69 subsidiaries scattered throughout the region, was suspended last Tuesday, with estimated debts of about S\$300m. Details of the rescue plan worked out by 30 banks over the weekend have still not been disclosed.

Banks and blue chip industrials were most severely eroded. Genting lost 30 cents to S\$5.05, Singapore Press 35 cents to S\$5.80 and UOB 14 cents to S\$3.34. Grand United Holdings, the most active issue with 983,000 shares changing hands, ended 11 cents lower at S\$1.09.

Hotels, properties and commodities eased in line with the general trend.

LONDON

BLUE CHIP industrials slowly recovered in London although the damage inflicted by Tuesday's profit-taking was still apparent in some sectors. The FT Ordinary share index added 10.4 to 1,138.9.

Interest centred on takeover situations. English China Clays gained 19p to 303p on bid speculation.

United Biscuits made late gains, adding 17p to 273p, amid talk of imminent developments in the merger discussions with Imperial Group and the possibility of a US counter to any offer. Imperial added 12p to 245p.

Chief price changes, Page 39; Details, Page 38; Share information service, Pages 36-37.

AUSTRALIA

DEPRESSED world metal prices and a lower BHP pushed prices down in Sydney where the All Ordinaries shed 2 points to 994.6.

BHP faded 4 cents to A\$8.40. Mr Robert Holmes & Court, chairman of Bell Group, said yesterday that at some stage Bell would seek representation on the board of BHP. Following a small buying spree of BHP shares yesterday morning, Bell holds 17 per cent of BHP's voting shares. Bell Resources firmed 5 cents to A\$4.90.

SOUTH AFRICA

A LOWER bullion price depressed gold shares in Johannesburg and industrials also eased in dull trading.

Southvaal lost R2 to R106. Vaal Reefs fell R5 to R221 and Buffels shed R3.50 to R43.

Mining houses and other mining stocks showed an easier bias with Anglo American off 35 cents at R38.50 and copper share Palabora lost 75 cents to R22.50.

CANADA

AFTER three lower sessions due to profit-taking, Toronto resumed its November rally yesterday.

Among actives, Dofasco added C\$3 to C\$27 1/4, Moore Corp C\$4 to C\$27 1/4, Dome Petroleum 15 cents to C\$3.35 while Carling O'Keefe lost C\$4 to C\$12 1/4.

In Montreal, industrials, utilities and banks were higher.

EUROPE

Reports take sting out of profit-taking

THE PROFIT-TAKERS slammed the brakes on trading activity on the European bourses yesterday as further ground was yielded in the technical retreat inaugurated on Tuesday. Some of the sting of the retreat was removed by a batch of trading reports and corporate developments.

Frankfurt was awash with news which helped to distract investor attention from the crushing display among car makers and the somewhat rare recalculation of the Commerzbank index. Tuesday's mid-session figure was revised to 1,771.5 (from the previously stated 1,763.8) with the result that yesterday's slump to 1,740.0 amounted to 31.5 points.

Position adjustments by professional traders resulted in some heavy opening losses in a very thin market, but prices were resuscitated by a bout of mild buying later in the session.

The slide among the car makers continued with Daimler taking the brunt of the selling with a DM 31.50 decline to DM 1,178 while BMW shed DM 11 to DM 570.

The undoubted highlight of the session was the suspension of Brown Boveri, the West German subsidiary of the Swiss-based electrical concern, amid rumours that the parent intends to buy out minority shareholders. Brown Boveri, last quoted at DM 298, will remain suspended until Monday when the group is expected to report on the future of the company.

Other major losers in the session were banks, with Deutsche Bank sustaining the most damage with a DM 8.50 fall to DM 693.50 amid suggestions that group profit may not live up to investor expectations. Dresdner retreated DM 5 to DM 339.50 in sympathy while Commerzbank ended the session with a DM 5.70 fall to DM 268.50.

The corporate news list featured Degussa, Veba, Holzmann, Hoechst and Siemens.

A 4.9 per cent rise in sales for the year for Degussa left the precious metals refiner DM 7 stronger at DM 433.

Veba's nine-month profits rise of 19 per cent failed to counter the persistent bearish mood of the day and the energy-chemicals group eased DM 1.20 to DM 271.20.

The building industry featured work-in-hand reports from Holzmann and Hoechst. The former lost DM 5 to DM 482 on a 14 per cent cut in workload and the latter slumped DM 19 to DM 751 despite the rise in workload to DM 4.1bn from DM 3.4bn.

News of a mopping-up operation in the US by Siemens of the 12 per cent holding it does not already own in Siemens-Alis fell on fallow ground, leaving the electrical group DM 7 cheaper at DM 658.

Other features included KHD's advance of DM 18 to DM 338.

Bonds were thinly traded and largely unchanged. The Bundesbank bought in DM 11.4m of public paper after Tuesday's sales of DM 32.7m.

Milan remained in the limelight with another record performance, but only just with a small 0.89 gain in the Banca Commerciale index to 432.38 as sentiment began to consolidate.

The Mediobanca merry-go-round continued to entertain with Dr Enrico Cuccia, the controversial 78-year-old director of the Milan merchant bank, named as a director representing minority shareholder Lazard Freres for a three-year term. The share price of the bank weakened further with another fall of L1.100 to L137.400. Banca Commerciale eased L250 to L244.95.

Insurers displayed some strength as Toro rose L80 to L23,380 and Generali picked up L1,320 to L71,190. Ras, buoyant in recent days, succumbed to some profit-taking and lost L3,000 to L136,500.

Among industrials, Saipem sprinted L102 to L7,132 and Fiat put on L20 to L5,050.

Near chaotic trading in Volvo pushed Stockholm to a fresh high for the year

as the Veckans-Affarer All Share index gained 4.3 to 550.3. The car group was actively traded SKr 24 higher to SKr 314, a new high for the second consecutive day, while drug group Fermenta, the most active, climbed SKr 3 higher to a 1985 high of SKr 142. Other drug issues were caught up in the buying spree with Astra SKr 5 ahead at SKr 580 and Pharmacia finished SKr 3 stronger at SKr 205.

Elsewhere, Aga managed a recovery from recent weakness with a SKr 3 advance to SKr 184.

Amsterdam rebounded from early weakness to end mixed. Shipping group Nedlloyd reversed an opening 20 cent decline to close Ft 2.20 higher at Ft 205 while steel group Hogovens firmed Ft 1.90 to Ft 78.40. Unilever managed to hold on to a Ft 1.48 gain to Ft 383.90 and Royal Dutch firmed 20 cents to Ft 185.60. Philips was unchanged at Ft 54.40.

The restructuring plans announced by dredging group Boskalis was poorly received, leaving the group's share price Ft 2.50 lower at Ft 14.

Several intradays were made by profit-takers in Brussels and Paris while Zurich and Madrid finished steady.

TOKYO

Blue chips fail to find favour

DESPITE an increase in trading volume in Tokyo yesterday, as brokerage houses stepped up business activity with the start of transactions for delivery in December, share prices ended slightly lower, writes Shigeo Nishiwaki of Jiji Press.

Large-capital stocks and blue chips were out of favour while incentive-backed issues were selected.

The Nikkei average dipped 6.25 from the previous day to 12,777.84. But the arithmetic stock price average, computed by simply averaging the prices of all the stocks listed on the first section of the Tokyo Stock Exchange, gained 3.42 to a high of 704.34, erasing its previous peak of 702.84 recorded on March 4.

Volume almost doubled to 501.90m shares from Tuesday's 281.10m. Declines outpaced advances by 426 to 405, with 112 issues unchanged.

Institutional investors, who supported bullish activity between September and October, shied away from entering the market because of uncertainties over the course of interest rates. Individual investors with limited funds began to hunt relatively low-priced, small capital stocks for short-term capital gains, a securities house official said.

Old Electric, which has been attracting speculative interest since last week on rumours of a capital tie-up with IBM, topped the active list with 27.47m shares changing hands, adding Y11 to Y78.

Citizen Watch surged Y35 to Y515 on reports that it has entered into a business deal with Arimura Institute of Technology on the manufacture and sale of integrated circuit cards. The issue was the second busiest, with 25.14m shares traded.

Nippon Sheet Glass advanced Y24 to Y641 and Mitsubishi Rayon Y17 to Y382. Meidensha Electric jumped Y27 to Y590 as it stands to benefit from increased capital spending planned by electric power companies in the next fiscal year starting in April.

Osaka Transformer rose Y23 to Y583, Dai Nippon Printing Y14 to Y383, Toyoko Ink Y50 to Y535, Tokai Kanko Y44 to Y278, Chisan-Tokan Y81 to Y675 and Maruzen Y55 to Y810.

Among large-capital stocks, Nippon Steel fell Y3 to Y152 and Mitsubishi Heavy Industries fell Y18 to Y705. Blue chip Hitachi declined Y10 to Y705 and Anritsu Electric lost Y20 to Y2,470. But Sony gained Y20 to Y3,820.

After a firm start, bond prices turned down under selling pressure, triggered by growing investor concern over high price levels.

The yield on the benchmark 6.8 per cent government bond maturing in December 1994 dropped to 6.170 per cent at one point, but later recovered 6.280 per cent compared with Tuesday's 6.275 per cent. The yields on government bonds with maturities similar to the 6.8 per cent bond went up slightly.

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